

**Justice and Security Strategies Inc**

P O Box 6188  
Silver Spring, MD 20916  
info@jssinc.org  
www.jssinc.org



# INVOICE

**BILL TO**

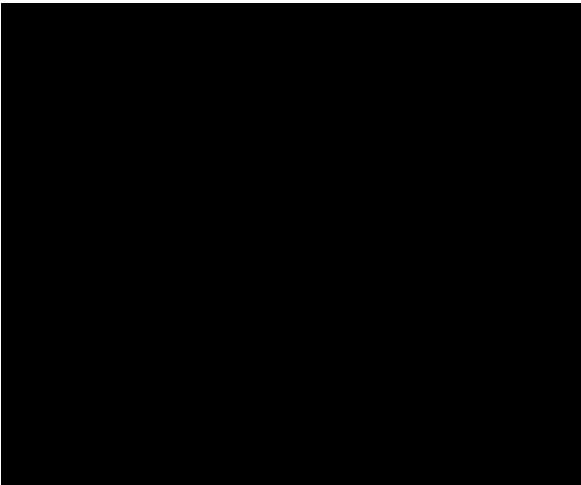
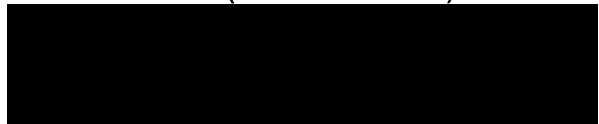
LAPD-Smart Policing  
100 W. First St.  
Los Angeles, CA 90012

**INVOICE #** 1427

**DATE** 11/23/2016

**DUE DATE** 12/23/2016

**TERMS** Net 30

DATE	ACTIVITY	QTY	RATE	AMOUNT
	<b>Charges</b>			
08/31/2016	<b>Fringe Benefits FT</b>	1	0.00	0.00
11/23/2016	<b>Fringe Benefits FT:Health Insurance</b> Health Insurance 7% x Salary Expense	2,795.56	0.07	195.69
11/23/2016	<b>Fringe Benefits FT:Leave, Holidays</b> Leave Holidays 12.4% x Salary Expense	2,795.56	0.124	346.65
11/23/2016	<b>Fringe Benefits FT:Retirement</b> Retirement 3% x Salary Expense	2,795.56	0.03	83.87
11/23/2016	<b>Fringe Benefits FT:SS/Medicare</b> Soc. Security and Medicare 7.65% Salary	2,795.56	0.0765	213.86
11/23/2016	<b>Fringe Benefits FT:Workers Comp</b> Workers Comp Insurance	2,795.56	0.01	27.96
	<b>Billable Time</b>			
08/15/2016	<b>Personnel:William Lu</b> 	42:00	21.63	908.46
08/15/2016	<b>Personnel:CD Uchida-(2013-2014 Grant Rate)</b> 	8:00	93.61	748.88
08/31/2016	<b>Personnel:CD Uchida-(2013-2014 Grant Rate)</b> 	8:00	93.61	748.88

DATE	ACTIVITY	QTY	RATE	AMOUNT
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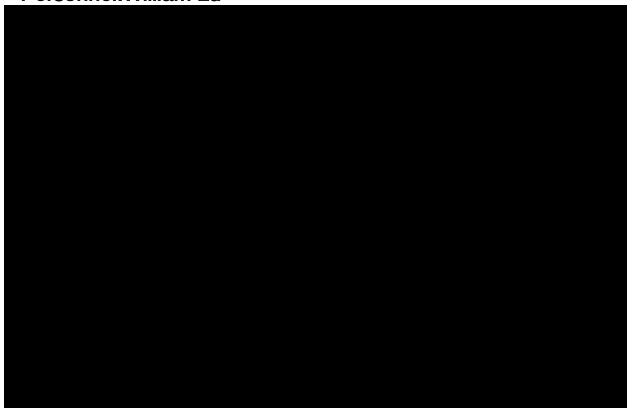
08/31/2016

Personnel:William Lu

18:00

21.63

389.34



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August 2016 Invoice

BALANCE DUE

**\$3,663.59**

Justice and Security Strategies Inc  
P O Box 6188  
Silver Spring, MD 20916  
info@jssinc.org  
www.jssinc.org



# INVOICE

**BILL TO**

LAPD-Smart Policing  
100 W. First St.  
Los Angeles, CA 90012

INVOICE # 1348  
DATE 05/26/2016  
DUE DATE 06/25/2016  
TERMS Net 30

DATE	ACTIVITY	QTY	RATE	AMOUNT
03/31/2015	Fringe Benefits FT:Health Insurance Correction to Invoice #1227: Health Insurance Reimbursement from 3.5% to 7% on a Salary of \$4,577.56 (caused by delay in execution of grant.)	4,577.56 6	0.036	164.79
04/30/2015	Personnel:William Lu Correction to Invoice #1228:RESEARCH ASSOCIATE: Reinstated Salary of \$992.16 (caused by disallowance due to inappropriate contract wording)	48	20.67	992.16
05/15/2015	Personnel:L. Revier Correction to Invoice #1177:RESEARCH ASSOCIATE: Reinstated Salary of \$720 (caused by change in contract language to allow multiple research associates)	36	20.00	720.00
05/23/2015	Personnel:L. Revier Correction to Invoice #1177: RESEARCH ASSOCIATE: Reinstated Salary of \$720 (caused by change in contract language to allow multiple research associates)	40	20.00	800.00
05/23/2015	Personnel:William Lu Correction to Invoice #1177: RESEARCH ASSOCIATE: Reinstated Salary of \$744.12 (caused by disallowance due to inappropriate contract wording)	36	20.67	744.12
05/30/2015	Fringe Benefits FT:Health Insurance Correction to Invoice #1228: Health Insurance Reimbursement from 3.5% to 7% on a Salary of \$1653.60 (caused by delay in execution of grant)	1,653.60 0	0.036	59.53
05/30/2015	Fringe Benefits FT:Health Insurance Correction to Invoice #1228: Health Insurance Reimbursement of 7% for reinstated Salary of \$992.16 (caused by disallowance due to inappropriate contract wording)	992.16	0.07	69.45
05/30/2015	Fringe Benefits FT:Leave, Holidays Correction to Invoice #1228: Leave Reimbursement of 12.4% for reinstated Salary of \$992.16 (caused by disallowance due to inappropriate contract wording)	992.16	0.124	123.03
05/30/2015	Fringe Benefits FT:Retirement Correction to Invoice #1228: Retirement Reimbursement of 3% for reinstated Salary of \$992.16 (caused by disallowance due to inappropriate contract wording)	992.16	0.03	29.76

*7/7/16*  
*ok to pay*

SMART POLICING  
2009-DG-BX-0118  
APP ACCT F550  
MN # 37185 7/6/16  
SALARY: \$ 7,845.24  
FRINGE: \$ 1,895.55

*SN*  
~~*#1371*~~  
*7/7/16*

DATE	ACTIVITY	QTY	RATE	AMOUNT
05/30/2015	Fringe Benefits FT:SS/Medicare Correction to Invoice #1228: SS/ Medicare Reimbursement of 7.65% for reinstated Salary of \$992.16 (caused by disallowance due to inappropriate contract wording)	992.16	0.0765	75.90
05/30/2015	Fringe Benefits FT:Workers Comp Correction to Invoice #1228: Worker's Comp Reimbursement of 1.1% for reinstated Salary of \$992.16 (caused by disallowance due to inappropriate contract wording)	8.27	1.00	8.27
05/30/2015	Personnel:William Lu Correction to Invoice #1177: RESEARCH ASSOCIATE: Reinstated Salary of \$661.44 (caused by disallowance due to inappropriate contract wording)	32	20.67	661.44
05/30/2015	Personnel:L. Revier Correction to Invoice #1177: RESEARCH ASSOCIATE: Reinstated Salary of \$400 (caused by change in contract language to allow multiple research associates)	20	20.00	400.00
06/15/2015	Personnel:L. Revier Correction to Invoice #1198: RESEARCH ASSOCIATE: Reinstated Salary of \$800(caused by change in contract language to allow multiple research associates)	40	20.00	800.00
06/30/2015	Fringe Benefits FT:SS/Medicare Correction to Invoice #1177: SS/ Medicare Reimbursement of 7.65% for reinstated Salary of \$3325.56 (caused by disallowance due to inappropriate contract wording)	3,325.56	0.0765	254.41
06/30/2015	Fringe Benefits FT:Workers Comp Correction to Invoice #1177: Worker's Comp Reimbursement of 1.1% for reinstated Salary of \$3325.56 (caused by disallowance due to inappropriate contract wording)	31.45	1.00	31.45
06/30/2015	Fringe Benefits FT:Health Insurance Correction to Invoice #1177: Health Insurance Reimbursement of 7% for reinstated Salary of \$1315.56 (caused by disallowance due to inappropriate contract wording)	1,315.56	0.07	92.09
06/30/2015	Fringe Benefits FT:Health Insurance Correction to Invoice #1177: Health Insurance Reimbursement from 3.5% to 7% on a Salary of \$1805.04 (caused by delay in execution of grant)	1,805.04	0.036	64.98
06/30/2015	Fringe Benefits FT:Leave, Holidays Correction to Invoice #1177: Leave Reimbursement of 12.4% for reinstated Salary of \$1315.56 (caused by disallowance due to inappropriate contract wording)	1,315.56	0.124	163.13
06/30/2015	Fringe Benefits FT:Retirement Correction to Invoice #1177: Retirement Reimbursement of 3% for reinstated Salary of \$1315.56 (caused by disallowance due to inappropriate contract wording)	1,315.56	0.03	39.47
06/30/2015	Personnel:L. Revier Correction to Invoice #1198: RESEARCH ASSOCIATE: Reinstated Salary of \$540(caused by change in contract language to allow multiple research associates)	27	20.00	540.00

DATE	ACTIVITY	QTY	RATE	AMOUNT
06/30/2015	Personnel:William Lu Correction to Invoice #1177: RESEARCH ASSOCIATE: Reinstated Salary of \$1157.52 (caused by disallowance due to inappropriate contract wording)	56	20.67	1,157.52
07/15/2015	Personnel:L. Revier Correction to Invoice #1198: RESEARCH ASSOCIATE: Reinstated Salary of \$940 (caused by change in contract language to allow multiple research associates)	47	20.00	940.00
08/28/2015	Fringe Benefits FT:Health Insurance Correction to Invoice #1198: Health Insurance Reimbursement of 7% for reinstated Salary of \$1157.52 (caused by disallowance due to inappropriate contract wording)	1,157.5 2	0.07	81.03
08/28/2015	Fringe Benefits FT:Health Insurance Correction to Invoice #1198: Health Insurance Reimbursement from 3.5% to 7% on a Salary of \$3345.06 (caused by delay in execution of grant)	3,345.0 6	0.036	120.42
08/28/2015	Fringe Benefits FT:Leave, Holidays Correction to Invoice #1198: Leave Reimbursement of 12.4% for reinstated Salary of \$1157.52 (caused by disallowance due to inappropriate contract wording)	1,157.5 2	0.124	143.53
08/28/2015	Fringe Benefits FT:Retirement Correction to Invoice #1198: Retirement Reimbursement of 3% for reinstated Salary of \$1157.52 (caused by disallowance due to inappropriate contract wording)	1,157.5 2	0.03	34.73
08/28/2015	Fringe Benefits FT:SS/Medicare Correction to Invoice #1198: SS/ Medicare Reimbursement of 7.65% for reinstated Salary of \$1157.52(caused by disallowance due to inappropriate contract wording)	1,157.5 2	0.0765	88.55
08/28/2015	Fringe Benefits FT:SS/Medicare Correction to Invoice #1198: SS/ Medicare Reimbursement of 7.65% for reinstated Salary of \$2280 (caused by change in contract language to allow multiple research associates)	2,280	0.0765	174.42
08/28/2015	Fringe Benefits FT:Workers Comp Correction to Invoice #1198: Worker's Comp Reimbursement of 1.1% for reinstated Salary of \$1157.52 (caused by disallowance due to inappropriate contract wording)	8.23	1.00	8.23
08/28/2015	Fringe Benefits Workers Comp Correction to Invoice #1198: Worker's Comp Reimbursement of 1.1% for reinstated Salary of \$2280 (caused by change in contract language to allow multiple research associates)	2,280	0.01	22.80
08/31/2015	Fringe Benefits FT:SS/Medicare Correction to Invoice #1225: SS/ Medicare Reimbursement of 7.65% for reinstated Salary of \$90 (caused by disallowance due to inappropriate contract wording)	90	0.0765	6.89
08/31/2015	Fringe Benefits FT:Health Insurance Correction to Invoice #1225: Health Insurance Reimbursement from 3.5% to 7% on a Salary of \$1074.84 (caused by delay in execution of grant)	1,074.8 4	0.036	38.69

DATE	ACTIVITY	QTY	RATE	AMOUNT
08/31/2015	Personnel:Consetta Uchida Correction to Invoice #1225: ACCOUNTANT: Reinstated Salary of \$90 (caused by change in contract language to allow accountant)	3	30.00	90.00

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BALANCE DUE

**\$9,740.79**

Justice and Security Strategies Inc  
 P O Box 6188  
 Silver Spring, MD 20916  
 info@jssinc.org  
 www.jssinc.org



# INVOICE

**BILL TO**

LAPD-Smart Policing  
 100 W. First St.  
 Los Angeles, CA 90012

**INVOICE #** 1445  
**DATE** 12/30/2016  
**DUE DATE** 01/29/2017  
**TERMS** Net 30

DATE	ACTIVITY	QTY	RATE	AMOUNT
	<b>Charges</b>			
12/30/2016	<b>Fringe Benefits Workers Comp</b>	1	0.00	0.00
12/30/2016	<b>Fringe Benefits FT:Health Insurance</b> Health Insurance 7% x Salary Expense	4,363.62	0.07	305.45
12/30/2016	<b>Fringe Benefits FT:Leave, Holidays</b> Leave Holidays 12.4% x Salary Expense	4,363.62	0.124	541.09
12/30/2016	<b>Fringe Benefits FT:Retirement</b> Retirement 3% x Salary Expense	4,363.62	0.03	130.91
12/30/2016	<b>Fringe Benefits FT:SS/Medicare</b> Soc. Security and Medicare 7.65% Salary	4,363.62	0.0765	333.82
12/30/2016	<b>Fringe Benefits FT:Workers Comp</b> Workers Comp Insurance	4,363.62	0.01	43.64
	<b>Billable Time</b>			
12/15/2016	<b>Personnel:William Lu</b> RESEARCH ASSOCIATE:	75:00	24.04	1,803.00



*SMART Policing  
 2009-DG-BX-0113  
 agency acct # F550  
 SZ #23371 9/2/17*

*Salaries \$4,363.62  
 fringe \$1,354.91*

*OKAY TO  
 PAY  
 performed #38043*

DATE	ACTIVITY	QTY	RATE	AMOUNT
12/15/2016	Personnel:CD Uchida-(2013-2014 Grant Rate) [REDACTED]	6:00	93.61	561.66
12/30/2016	Personnel:William Lu [REDACTED]	52:00	24.04	1,250.08
12/30/2016	Personnel:CD Uchida-(2013-2014 Grant Rate) [REDACTED]	8:00	93.61	748.88

December 2016 invoice

BALANCE DUE

**\$5,718.53**



**Justice and Security Strategies Inc**

P O Box 6188  
Silver Spring, MD 20916  
info@jssinc.org  
www.jssinc.org

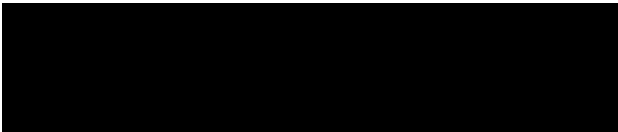
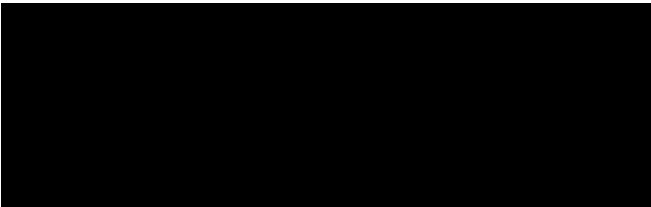


# INVOICE

**BILL TO**

LAPD-Smart Policing  
100 W. First St.  
Los Angeles, CA 90012

**INVOICE #** 1436  
**DATE** 11/30/2016  
**DUE DATE** 12/30/2016  
**TERMS** Net 30

DATE	ACTIVITY	QTY	RATE	AMOUNT
	<b>Charges</b>			
11/30/2016	<b>Fringe Benefits Workers Comp</b>	1	0.00	0.00
11/30/2016	<b>Fringe Benefits FT:Health Insurance</b> Health Insurance 7% x Salary Expense	908.46	0.07	63.59
11/30/2016	<b>Fringe Benefits FT:Leave, Holidays</b> Leave Holidays 12.4% x Salary Expense	908.46	0.124	112.65
11/30/2016	<b>Fringe Benefits FT:Retirement</b> Retirement 3% x Salary Expense	908.46	0.03	27.25
11/30/2016	<b>Fringe Benefits FT:SS/Medicare</b> Soc. Security and Medicare 7.65% Salary	908.46	0.0765	69.50
11/30/2016	<b>Fringe Benefits FT:Workers Comp</b> Workers Comp Insurance	908.46	0.01	9.08
	<b>Billable Time</b>			
11/15/2016	<b>Personnel:William Lu</b> 	8:00	21.63	173.04
11/30/2016	<b>Personnel:William Lu</b> 	34:00	21.63	735.42

November 2016 invoice

BALANCE DUE

**\$1,190.53**

**Justice and Security Strategies Inc**

P O Box 6188  
Silver Spring, MD 20916  
info@jssinc.org  
www.jssinc.org



# INVOICE

**BILL TO**

LAPD-Smart Policing  
100 W. First St.  
Los Angeles, CA 90012

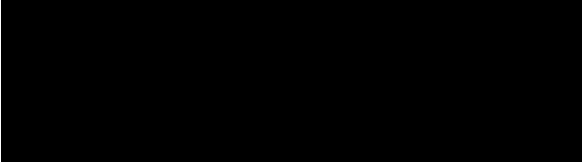
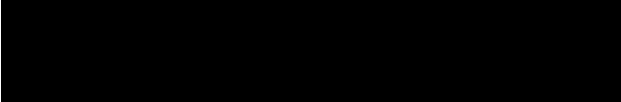
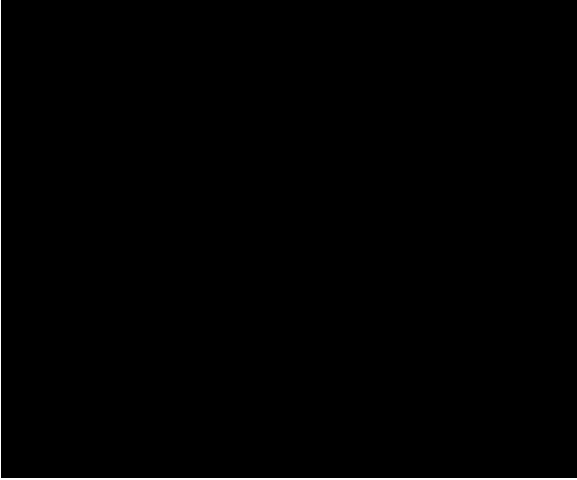
**INVOICE #** 1429

**DATE** 11/23/2016

**DUE DATE** 12/23/2016

**TERMS** Net 30

DATE	ACTIVITY	QTY	RATE	AMOUNT
	<b>Charges</b>			
10/31/2016	<b>Fringe Benefits Workers Comp</b>	1	0.00	0.00
11/23/2016	<b>Fringe Benefits FT:Health Insurance</b> Health Insurance 7% x Salary Expense	4,056.83	0.07	283.98
11/23/2016	<b>Fringe Benefits FT:Leave, Holidays</b> Leave Holidays 12.4% x Salary Expense	4,056.83	0.124	503.05
11/23/2016	<b>Fringe Benefits FT:Retirement</b> Retirement 3% x Salary Expense	4,056.83	0.03	121.70
11/23/2016	<b>Fringe Benefits FT:SS/Medicare</b> Soc. Security and Medicare 7.65% Salary	4,056.83	0.0765	310.35
11/23/2016	<b>Fringe Benefits FT:Workers Comp</b> Workers Comp Insurance	4,056.83	0.01	40.57
	<b>Billable Time</b>			
10/15/2016	<b>Personnel:William Lu</b>	50:00	21.63	1,081.50

DATE	ACTIVITY	QTY	RATE	AMOUNT
10/15/2016	Personnel:CD Uchida-(2013-2014 Grant Rate) 	4:00	93.61	374.44
10/31/2016	Personnel:CD Uchida-(2013-2014 Grant Rate) 	16:00	93.61	1,497.76
10/31/2016	Personnel:William Lu 	51:00	21.63	1,103.13

October 2016 invoice

BALANCE DUE

**\$5,316.48**

Justice and Security Strategies Inc

P O Box 6188  
Silver Spring, MD 20916  
info@jssinc.org  
www.jssinc.org



# INVOICE

**BILL TO**

LAPD-Smart Policing  
100 W. First St.  
Los Angeles, CA 90012

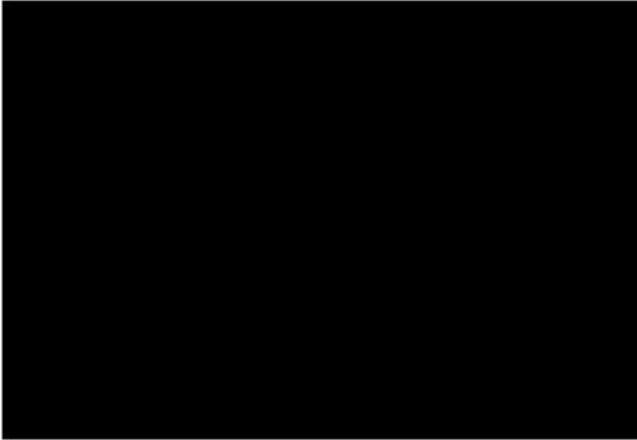
INVOICE # 1428

DATE 11/23/2016

DUE DATE 12/23/2016

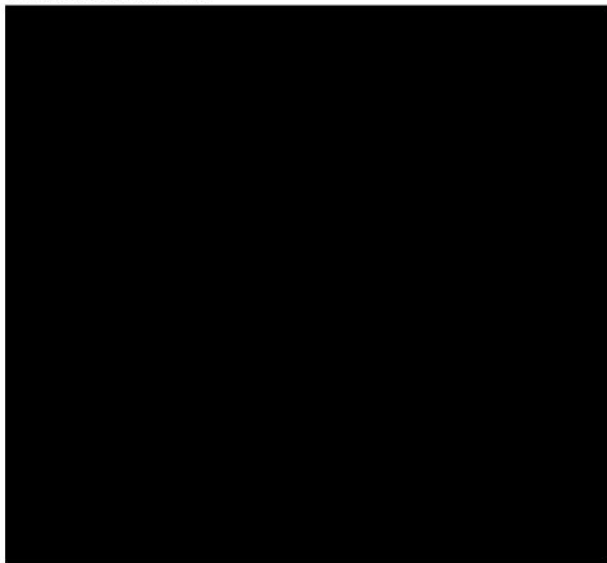
TERMS Net 30

DATE	ACTIVITY	QTY	RATE	AMOUNT
	<b>Charges</b>			
09/30/2016	Fringe Benefits Workers Comp	1	0.00	0.00
11/23/2016	Fringe Benefits FT:Health Insurance Health Insurance 7% x Salary Expense	1,665.51	0.07	116.59
11/23/2016	Fringe Benefits FT:Leave, Holidays Leave Holidays 12.4% x Salary Expense	1,665.51	0.124	206.52
11/23/2016	Fringe Benefits FT:Retirement Retirement 3% x Salary Expense	1,665.51	0.03	49.97
11/23/2016	Fringe Benefits FT:SS/Medicare Soc. Security and Medicare 7.65% Salary	1,665.51	0.0765	127.41
11/23/2016	Fringe Benefits FT:Workers Comp Workers Comp Insurance	1,665.51	0.01	16.66
	<b>Billable Time</b>			
09/15/2016	Personnel:William Lu	38:00	21.63	821.94



DATE	ACTIVITY	QTY	RATE	AMOUNT
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09/30/2016	Personnel:William Lu	39:00	21.63	843.57
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September 2016 invoice

BALANCE DUE

**\$2,182.66**

Justice and Security Strategies Inc  
 P O Box 6188  
 Silver Spring, MD 20916  
 info@jssinc.org  
 www.jssinc.org



# INVOICE

**BILL TO**

LAPD-Smart Policing  
 100 W. First St.  
 Los Angeles, CA 90012

1/31/2016  
 lu  
 7/26/16

INVOICE # 1344  
 DATE 01/31/2016  
 DUE DATE 01/31/2016  
 TERMS Due on receipt

DATE	ACTIVITY	QTY	RATE	AMOUNT
	<b>Charges</b>			
01/31/2016	Fringe Benefits FT	1	0.00	0.00
01/31/2016	Fringe Benefits FT:Health Insurance	8,229.8	0.07	576.09 /
	Health Insurance 7% x Salary Expense	4		
01/31/2016	Fringe Benefits FT:Leave, Holidays	8,229.8	0.124	1,020.50 /
	Leave Holidays 12.4% x Salary Expense	4		
01/31/2016	Fringe Benefits FT:Retirement	8,229.8	0.03	246.90 /
	Retirement 3% x Salary Expense	4		
01/31/2016	Fringe Benefits FT:SS/Medicare	8,229.8	0.0765	629.58 /
	Soc. Security and Medicare 7.65% Salary	4		
01/31/2016	Fringe Benefits FT:Workers Comp	8,229.8	0.01	82.30 /
	Workers Comp Insurance	4		

DATE	ACTIVITY	QTY	RATE	AMOUNT
	<b>Billable Time</b>			
01/15/2016	Personnel:M. Swatt	29:00	37.86	1,097.94 /
01/15/2016	Personnel:William Lu	51:00	20.67	1,054.17 /

SMART POLICING  
 2009-DG-BX-0118  
 APPR ACCT F550  
 MN #37825 7/26/16  
 SALARY: \$8,229.77  
 FRINGE: \$2,555.37

lu  
 #3371  
 7/26/16

DATE	ACTIVITY	QTY	RATE	AMOUNT
01/15/2016	Personnel:CD Uchida-(2013-2014 Grant Rate) [REDACTED]	24:00	93.61	2,246.64 ✓
01/31/2016	Personnel:William Lu [REDACTED]	72:00	20.67	1,488.24 ✓
01/31/2016	Personnel:SSolomon (Professional Rate) [REDACTED]	6:00	72.12	432.72 ✓
01/31/2016	Personnel:M. Swatt [REDACTED]	1:00	37.86	37.86 ✓
01/31/2016	Personnel:CD Uchida-(2013-2014 Grant Rate) [REDACTED]	20:00	93.61	1,872.20 ✓

BALANCE DUE

**\$10,785.14**

(10% w/H) (-) 1,078.51  
\$ 9,706.63

Under penalty of perjury that the information is true and correct.

*Craig D. Uchida*  
 Dr. Craig D. Uchida, President

*[Signature]*

Justice and Security Strategies Inc  
 P O Box 6188  
 Silver Spring, MD 20916  
 info@jssinc.org  
 www.jssinc.org



# INVOICE

**BILL TO**

LAPD-Smart Policing  
 100 W. First St.  
 Los Angeles, CA 90012

4/30/2016  
 7/26/2016  
 [Handwritten signature]

INVOICE # 1347  
 DATE 04/30/2016  
 DUE DATE 05/30/2016  
 TERMS Net 30



DATE	ACTIVITY	QTY	RATE	AMOUNT
	<b>Charges</b>			
04/30/2016	Fringe Benefits FT	1	0.00	0.00
04/30/2016	Fringe Benefits FT:Health Insurance	6,262.3	0.07	438.37 ✓
	Health Insurance 7% x Salary Expense	6		
04/30/2016	Fringe Benefits FT:Leave, Holidays	6,262.3	0.124	776.53 ✓
	Leave Holidays 12.4% x Salary Expense	6		
04/30/2016	Fringe Benefits FT:Retirement	6,262.3	0.03	187.87 ✓
	Retirement 3% x Salary Expense	6		
04/30/2016	Fringe Benefits FT:SS/Medicare	6,262.3	0.0765	479.07 ✓
	Soc. Security and Medicare 7.65% Salary	6		
04/30/2016	Fringe Benefits FT:Workers Comp	6,262.3	0.01	62.62 ✓
	Workers Comp Insurance	6		

DATE	ACTIVITY	QTY	RATE	AMOUNT
	<b>Billable Time</b>			
04/15/2016	Personnel:SSolomon (Professional Rate)	4:00	72.12	288.48 ✓
04/15/2016	Personnel:William Lu	70:00	21.63	1,514.10 ✓
04/15/2016	Personnel:CD Uchida-(2013-2014 Grant Rate)	12:00	93.61	1,123.32 ✓
04/30/2016	Personnel:CD Uchida-(2013-2014 Grant Rate)	16:00	93.61	1,497.76 ✓

SMART POLICING  
 2009-DG-BX-0118  
 APPR ACCT F550  
 MN #3785 7/26/16  
 SALARY: \$6,262.36  
 FRINGE: \$1,944.46  
 CONSULTANT: \$25,000.00

Sw  
 #23371  
 7/26/16



DATE	ACTIVITY	QTY	RATE	AMOUNT
04/30/2016	Personnel:William Lu 	50:00	21.63	1,081.50 ✓
04/30/2016	Personnel:M. Swatt 	20:00	37.86	757.20 ✓
04/01/2016	Billable Expenses Consulting Hart Research Associates CITY OF LOS ANGELES COMMUNITY SURVEY OF 2,000 RESIDENTS OF THE CITY OF LOS ANGELES CONDUCTED FEB. 22 - MAR. 3, 2016.	1	25,000.00	25,000.00 ✓

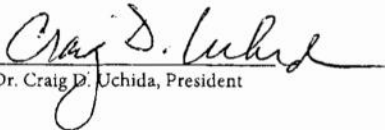
BALANCE DUE

**\$33,206.82**

(10% w/H) (→) 332.07

\$32,874.75

Under penalty of perjury that the information is true and correct.

  
Dr. Craig D. Uchida, President



Justice and Security Strategies Inc  
 P O Box 6188  
 Silver Spring, MD 20916  
 info@jssinc.org  
 www.jssinc.org



# INVOICE

**BILL TO**  
 LAPD-Smart Policing  
 100 W. First St.  
 Los Angeles, CA 90012

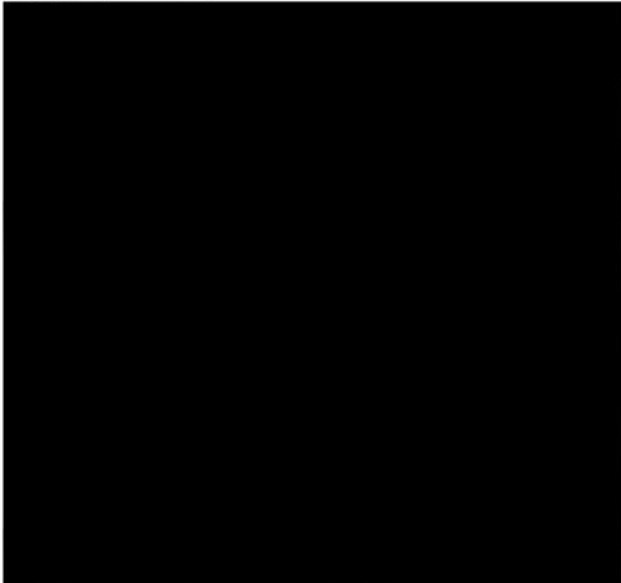

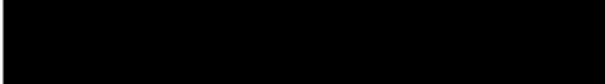
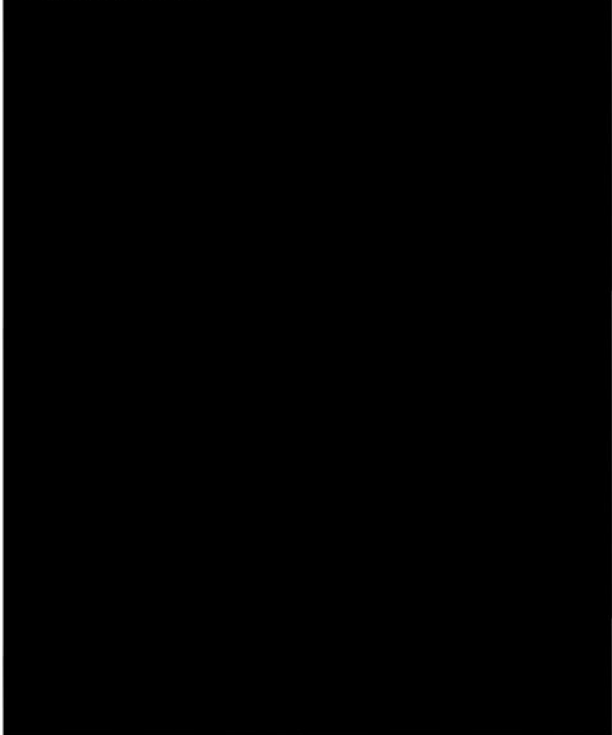
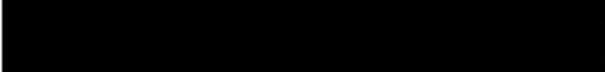
2/29/2016  
 7/26/16  
 have been...

**INVOICE #** 1345  
**DATE** 02/29/2016  
**DUE DATE** 03/30/2016  
**TERMS** Net 30

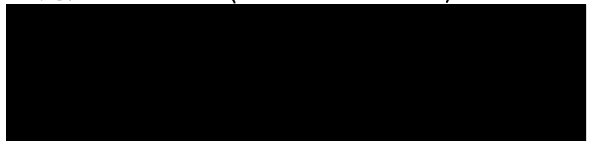
DATE	ACTIVITY	QTY	RATE	AMOUNT
	<b>Charges</b>			
02/29/2016	Fringe Benefits FT	1	0.00	0.00
02/29/2016	Fringe Benefits FT:Health Insurance	7,053.5	0.07	493.75 ✓
	Health Insurance 7% x Salary Expense	9		
02/29/2016	Fringe Benefits FT:Leave, Holidays	7,053.5	0.124	874.65 ✓
	Leave Holidays 12.4% x Salary Expense	9		
02/29/2016	Fringe Benefits FT:Retirement	7,053.5	0.03	211.61 ✓
	Retirement 3% x Salary Expense	9		
02/29/2016	Fringe Benefits FT:SS/Medicare	7,053.5	0.0765	539.60 ✓
	Soc. Security and Medicare 7.65% Salary	9		
02/29/2016	Fringe Benefits FT:Workers Comp	7,053.5	0.01	70.54 ✓
	Workers Comp Insurance	9		
	<b>Billable Time</b>			
02/15/2016	Personnel:SSolomon (Professional Rate)	1:00	72.12	72.12 ✓

SMART POLICING  
 2009-DG-BX-0118  
 APPR ACCT FSSO  
 MN #37185 7/26/16  
 SALARY: \$7,053.52  
 FRINGE: \$2,190.15

for  
 #N3311  
 7/26/16

DATE	ACTIVITY	QTY	RATE	AMOUNT
02/15/2016	Personnel:William Lu 	76:00	20.67	1,570.92 ✓
02/15/2016	Personnel:M. Swatt 	18:00	37.86	681.48 ✓
02/15/2016	Personnel:CD Uchida-(2013-2014 Grant Rate) 	12:00	93.61	1,123.32 ✓
02/29/2016	Personnel:William Lu 	80:00	20.67	1,653.60 ✓
02/29/2016	Personnel:M. Swatt 	12:00	37.86	454.32 ✓

DATE	ACTIVITY	QTY	RATE	AMOUNT
02/29/2016	Personnel:CD Uchida-(2013-2014 Grant Rate)	16:00	93.61	1,497.76



BALANCE DUE

**\$9,243.67**  
(10% 4/4) 924.37  
\$ 8,319.30

Under penalty of perjury that the information is true and correct.

Craig D. Uchida  
Dr. Craig D. Uchida, President

7921

Justice and Security Strategies Inc  
 P O Box 6188  
 Silver Spring, MD 20916  
 info@jssinc.org  
 www.jssinc.org



# INVOICE

**BILL TO**  
 LAPD-Smart Policing  
 100 W. First St.  
 Los Angeles, CA 90012

3/31/2016  
 7/26/2016

INVOICE # 1346  
 DATE 03/31/2016  
 DUE DATE 04/30/2016  
 TERMS Net 30

DATE	ACTIVITY	QTY	RATE	AMOUNT
	<b>Charges</b>			
03/31/2016	Fringe Benefits FT	1	0.00	0.00
03/31/2016	Fringe Benefits FT:Health Insurance	5,591.9	0.07	391.43 ✓
	Health Insurance 7% x Salary Expense	1		
03/31/2016	Fringe Benefits FT:Leave, Holidays	5,591.9	0.124	693.40 ✓
	Leave Holidays 12.4% x Salary Expense	1		
03/31/2016	Fringe Benefits FT:Retirement	5,591.9	0.03	167.76 ✓
	Retirement 3% x Salary Expense	1		
03/31/2016	Fringe Benefits FT:SS/Medicare	5,591.9	0.0765	427.78 ✓
	Soc. Security and Medicare 7.65% Salary	1		
03/31/2016	Fringe Benefits FT:Workers Comp	5,591.9	0.01	55.92 ✓
	Workers Comp Insurance	1		

**Billable Time**

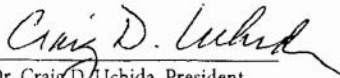
SMART POLICING  
 2009 DG-BX-0118  
 MN #3785 7/26/16  
 SALARY: \$5,591.84  
 FRINGE: \$1,736.29

SN  
 #W3371  
 7/26/16

DATE	ACTIVITY	QTY	RATE	AMOUNT
03/15/2016	Personnel:William Lu 	80:00	21.63	1,730.40 ✓
03/15/2016	Personnel:CD Uchida-(2013-2014 Grant Rate) 	12:00	93.61	1,123.32 ✓
03/31/2016	Personnel:William Lu 	66:00	21.63	1,427.58 ✓
03/31/2016	Personnel:CD Uchida-(2013-2014 Grant Rate) 	14:00	93.61	1,310.54 ✓

BALANCE DUE

Under penalty of perjury that the information is true and correct.

  
Dr. Craig D. Uchida, President



**\$7,328.13**  
 (10% w/H) (→) 732.81  
\$ 6,595.32

Justice and Security Strategies Inc  
P O Box 6188  
Silver Spring, MD 20916  
info@jssinc.org  
www.jssinc.org


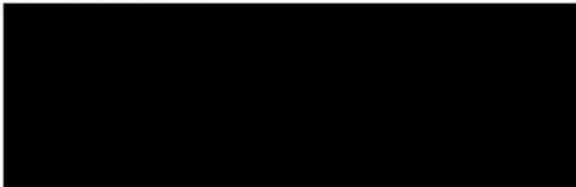


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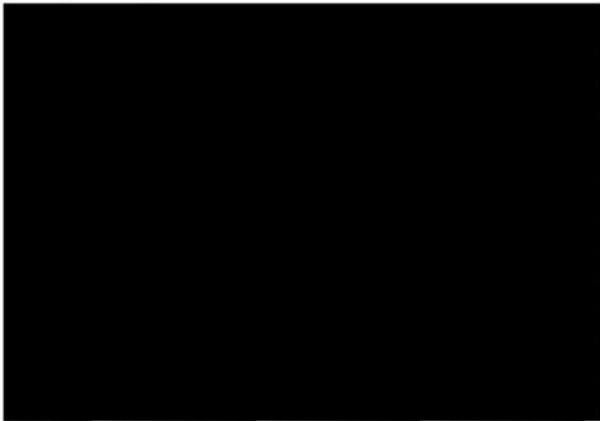
**BILL TO**

LAPD-Smart Policing  
100 W. First St.  
Los Angeles, CA 90012

INVOICE # 1384  
DATE 07/31/2016  
DUE DATE 08/30/2016  
TERMS Net 30

DATE	ACTIVITY	QTY	RATE	AMOUNT
	<b>Charges</b>			
07/31/2016	Fringe Benefits Workers Comp	1	0.00	0.00
07/31/2016	Fringe Benefits FT:Health Insurance	2,385.3	0.07	166.98 ✓
	Health Insurance 7% x Salary Expense	8		
07/31/2016	Fringe Benefits FT:Leave, Holidays	2,385.3	0.124	295.79 ✓
	Leave Holidays 12.4% x Salary Expense	8		
07/31/2016	Fringe Benefits FT:Retirement	2,385.3	0.03	71.56 ✓
	Retirement 3% x Salary Expense	8		
07/31/2016	Fringe Benefits FT:SS/Medicare	2,385.3	0.0765	182.48 ✓
	Soc. Security and Medicare 7.65% Salary	8		
07/31/2016	Fringe Benefits FT:Workers Comp	2,385.3	0.01	23.85 ✓
	Workers Comp Insurance	8		
	<b>Billable Time</b>			
07/15/2016	Personnel:CD Uchida-(2013-2014 Grant Rate)	10:00	93.61	936.10 ✓
				
07/15/2016	Personnel:William Lu	29:00	21.63	627.27 ✓
				

DATE	ACTIVITY	QTY	RATE	AMOUNT
07/31/2016	Personnel: William Lu	38:00	21.63	821.94 ✓



DATE	ACTIVITY	QTY	RATE	AMOUNT
07/07/2016	Billable Expenses Consulting 11801 CITY OF LOS ANGELES COMMUNITY SURVEY OF 2,000 RESIDENTS OF THE CITY OF LOS ANGELES CONDUCTED FEB. 22 - MAR. 3, 2016.	1	22,620.00	22,620.00 ✓

BALANCE DUE

	<b>\$25,745.97</b>
$\left\langle \begin{array}{l} \$1,060.43 \\ \$1,514.12 \end{array} \right\rangle \leftarrow ((10\% \text{ w/H})$	2,174.60
	\$23,171.37

Under penalty of perjury that the information is true and correct.

Craig D. Uchida  
Dr. Craig D. Uchida, President

\* Payment =

Line 1:	\$ 9,543.89
Line 2:	\$ 13,627.48
total payment: \$ 23,171.37	

Smart+ Policing  
 2009-DG-BX-0118  
 appr acct F550  
 Cnt # 13342 8/10/16  
 Salary: \$ 2,385.31  
 fringe: \$ 740.66  
 consultant: \$ 22,420

OK to pay  
 BSM 10342  
 8/10/16



Justice and Security Strategies Inc  
 P O Box 6188  
 Silver Spring, MD 20916  
 info@jssinc.org  
 www.jssinc.org


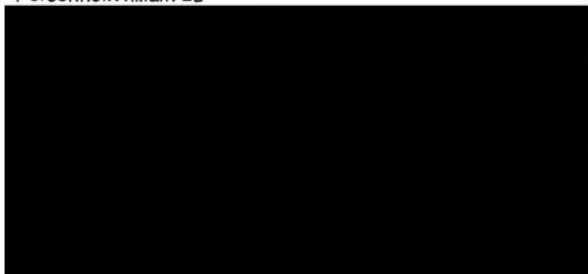




# INVOICE

**BILL TO**

LAPD-Smart Policing  
 100 W. First St.  
 Los Angeles, CA 90012

INVOICE # 1382  
 DATE 05/31/2016  
 DUE DATE 06/30/2016  
 TERMS Net 30

DATE	ACTIVITY	QTY	RATE	AMOUNT
	<b>Charges</b>			
05/31/2016	<b>Fringe Benefits FT</b>	1	0.00	0.00
05/31/2016	<b>Fringe Benefits FT:Health Insurance</b> Health Insurance 7% x Salary Expense	3,706.8 6	0.07	259.48 ✓
05/31/2016	<b>Fringe Benefits FT:Leave, Holidays</b> Leave Holidays 12.4% x Salary Expense	3,706.8 6	0.124	459.65 ✓
05/31/2016	<b>Fringe Benefits FT:Retirement</b> Retirement 3% x Salary Expense	3,706.8 6	0.03	111.21 ✓
05/31/2016	<b>Fringe Benefits FT:SS/Medicare</b> Soc. Security and Medicare 7.65% Salary	3,706.8 6	0.0765	283.57 ✓
05/31/2016	<b>Fringe Benefits FT:Workers Comp</b> Workers Comp Insurance	3,706.8 6	0.01	37.07 ✓
	<b>Billable Time</b>			
05/15/2016	Personnel:William Lu 	50:00	21.63	1,081.50 ✓
05/31/2016	Personnel:William Lu 	85:00	21.63	1,838.55 ✓
05/31/2016	Personnel:M. Swatt 	1:00	37.86	37.86 ✓

DATE	ACTIVITY	QTY	RATE	AMOUNT
05/31/2016	Personnel:CD Uchida-(2013-2014 Grant Rate) 	8.00	93.61	748.88 ✓
05/16/2016	Consulting Invoice 11801B CITY OF LOS ANGELES COMMUNITY SURVEY OF 2,000 RESIDENTS OF THE CITY OF LOS ANGELES CONDUCTED FEB. 22 - MAR. 3, 2016.	1	45,000.00	45,000.00 ✓

BALANCE DUE

**\$49,857.77**

(10% w/H) 4,985.78

\$44,871.99

Under penalty of perjury that the information is true and correct.

Craig D. Uchida  
Dr. Craig D. Uchida, President

Smart Policing  
2009- DE- BX-0118  
Appr acct F550  
Int #113322 8/10/14  
Salary: \$3,706.79  
Fringe: \$1,150.98  
Consultant: \$45,000

OK to pay  
B3M  
w/acc  
8/10/16



Justice and Security Strategies Inc  
 P O Box 6188  
 Silver Spring, MD 20916  
 info@jssinc.org  
 www.jssinc.org



# INVOICE

**BILL TO**  
 LAPD-Smart Policing  
 100 W. First St.  
 Los Angeles, CA 90012

**INVOICE #** 1383  
**DATE** 06/30/2016  
**DUE DATE** 07/30/2016  
**TERMS** Net 30

DATE	ACTIVITY	QTY	RATE	AMOUNT
	<b>Charges</b>			
06/30/2016	Fringe Benefits FT	1	0.00	0.00
06/30/2016	Fringe Benefits FT:Health Insurance	3,155.1	0.07	220.86 ✓
	Health Insurance 7% x Salary Expense	7		
06/30/2016	Fringe Benefits FT:Leave, Holidays	3,155.1	0.124	391.24 ✓
	Leave Holidays 12.4% x Salary Expense	7		
06/30/2016	Fringe Benefits FT:Retirement	3,155.1	0.03	94.66 ✓
	Retirement 3% x Salary Expense	7		
06/30/2016	Fringe Benefits FT:SS/Medicare	3,155.1	0.0765	241.37 ✓
	Soc. Security and Medicare 7.65% Salary	7		
06/30/2016	Fringe Benefits FT:Workers Comp	3,155.1	0.01	31.55 ✓
	Workers Comp Insurance	7		
	<b>Billable Time</b>			
06/15/2016	Personnel:William Lu	16:00	21.63	346.08 ✓
	[REDACTED]			
06/15/2016	Personnel:CD Uchida-(2013-2014 Grant Rate)	12:00	93.61	1,123.32 ✓
	[REDACTED]			
06/30/2016	Personnel:CD Uchida-(2013-2014 Grant Rate)	12:00	93.61	1,123.32 ✓
	[REDACTED]			

DATE	ACTIVITY	QTY	RATE	AMOUNT
06/30/2016	Personnel:William Lu	26:00	21.63	562.38




BALANCE DUE

$\$4,134.78$   
 (10% w/H)  $413.48$   


---

 $\$3,721.30$

Under penalty of perjury that the information is true and correct.


---

 Dr. Craig D. Uchida, President

Smart Policymg  
 2009-DG-BX-0118  
 appr acct F550  
 Int # 119362 8/10/16  
 Salary: \$ 3,155.10  
 fringe: \$ 979.68

OK to pay

10/20/16  
 11/30/16  
 1/10/17

**HART RESEARCH ASSOCIATES**

1724 CONNECTICUT AVENUE, N.W.  
WASHINGTON, DC 20009  
(202) 234-5570

**Invoice Number:**  
11801A

**Invoice Date:**  
4/1/16

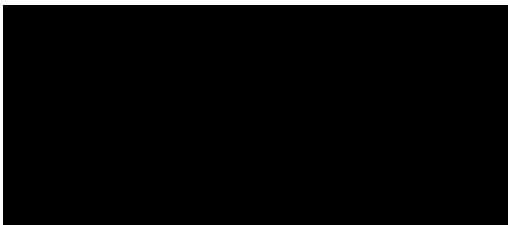
**Page:**  
1

**CLIENT:**

**CRAIG D. UCHIDA  
JUSTICE & SECURITY STRATEGIES  
P.O. BOX 6188  
SILVER SPRING, MD 20916**

<b>STUDY NUMBER</b>	<b>CUSTOMER P.O.</b>	<b>PAYMENT TERMS</b>
L.A. COMMUNITY 11801		Net Due

<b>DESCRIPTION</b>	<b>AMOUNT</b>
#11801 CITY OF LOS ANGELES COMMUNITY SURVEY -- SURVEY OF 2,000 RESIDENTS OF THE CITY OF LOS ANGELES CONDUCTED FEB. 22 - MAR. 3, 2016. TOTAL FEE: \$92,620 FIRST-PAYMENT NOW DUE	25,000.00



Total Invoice Amount \$25,000.00  
Payment Received  
**TOTAL DUE** \$25,000.00

**HART RESEARCH ASSOCIATES**

1724 CONNECTICUT AVENUE, N.W.

WASHINGTON, DC 20009

(202) 234-5570

**Invoice Number:**  
11801B

**Invoice Date:**  
5/16/16

**Page:**  
1

**CLIENT:**

**CRAIG D. UCHIDA  
JUSTICE & SECURITY STRATEGIES  
P.O. BOX 6188  
SILVER SPRING, MD 20916**

STUDY NUMBER L.A. COMMUNITY 11801	CUSTOMER P.O.	PAYMENT TERMS Net Due
--------------------------------------	---------------	--------------------------

DESCRIPTION	AMOUNT
#11801 - CITY OF LOS ANGELES COMMUNITY SURVEY - SURVEY OF 2,000 RESIDENTS OF THE CITY OF LOS ANGELES CONDUCTED FEB. 22- MAR. 3, 2016. TOTAL FEE: \$92,620 SECOND-PAYMENT NOW DUE	45,000.00

Total Invoice Amount \$45,000.00

Payment Received

**TOTAL DUE** \$45,000.00

**HART RESEARCH ASSOCIATES**

1724 CONNECTICUT AVENUE, N.W.

WASHINGTON, DC 20009

(202) 234-5570

**Invoice Number:**  
11801C

**Invoice Date:**  
7/7/16

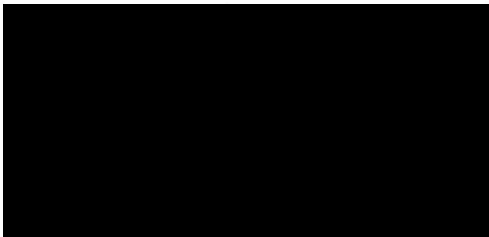
**Page:**  
1

**CLIENT:**

**CRAIG D. UCHIDA  
JUSTICE & SECURITY STRATEGIES  
P.O. BOX 6188  
SILVER SPRING, MD 20916**

<b>STUDY NUMBER</b> L.A. COMMUNITY 11801	<b>CUSTOMER P.O.</b>	<b>PAYMENT TERMS</b> Net Due
---	----------------------	---------------------------------

<b>DESCRIPTION</b>	<b>AMOUNT</b>
#11801 CITY OF LOS ANGELES COMMUNITY SURVEY -- SURVEY OF 2,000 RESIDENTS OF THE CITY OF LOS ANGELES CONDUCTED FEB. 22 - MAR. 3, 2016. TOTAL FEE: \$92,250 THIRD-PAYMENT NOW DUE	22,620.00



Total Invoice Amount \$22,620.00

Payment Received

**TOTAL DUE** \$22,620.00