

**Justice and Security Strategies Inc**

P O Box 6188  
 Silver Spring, MD 20916  
 info@jssinc.org  
 www.jssinc.org

Smart Policing  
 2009-DG-BX-0118  
 appr. acct: F550  
 Cnt N3362 9/24/15

**INVOICE**

**BILL TO**  
 LAPD-Smart Policing  
 100 W. First St.  
 Los Angeles, CA 90012

The contractor has provided to the City the required information and documents to be filed with the City Attorney's Office, including but not limited to:  
 INSURANCE VERIFICATION - A copy of the insurance policy is on file in the City Attorney's Office, from which that evidence of approved insurance is on file.  
 REGISTRATION OF QUALIFICATION with Living Wage is on file, applicable and Equal Benefits Compliance.  
 All conditions for payment have been met.



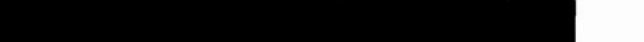
By: *clw*  
 Date: *4/18/2016*

*for #N3371 9/29/15*

Salary: # 5,130.60  
 Fringe: # 1,142.81

INVOICE # 1177  
 DATE 05/31/2015  
 DUE DATE 06/30/2015  
 TERMS Net 30

P.O. NUMBER  
 May 2015

ACTIVITY	DATE	QTY	RATE	AMOUNT
<b>Charges</b>				
<b>Fringe Benefits FT</b>	05/31/2015	1	0.00	0.00
Total Salary \$5130.60 ( Full time \$3210.60, Part time \$1920.00)				
<b>Fringe Benefits FT:SS/Medicare</b>	05/31/2015	1.805 <sup>04</sup>	0.0765	138.09 <del>392.49</del>
Soc. Security and Medicare 7.65% Salary				
<b>Fringe Benefits FT:Workers Comp</b>	05/31/2015	1.805 <sup>04</sup>	0.011	19.86 <del>51.34</del>
Workers Comp Insurance				
<b>Fringe Benefits FT:Health Insurance</b>	05/31/2015	1.805 <sup>04</sup>	0.034 <del>0.07</del>	61.38 <del>248.44</del>
Health Insurance 7% x Salary Expense				
<b>Fringe Benefits FT:Leave, Holidays</b>	05/31/2015	1.805 <sup>04</sup>	0.124	223.83 <del>386.95</del>
Leave Holidays 12.4% x Salary Expense				
<b>Fringe Benefits FT:Retirement</b>	05/31/2015	1.805 <sup>04</sup>	0.03	54.15 <del>93.62</del>
Retirement 3% x Salary Expense				
<b>Billable Time</b>				
<b>Personnel:William Lu (Research Assoc.)</b>	05/15/2015	76:00 ✓	20.67 ✓	1,570.92 ✓
				
<b>Personnel:M. Swatt (Statistician)</b>	05/15/2015	4:00 ✓	37.86 ✓	151.44 ✓
				
<b>Personnel:L. Revier (Research Assoc.)</b>	05/15/2015	36:00 ✓	20.00	720.00 ✓
				

ACTIVITY	DATE	QTY	RATE	AMOUNT
Personnel:L. Revier (Research Assoc)	05/23/2015	40:00	20.00	<del>800.00</del> $\phi$
[REDACTED]				
Personnel:William Lu (Research Assoc)	05/23/2015	<del>40:00</del> <sup>4:00</sup>	20.67	<del>826.80</del> <sup>82.68</sup>
[REDACTED]				
Personnel:William Lu ( " )	05/31/2015	32:00	20.67	<del>661.44</del> $\phi$
[REDACTED]				
Personnel:L. Revier ( " )	05/31/2015	20:00	20.00	<del>400.00</del> $\phi$
[REDACTED]				

BALANCE DUE

~~2,302.35~~  
**\$6,273.41**  
~~230.24~~  
paid: \$2,072.11

10% w/H  
paid:

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Smart Policing  
 2009-06-BX-0118  
 app. acct F550  
 Unit N3342 9/24/15

Salary: \$ 4,577.56  
 Fringe: \$ 1,421.34

*Handwritten:*  
 N3371  
 9/29/15

**INVOICE**

**BILL TO**  
 LAPD-Smart Policing  
 100 W. First St.  
 Los Angeles, CA 90012

3/31/2016  
 4/18/2016  
 [Stamp: Invoice # 1227, DATE 03/31/2015, DUE DATE 04/30/2015, TERMS Net 30]

INVOICE # 1227  
 DATE 03/31/2015  
 DUE DATE 04/30/2015  
 TERMS Net 30

P.O. NUMBER  
 March 2015

ACTIVITY	DATE	QTY	RATE	AMOUNT
<b>Charges</b>				
Fringe Benefits FT	03/31/2015	1	0.00	0.00
Total Salary \$4,577.56				
Fringe Benefits FT:Health Insurance	03/31/2015	4,577.56	0.034 0.07	155.64 <del>320.43</del>
Health Insurance 7% x Salary Expense				
Fringe Benefits FT:Leave, Holidays	03/31/2015	4,577.56	0.124	567.62
Leave Holidays 12.4% x Salary Expense				
Fringe Benefits FT:Retirement	03/31/2015	4,577.56	0.03	137.33
Retirement 3% x Salary Expense				
Fringe Benefits FT:SS/Medicare	03/31/2015	4,577.56	0.0765	350.18
Soc. Security and Medicare 7.65% Salary				
Fringe Benefits FT:Workers Comp	03/31/2015	4,577.56	0.01	45.78
Workers Comp Insurance				
<b>Billable Time</b>				
Personnel:M. Swatt → statistician	03/15/2015	8:00	37.86	302.88
[Redacted]				
Personnel:CD Uchida-(2013-2014 Grant Rate)	03/31/2015	28:00	93.61	2,621.08
[Redacted]				
Personnel:William Lu → research associate	03/31/2015	80:00	20.67	1,653.60
[Redacted]				

CO 16 (25809M)  
 (6339905009)

BALANCE DUE

~~5,834.11~~  
~~\$5,998.90~~  
lw

10% Withheld = \$583.<sup>41</sup>  
paid : \$5,250.<sup>70</sup>

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Smart Policing  
 2009-DG-BX-0118  
 appl. acct F550  
 Lnt N3362 9/24/15

**INVOICE**

**BILL TO**  
 LAPD-Smart Policing  
 Nancy Cammarata  
 100 W. First St.  
 Los Angeles, CA 90012

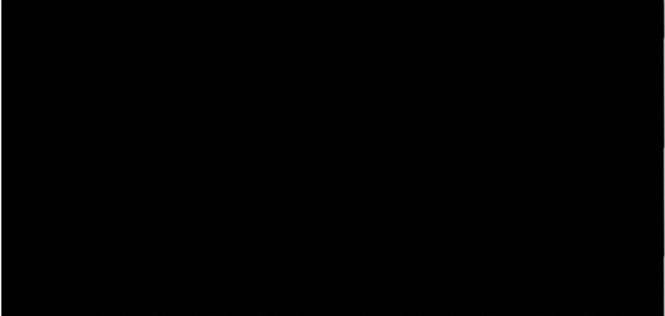
I hereby certify that the information provided herein is true and correct to the best of my knowledge and belief.  
 7/15/2016  
 INSURANCE VERIFICATION: I hereby certify that evidence of approved insurance is on file in the City Attorney's Office if applicable.  
 DECLARATION OF COMPLIANCE: I hereby certify that the information provided herein is true and correct to the best of my knowledge and belief, and that the City of Los Angeles is in compliance with the Living Wage Ordinance and the Equal Benefits Ordinance.  
 All conditions for payment have been met.  
 By: *[Signature]*  
 Dated: 4/18/16

Gov  
 #N3311  
 9/29/15

Salary: \$ 6,782.58  
 Fringe: \$ 1,595.28

INVOICE # 1198  
 DATE 07/29/2015  
 DUE DATE 08/28/2015  
 TERMS Net 30

ACTIVITY	DATE	QTY	RATE	AMOUNT
<b>Charges</b>				
<b>Fringe Benefits FT</b>	07/15/2015	1	0.00	0.00
Full time salary \$4502.58/Part time salary \$2280.00				
<b>Fringe Benefits FT:Health Insurance</b>	07/15/2015	3345.06	0.074	117.33
Health Insurance 7% x Salary Expense		4,502.58	0.07	315.18
<b>Fringe Benefits FT:Leave, Holidays</b>	07/15/2015	3345.06	0.124	414.78
Leave Holidays 12.4% x Salary Expense		4,502.58		558.32
<b>Fringe Benefits FT:Retirement</b>	07/15/2015	3345.06	0.03	100.35
Retirement 3% x Salary Expense		4,502.58		135.08
<b>Fringe Benefits FT:SS/Medicare</b>	07/15/2015	3345.06	0.0765	255.90
Soc. Security and Medicare 7.65% Salary		4,502.58		344.45
<b>Fringe Benefits FT:Workers Comp</b>	07/15/2015	3345.06	0.011	36.80
Workers Comp Insurance		4,502.58		45.03
<b>Fringe Benefits FT:SS/Medicare</b>	07/15/2015	2,280	0.0765	174.42
Soc. Security and Medicare 7.65% Salary				
<b>Fringe Benefits FT:Workers Comp</b>	07/15/2015	2,280	0.01	22.80
Workers Comp Insurance				
<b>Billable Time</b>				
<b>Personnel:William Lu</b>	06/15/2015	48:00	20.67	992.16



ACTIVITY	DATE	QTY	RATE	AMOUNT
Personnel:L. Revier [REDACTED]	06/15/2015	<del>40:00</del>	20.00	<del>800.00</del>
Personnel:L. Revier [REDACTED]	06/30/2015	27:00	20.00	540.00
Personnel:William Lu [REDACTED]	06/30/2015	<del>88:00</del> 32.19	20.67	✓ 661.44 1,818.06
Personnel:M. Swatt [REDACTED]	06/30/2015	1:00	37.86	✓ 37.86
Personnel:William Lu [REDACTED]	07/15/2015	80:00	20.67	✓ 1,653.60
Personnel:L. Revier [REDACTED]	07/15/2015	47:00	20.00	940.00

BALANCE DUE

+ 266.63  
~~\$8,377.86~~  
 426.66  
 paid: \$3,839.97

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Smart Policing  
 2009-DG-BX-0118  
 appr acct: F550  
 Unt N3302 9/24/15

**INVOICE**

**BILL TO**  
 LAPD-Smart Policing  
 100 W. First St.  
 Los Angeles, CA 90012



4/30/2015  
 INSURANCE VERIFICATION: I hereby certify that evidence of appropriate insurance is on file in the City Attorney's Office, if applicable.  
 DECLARATION OF COMPLIANCE: I hereby certify that I am in compliance with Living Wage ordinance, if applicable and Equal Benefits Ordinance.  
 All conditions for payment have been met.  
 By: *[Signature]*  
 Dated: 4/18/2016

*for #N3371 9/29/15*

Salary: \$ 2,045.76  
 Fringe: \$ 821.00

INVOICE # 1228  
 DATE 04/30/2015  
 DUE DATE 05/30/2015  
 TERMS Net 30

P.O. NUMBER  
 April 2015

ACTIVITY	DATE	QTY	RATE	AMOUNT
<b>Charges</b>				
<b>Fringe Benefits FT</b>	04/30/2015	1	0.00	0.00
Total Salary \$2645.76 <i>(.653) 10</i>				
<b>Fringe Benefits FT:Health Insurance</b>	04/30/2015	<i>1.653 60</i>	<i>0.034</i>	<i>56.22</i>
Health Insurance 7% x Salary Expense			<del>0.07</del>	<del>186.20</del> ✓
<b>Fringe Benefits FT:Leave, Holidays</b>	04/30/2015	<del>2,645.76</del>	0.124	<i>205.05</i>
Leave Holidays 12.4% x Salary Expense				<del>328.07</del> ✓
<b>Fringe Benefits FT:Retirement</b>	04/30/2015	<del>2,645.76</del>	0.03	<i>49.61</i>
Retirement 3% x Salary Expense				<del>79.37</del> ✓
<b>Fringe Benefits FT:SS/Medicare</b>	04/30/2015	<del>2,645.76</del>	0.0765	<i>126.50</i>
Soc. Security and Medicare 7.65% Salary				<del>202.40</del> ✓
<b>Fringe Benefits FT:Workers Comp</b>	04/30/2015	<del>2,645.76</del>	0.011	<i>18.19</i>
Workers Comp Insurance				<del>26.46</del> ✓
<b>Billable Time</b>				
<b>Personnel:William Lu</b>	04/15/2015	80:00	20.67 ✓	1,653.60 ✓
				
<b>Personnel:William Lu</b>	04/30/2015	<del>48:00</del>	20.67 ✓	<del>992.16</del> ✓
				

BALANCE DUE

2,109.<sup>17</sup>  
~~\$3,467.26~~

10% w/H : >10.<sup>P2</sup>  
paid : \$1,898.<sup>25</sup>



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Smart Policing  
 2009-DG-BX-0118  
 appr. acct F55D  
 Unt N3362 9/24/15

**INVOICE**

**BILL TO**  
 LAPD-Smart Policing  
 100 W. First St.  
 Los Angeles, CA 90012

I warrant that the information contained herein is true and correct. I warrant that the information contained herein is true and correct. I warrant that the information contained herein is true and correct.

8/31/2015

INSURANCE: I warrant that I verify that evidence of approved insurance is on file in the City Attorney's Office, if applicable.

DECLARATION OF COMPLIANCE with Living Wage is on file, if applicable and Equal Benefits Compliance.

All conditions for payment have been met.




By: *[Signature]*

Dated: 4/18/2016

for #N3371 9/29/15

Salary: \$ 1,164.84  
 Fringe: \$ 344.23

INVOICE # 1225  
 DATE 09/18/2015  
 DUE DATE 10/18/2015  
 TERMS Net 30

ACTIVITY	DATE	QTY	RATE	AMOUNT
<b>Charges</b>				
<b>Fringe Benefits FT:SS/Medicare</b>	08/31/2015	1,074.84	0.0765	82.23
Soc. Security and Medicare 7.65% Salary		<del>1,164.84</del>		<del>89.11</del>
<b>Fringe Benefits FT:Workers Comp</b>	08/31/2015	1,074.84	0.011	11.65 ✓
Workers Comp Insurance		<del>1,164.84</del>		
<b>Fringe Benefits FT:Health Insurance</b>	08/31/2015	1,074.84	0.034	36.54
Health Insurance 7% x Salary Expense - Full time staff			<del>0.07</del>	<del>75.24</del>
<b>Fringe Benefits FT:Leave, Holidays</b>	08/31/2015	1,074.84	0.124	133.28 ✓
Leave Holidays 12.4% x Salary Expense - Full time staff				
<b>Fringe Benefits FT:Retirement</b>	08/31/2015	1,164.84	0.03	34.95 ✓
Retirement 3% x Salary Expense - include part time at 20 hr per week for one yr or more				
<b>Billable Time</b>				
<b>Personnel:William Lu</b>	07/31/2015	28:00	20.67	578.76 ✓
				
<b>Personnel:Consetta Uchida</b> ✓	08/15/2015	3:00	30.00	90.00 ✓
				
<b>Personnel:William Lu</b>	08/15/2015	8:00	20.67	165.36 ✓
				

ACTIVITY	DATE	QTY	RATE	AMOUNT
Personnel:William Lu	08/31/2015	16:00	20.67	330.72 ✓



BALANCE DUE 1,373.<sup>49</sup>  
\$1,509.07  
 10% w/h 137.<sup>35</sup>  
 paid: \$1,236.<sup>14</sup>

Justice and Security Strategies Inc  
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 info@jssinc.org  
 www.jssinc.org



# INVOICE

**BILL TO**

LAPD-Smart Policing  
 100 W. First St.  
 Los Angeles, CA 90012

9/30/2015  
 7/26/16  
 [Handwritten signature]

INVOICE # 1340  
 DATE 09/30/2015  
 DUE DATE 09/30/2015  
 TERMS Due on receipt

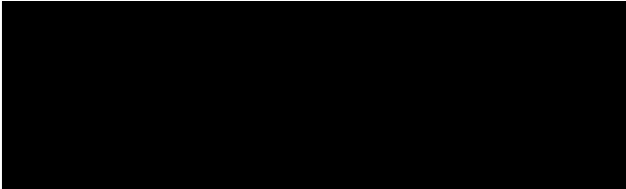
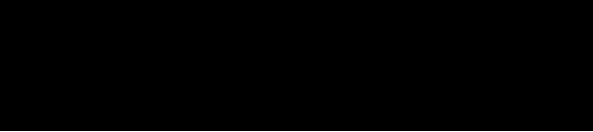
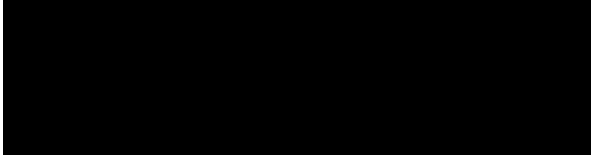
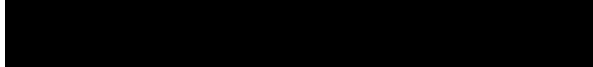
DATE	ACTIVITY	QTY	RATE	AMOUNT
<b>Charges</b>				
09/30/2015	Fringe Benefits FT	0	0.00	0.00
09/30/2015	Fringe Benefits FT:Health Insurance	5,215.3	0.07	365.07
	Health Insurance 7% x Salary Expense	2		
09/30/2015	Fringe Benefits FT:Leave, Holidays	5,215.3	0.124	646.70
	Leave Holidays 12.4% x Salary Expense	2		
09/30/2015	Fringe Benefits FT:Retirement	5,215.3	0.03	156.46
	Retirement 3% x Salary Expense	2		
09/30/2015	Fringe Benefits FT:SS/Medicare	5,215.3	0.0765	398.97
	Soc. Security and Medicare 7.65% Salary	2		
09/30/2015	Fringe Benefits FT:Workers Comp	5,215.3	0.01	52.15
	Workers Comp Insurance	2		

DATE	ACTIVITY	QTY	RATE	AMOUNT
<b>Billable Time</b>				
09/15/2015	Personnel:William Lu	5:00	20.67	103.35
	[Redacted]			
09/15/2015	Personnel:CD Uchida-(2013-2014 Grant Rate)	20:00	93.61	<del>1,872.20</del> 1,808. <sup>20</sup>
	[Redacted]			

SMART POLICING  
 2009-DG-BX-011E  
 APPR ACT F550  
 MN #37185 7/26/16  
 SALARY: \$5,215.25  
 FRINGE: \$1,619.35

[Handwritten signature]  
 #3371  
 7/26/16

19339765001

DATE	ACTIVITY	QTY	RATE	AMOUNT
09/30/2015	Personnel:William Lu 	12:00	20.67	248.04
09/30/2015	Personnel:M. Swatt 	44:00	37.86	<del>4,665.84</del> 1,211.52
09/30/2015	Personnel:CD Uchida-(2013-2014 Grant Rate) 	12:00	93.61	<del>1,123.32</del> $\phi$
09/30/2015	Personnel:Consetta Uchida 	6:45	30.00	<del>202.50</del> $\phi$

BALANCE DUE

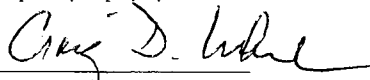
~~\$6,834.60~~

\$ 4,990.<sup>46</sup>

(10% w/H) 499.<sup>05</sup>

\$ 4,491.<sup>41</sup>

Under penalty of perjury that the information is true and correct.

  
 Dr. Craig D. Uchida, President



Justice and Security Strategies Inc  
 P O Box 6188  
 Silver Spring, MD 20916  
 info@jssinc.org  
 www.jssinc.org



# INVOICE

## BILL TO

LAPD-Smart Policing  
 100 W. First St.  
 Los Angeles, CA 90012

11/30/2015

7/26/16

have been met.

INVOICE # 1342  
 DATE 11/30/2015  
 DUE DATE 12/30/2015  
 TERMS Net 30

DATE	ACTIVITY	QTY	RATE	AMOUNT
<b>Charges</b>				
11/30/2015	Fringe Benefits FT	1	0.00	0.00
11/30/2015	Fringe Benefits FT:Health Insurance	1,092.6	0.07	76.48 ✓
	Health Insurance 7% x Salary Expense	3		
11/30/2015	Fringe Benefits FT:Leave, Holidays	1,092.6	0.124	135.49 ✓
	Leave Holidays 12.4% x Salary Expense	3		
11/30/2015	Fringe Benefits FT:Retirement	1,092.6	0.03	32.78 ✓
	Retirement 3% x Salary Expense	3		
11/30/2015	Fringe Benefits FT:SS/Medicare	1,092.6	0.0765	83.59 ✓
	Soc. Security and Medicare 7.65% Salary	3		
11/30/2015	Fringe Benefits FT:Workers Comp	1,092.6	0.01	10.93 ✓
	Workers Comp Insurance	3		

DATE	ACTIVITY	QTY	RATE	AMOUNT
<b>Billable Time</b>				
11/16/2015	Personnel:William Lu	17:00	20.67	351.39 ✓
				
11/30/2015	Personnel:William Lu	26:00	20.67	537.42 ✓
				

SMART POLICING  
 2009-DG-BX-0112  
 APPR ACT F550  
 MN # 37185 7/26/16  
 SALARY: \$1,021.03  
 FRINGE: \$ 339.27

SR  
 #23371  
 7/26/16

DATE	ACTIVITY	QTY	RATE	AMOUNT
11/30/2015	Personnel: Mariel Shutinya [REDACTED]	5:30	24.04	132.22 ✓

BALANCE DUE

**\$1,360.30**

(10% w/H) (-) 136.<sup>03</sup>

\$1,224.<sup>27</sup>

Under penalty of perjury that the information is true and correct.

*Craig D. Uchida*  
 Dr. Craig D. Uchida, President

*[Handwritten signature]*

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 Silver Spring, MD 20916  
 info@jssinc.org  
 www.jssinc.org



JUSTICE & SECURITY STRATEGIES

# INVOICE

**BILL TO**

LAPD-Smart Policing  
 100 W. First St.  
 Los Angeles, CA 90012

12/31/2015

7/26/16

By \_\_\_\_\_

has been met.

INVOICE # 1343  
 DATE 12/31/2015  
 DUE DATE 12/31/2015  
 TERMS Due on receipt

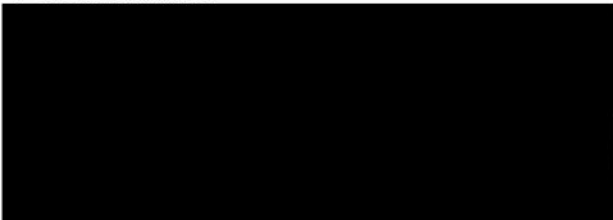

DATE	ACTIVITY	QTY	RATE	AMOUNT
<b>Charges</b>				
12/31/2015	Fringe Benefits FT	1	0.00	0.00
12/31/2015	Fringe Benefits FT:Health Insurance	5,357.4	0.07	375.02 ✓
	Health Insurance 7% x Salary Expense	9		
12/31/2015	Fringe Benefits FT:Leave, Holidays	5,357.4	0.124	664.33 ✓
	Leave Holidays 12.4% x Salary Expense	9		
12/31/2015	Fringe Benefits FT:Retirement	5,357.4	0.03	160.72 ✓
	Retirement 3% x Salary Expense	9		
12/31/2015	Fringe Benefits FT:SS/Medicare	5,357.4	0.0765	409.85 ✓
	Soc. Security and Medicare 7.65% Salary	9		
12/31/2015	Fringe Benefits FT:Workers Comp	5,357.4	0.01	53.57 ✓
	Workers Comp Insurance	9		

**Billable Time**

12/15/2015	Personnel:M. Swatt	32:00	37.86	1,211.52 ✓
				
12/15/2015	Personnel:William Lu	49:00	20.67	1,012.83 ✓
				

SMART POLICING  
 2009-DG-BX-0118  
 APPR A4T F550  
 MN #37185 7/26/16  
 SALARY: \$5,357.42  
 FRINGE: \$1,663.49

Sw  
 #23371  
 7/26/16

DATE	ACTIVITY	QTY	RATE	AMOUNT
12/31/2015	Personnel:William Lu 	61:00	20.67	1,260.87 ✓
12/31/2015	Personnel:CD Uchida-(2013-2014 Grant Rate) 	20:00	93.61	1,872.20 ✓

BALANCE DUE

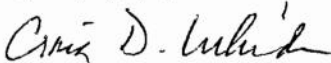
\$7,020.91

(10% W/H) (-) 702.<sup>09</sup>  


---

\$6,318.<sup>82</sup>

Under penalty of perjury that the information is true and correct.


  
Dr. Craig D. Uchida, President





Justice and Security Strategies Inc  
 P O Box 6188  
 Silver Spring, MD 20916  
 info@jssinc.org  
 www.jssinc.org

8/31/2015



JUSTICE & SECURITY STRATEGIES

INVOICE # 1348  
 DATE 12/31/2015  
 DUE DATE 01/30/2016  
 TERMS Net 30

7/26/2016

# INVOICE

**BILL TO**  
 LAPD-Smart Policing  
 100 W. First St.  
 Los Angeles, CA 90012

DATE	ACTIVITY	QTY	RATE	AMOUNT
03/31/2015	Fringe Benefits FT:Health Insurance Correction to Invoice #1227: Health Insurance Reimbursement from 3.5% to 7% on a Salary of \$4,577.56 (caused by delay in execution of grant.)	4,577.5 6	0.036	164.79
04/30/2015	Personnel:William Lu Correction to Invoice #1228:RESEARCH ASSOCIATE: Reinstated Salary of \$992.16 (caused by disallowance due to inappropriate contract wording)	48	20.67	992.16 ✓
05/15/2015	Personnel:L. Revier Correction to Invoice #1177:RESEARCH ASSOCIATE: Reinstated Salary of \$720 (caused by change in contract language to allow multiple research associates)	36	20.00	720.00 ✓
05/23/2015	Personnel:L. Revier Correction to Invoice #1177: RESEARCH ASSOCIATE: Reinstated Salary of \$720 (caused by change in contract language to allow multiple research associates)	40	20.00	800.00 ✓
05/23/2015	Personnel:William Lu Correction to Invoice #1177: RESEARCH ASSOCIATE: Reinstated Salary of \$744.12 (caused by disallowance due to inappropriate contract wording)	36	20.67	744.12 ✓
05/30/2015	Fringe Benefits FT:Health Insurance Correction to Invoice #1228: Health Insurance Reimbursement from 3.5% to 7% on a Salary of \$1653.60 (caused by delay in execution of grant)	1,653.6 0	0.036	59.53
05/30/2015	Fringe Benefits FT:Health Insurance Correction to Invoice #1228: Health Insurance Reimbursement of 7% for reinstated Salary of \$992.16 (caused by disallowance due to inappropriate contract wording)	992.16	0.07	69.45
05/30/2015	Fringe Benefits FT:Leave, Holidays Correction to Invoice #1228: Leave Reimbursement of 12.4% for reinstated Salary of \$992.16 (caused by disallowance due to inappropriate contract wording)	992.16	0.124	123.03
05/30/2015	Fringe Benefits FT:Retirement Correction to Invoice #1228: Retirement Reimbursement of 3% for reinstated Salary of \$992.16 (caused by disallowance due to inappropriate contract wording)	992.16	0.03	29.76 ✓

SMART POLICING  
 2609-DG-BX-0118  
 APPR ACCT F550  
 MN #37185 7/26/16  
 SALARY: \$7,845.24  
 FRINGE: \$1,895.55

SW  
 #123371  
 7/26/16

DATE	ACTIVITY	QTY	RATE	AMOUNT
05/30/2015	<b>Fringe Benefits FT:SS/Medicare</b> Correction to Invoice #1228: SS/ Medicare Reimbursement of 7.65% for reinstated Salary of \$992.16 (caused by disallowance due to inappropriate contract wording)	992.16	0.0765	75.90 ✓
05/30/2015	<b>Fringe Benefits FT:Workers Comp</b> Correction to Invoice #1228: Worker's Comp Reimbursement of 1.1% for reinstated Salary of \$992.16 (caused by disallowance due to inappropriate contract wording)	8.27	1.00	8.27
05/30/2015	<b>Personnel:William Lu</b> Correction to Invoice #1177: RESEARCH ASSOCIATE: Reinstated Salary of \$661.44 (caused by disallowance due to inappropriate contract wording)	32	20.67	661.44 ✓
05/30/2015	<b>Personnel:L. Revier</b> Correction to Invoice #1177: RESEARCH ASSOCIATE: Reinstated Salary of \$400 (caused by change in contract language to allow multiple research associates)	20	20.00	400.00 ✓
06/15/2015	<b>Personnel:L. Revier</b> Correction to Invoice #1198: RESEARCH ASSOCIATE: Reinstated Salary of \$800(caused by change in contract language to allow multiple research associates)	40	20.00	800.00 ✓
06/30/2015	<b>Fringe Benefits FT:SS/Medicare</b> Correction to Invoice #1177: SS/ Medicare Reimbursement of 7.65% for reinstated Salary of \$3325.56 (caused by disallowance due to inappropriate contract wording)	3,325.56	0.0765	254.41 ✓
06/30/2015	<b>Fringe Benefits FT:Workers Comp</b> Correction to Invoice #1177: Worker's Comp Reimbursement of 1.1% for reinstated Salary of \$3325.56 (caused by disallowance due to inappropriate contract wording)	31.45	1.00	31.45
06/30/2015	<b>Fringe Benefits FT:Health Insurance</b> Correction to Invoice #1177: Health Insurance Reimbursement of 7% for reinstated Salary of \$1315.56 (caused by disallowance due to inappropriate contract wording)	1,315.56	0.07	92.09
06/30/2015	<b>Fringe Benefits FT:Health Insurance</b> Correction to Invoice #1177: Health Insurance Reimbursement from 3.5% to 7% on a Salary of \$1805.04 (caused by delay in execution of grant)	1,805.04	0.036	64.98
06/30/2015	<b>Fringe Benefits FT:Leave, Holidays</b> Correction to Invoice #1177: Leave Reimbursement of 12.4% for reinstated Salary of \$1315.56 (caused by disallowance due to inappropriate contract wording)	1,315.56	0.124	163.13
06/30/2015	<b>Fringe Benefits FT:Retirement</b> Correction to Invoice #1177: Retirement Reimbursement of 3% for reinstated Salary of \$1315.56 (caused by disallowance due to inappropriate contract wording)	1,315.56	0.03	39.47 ✓
06/30/2015	<b>Personnel:L. Revier</b> Correction to Invoice #1198: RESEARCH ASSOCIATE: Reinstated Salary of \$540(caused by change in contract language to allow multiple research associates)	27	20.00	540.00 ✓

DATE	ACTIVITY	QTY	RATE	AMOUNT
06/30/2015	Personnel:William Lu Correction to Invoice #1177: RESEARCH ASSOCIATE: Reinstated Salary of \$1157.52 (caused by disallowance due to inappropriate contract wording)	56	20.67	1,157.52 ✓
07/15/2015	Personnel:L. Revier Correction to Invoice #1198: RESEARCH ASSOCIATE: Reinstated Salary of \$940 (caused by change in contract language to allow multiple research associates)	47	20.00	<del>940.00</del> ✓ 691.96
08/28/2015	Fringe Benefits FT:Health Insurance Correction to Invoice #1198: Health Insurance Reimbursement of 7% for reinstated Salary of \$1157.52 (caused by disallowance due to inappropriate contract wording)	1,157.5 2	0.07	81.03
08/28/2015	Fringe Benefits FT:Health Insurance Correction to Invoice #1198: Health Insurance Reimbursement from 3.5% to 7% on a Salary of \$3345.06 (caused by delay in execution of grant)	3,345.0 6	0.036	120.42
08/28/2015	Fringe Benefits FT:Leave, Holidays Correction to Invoice #1198: Leave Reimbursement of 12.4% for reinstated Salary of \$1157.52 (caused by disallowance due to inappropriate contract wording)	1,157.5 2	0.124	143.53
08/28/2015	Fringe Benefits FT:Retirement Correction to Invoice #1198: Retirement Reimbursement of 3% for reinstated Salary of \$1157.52 (caused by disallowance due to inappropriate contract wording)	1,157.5 2	0.03	34.73 ✓
08/28/2015	Fringe Benefits FT:SS/Medicare Correction to Invoice #1198: SS/ Medicare Reimbursement of 7.65% for reinstated Salary of \$1157.52(caused by disallowance due to inappropriate contract wording)	1,157.5 2	0.0765	88.55 ✓
08/28/2015	Fringe Benefits FT:SS/Medicare Correction to Invoice #1198: SS/ Medicare Reimbursement of 7.65% for reinstated Salary of \$2280 (caused by change in contract language to allow multiple research associates)	2,280	0.0765	<del>174.42</del> 7.46
08/28/2015	Fringe Benefits FT:Workers Comp Correction to Invoice #1198: Worker's Comp Reimbursement of 1.1% for reinstated Salary of \$1157.52 (caused by disallowance due to inappropriate contract wording)	8.23	1.00	8.23
08/28/2015	Fringe Benefits Workers Comp Correction to Invoice #1198: Worker's Comp Reimbursement of 1.1% for reinstated Salary of \$2280 (caused by change in contract language to allow multiple research associates)	2,280	0.01	22.80
08/31/2015	Fringe Benefits FT:SS/Medicare Correction to Invoice #1225: SS/ Medicare Reimbursement of 7.65% for reinstated Salary of \$90 (caused by disallowance due to inappropriate contract wording)	90	0.0765	6.89 ✓
08/31/2015	Fringe Benefits FT:Health Insurance Correction to Invoice #1225: Health Insurance Reimbursement from 3.5% to 7% on a Salary of \$1074.84 (caused by delay in execution of grant)	1,074.8 4	0.036	38.69

DATE	ACTIVITY	QTY	RATE	AMOUNT
08/31/2015	Personnel: Consetta Uchida Correction to Invoice #1225: ACCOUNTANT: Reinstated Salary of \$90 (caused by change in contract language to allow accountant)	3	30.00	<del>90.00</del> $\phi$

BALANCE DUE

**\$9,740.79**

\$9,235.79

(10% w/H) (-) 923.58

\$ 8,312.21

Under penalty of perjury that the information is true and correct.

Craig D. Uchida  
Dr. Craig D. Uchida, President

*[Handwritten signature]*

\*ALL CORRECTIONS; REFER TO GAX 16339705007 ATTACHMENT

Justice and Security Strategies Inc  
 P O Box 6188  
 Silver Spring, MD 20916  
 info@jssinc.org  
 www.jssinc.org



# INVOICE

## BILL TO

LAPD-Smart Policing  
 100 W. First St.  
 Los Angeles, CA 90012

INVOICE # 1341  
 DATE 10/31/2015  
 DUE DATE 10/31/2015  
 TERMS Due on receipt

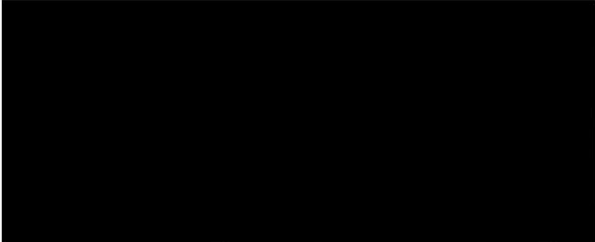

10/31/2015  
 7/26/16

DATE	ACTIVITY	QTY	RATE	AMOUNT
	<b>Charges</b>			
10/31/2015	Fringe Benefits FT	0	0.00	0.00
10/31/2015	Fringe Benefits FT:Health Insurance	4,479.3	0.07	313.56 ✓
	Health Insurance 7% x Salary Expense	9		
10/31/2015	Fringe Benefits FT:Leave, Holidays	4,479.3	0.124	555.44 ✓
	Leave Holidays 12.4% x Salary Expense	9		
10/31/2015	Fringe Benefits FT:Retirement	4,479.3	0.03	134.38 ✓
	Retirement 3% x Salary Expense	9		
10/31/2015	Fringe Benefits FT:SS/Medicare	4,479.3	0.0765	342.67 ✓
	Soc. Security and Medicare 7.65% Salary	9		
10/31/2015	Fringe Benefits FT:Workers Comp	4,479.3	0.01	44.79 ✓
	Workers Comp Insurance	9		

DATE	ACTIVITY	QTY	RATE	AMOUNT
	<b>Billable Time</b>			
10/31/2014	Personnel:M. Swatt	28:00	37.86	1,060.08 ✓
	[REDACTED]			
10/15/2015	Personnel:M. Swatt	45:00	37.86	1,703.70 ✓
	[REDACTED]			

SMART POLICING  
 2009-PG1-BX-0118  
 APPR ACCT F550  
 MN #37185 7/26/16  
 SALARY: \$4,479.39  
 FRINGE: \$1,390.84  
 TRAVEL: \$1,039.79

SR  
 #23371  
 7/26/16

DATE	ACTIVITY	QTY	RATE	AMOUNT
10/15/2015	Personnel:William Lu 	43:00	20.67	888.81 ✓
10/31/2015	Personnel:William Lu 	40:00	20.67	826.80 ✓
	<b>Billable Expenses</b>			
09/21/2015	Travel:Airfare, Train Tkt RESEARCH PROJECT DIRECTOR TRAVEL: C UCHIDA - Work Visit Travel Los Angeles- CDUchida Sept 28- - AIRFARE	1	670.70	670.70 ✓
10/06/2015	Travel:Rental Car, Gas, Mileage RESEARCH PROJECT DIRECTOR TRAVEL: C UCHIDA Work Session - 9/1/2015- 9/18/2015 - Newton Observations/ Surveys - C Uchida - RENTAL CAR GAS	1	18.79	18.79 ✓
10/07/2015	Travel:Rental Car, Gas, Mileage RESEARCH PROJECT DIRECTOR TRAVEL: C UCHIDA Work Session - Los Angeles Teams C Uchida 9/28/2015- 10/7/2015 RENTAL CAR	1	350.30	350.30 ✓

BALANCE DUE

**\$6,910.02**

*(10% 04/6/1) (-) 691.00*

*\$ 6,219.02*

Under penalty of perjury that the information is true and correct.

*Craig D. Uchida*  
Dr. Craig D. Uchida, President

*[Handwritten signature]*