



BJA BUREAU OF JUSTICE ASSISTANCE

**GMS Report
Smart Policing Initiative (SPI)
2009-DG-BX-0118
Reporting Period: January 1 - June 30, 2015**

This report is generated for the City of Los Angeles grantee for federal award number 2009-DG-BX-0118. The award amount is \$ 899,959. It reflects performance measurement data for the period January 1 - June 30, 2015. Any funds reported only represent an estimate of dollars allocated or used for activities covered by this award.

Project Description

The Smart Policing Initiative seeks to build upon the concepts of offender-based and place-based policing and broaden the knowledge of effective policing strategies. The most convincing research demonstrates that place-based or hotspot policing reduces violent crime and neighborhood disorder. This initiative addresses the need for effective policing that requires a tightly focused, collaborative approach that is measurable, based on sound, detailed analysis and includes policies and procedures for accountability. This grant program seeks to build upon data-driven, evidence-based policing by encouraging state and local law enforcement agencies to develop effective, economical, and innovative responses to precipitous or extraordinary increases in crime, or in a type or types of crime within their jurisdictions. The Los Angeles Police Department (LAPD) will utilize Smart Policing Initiative grant funds, in partnership with a research partner, to expand and institutionalize Operation LASER (Los Angeles Strategic Extraction and Restoration program). LASER was created through LAPD's first SPI award. LASER focuses on chronic hot spot locations and chronic offenders. Operation LASER will be expanded to include nine LAPD divisions. The primary goal of LASER is to reduce violent crime and property crime in specific locations and among specific chronic offenders. Each division participating in LASER will complete the following: 1) Create a Crime Intelligence Detail to collect, analyze, and use data routinely for strategic and tactical purposes; 2) Focus on chronic offenders and chronic locations; 3) Direct patrol officers and special units to work in specific areas every week to prevent and deter crime and criminal behavior; 4) Use technology to assist officers and detectives in identifying chronic offenders, finding license plates and vehicles, and in creating Chronic Offender Bulletins; and 5) Work with the research partner on evaluating the project. The Research Partner will work with the LAPD by evaluating the strategies and tactics utilized in the field in the existing and expanded LAPD divisions. NCA/NCF

Performance Measurement Data

Performance Measurement	Program Characteristics	
	Jan - Mar 15	Apr - Jun 15
2. Does your SPI program follow a specific policing philosophy, methodology, or practice?	Yes	Yes
3. Which one of the specific policing philosophies, methodologies, or practices are you following? You may select more than one from the list below, if applicable.		
A. Problem-oriented policing (ex: SARA)	Yes	Yes
B. Intelligence-led policing	Yes	Yes
C. Predictive policing	Yes	Yes
D. Community-oriented policing	No	No
E. Other	No	No
F. Other (please explain)		
Jan - Mar 15	NR	
Apr - Jun 15	NR	

*NR = not reported

Performance Measurement	Crime Analyses	
	Jan - Mar 15	Apr - Jun 15
4. What is the specific focus of your grant activities? If the grant is focusing on several issues, select one issue below. You will be able to select second and third issues (if applicable) in questions 9 and 13.		
A. Gun violence	Gun violence	Gun violence
B. Other (please explain)		
Jan - Mar 15	NR	
Apr - Jun 15	NR	
5. During this reporting period, did you conduct any crime analyses on the issue selected in question 4? Crime analyses include impact analysis of criminal activity in the area and historical analysis of the problem.	Yes	Yes
6. How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 4? Checks of the impact analysis should be included. An impact analysis attempts to examine the effect of grant activity on the target population, including negative or unintended effects. One approach is to look at what the target would be like if the grant activity had not been implemented. The impact analysis and the historical analysis often look at the same or similar variables.		
A. Monthly	Monthly	2-3 Times a Week
B. Other (please explain)		
Jan - Mar 15	NR	
Apr - Jun 15	NR	

7. How often during the reporting period did you conduct an historical analysis of the criminal activity selected in question 4? A historical analysis assesses the current state of the target problem or population, as well as changes that have occurred over time. It may include how often an event occurs, how long it has been a problem, and what precipitating conditions may affect it. Historical analyses are often used as a baseline for an Impact Analysis. A. 2-3 Times a Week B. Other (please explain)	2-3 Times a Week	Weekly
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Jan - Mar 15 NR

Apr - Jun 15 NR

8. Do you have a second issue (other than the issue selected in question 4) that you are focusing on with your SPI grant?	Yes	Yes
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9. What is the second specific focus of your grant activities? If the grant is focusing on several issues, select your second issue below. You will be able to select a third issue (if applicable) in question 13. A. Other violent crimes B. Other (please explain)	Other violent crimes	Robbery
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Jan - Mar 15 NR

Apr - Jun 15 NR

10. How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 9? Checks of the impact analysis should be included. A. Monthly B. Other (please explain)	Monthly	2-3 Times a Week
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Jan - Mar 15 NR

Apr - Jun 15 NR

11. How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 9? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist. A. 2-3 Times a Week B. Other (please explain)	2-3 Times a Week	Weekly
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Jan - Mar 15 NR

Apr - Jun 15 NR

12. Do you have a third issue (other than the issues selected in questions 4 and 9) that you are focusing on with your SPI grant?	Yes	Yes
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13. What is the third specific focus of your grant activities? This issue should be different from the issues selected in questions 4 and 9. A. Gang activity B. Other (please explain)	Gang activity	Other violent crimes
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Jan - Mar 15	NR
Apr - Jun 15	NR
14. How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 13? Checks of the impact analysis should be included.	
A. Monthly	Monthly 2-3 Times a Week
B. Other (please explain)	
Jan - Mar 15	NR
Apr - Jun 15	NR
15. How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 13? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist.	
A. 2-3 Times a Week	2-3 Times a Week Weekly
B. Other (please explain)	
Jan - Mar 15	NR
Apr - Jun 15	NR

*NR = not reported

Performance Measurement	Goals and Objectives	
	Jan - Mar 15	Apr - Jun 15
16. Have you developed, revised, or reprioritized objectives for your SPI project during the reporting period? Objectives are the specific activities or tasks that you are implementing to reach the overall goals of your SPI project.	Yes	No
17. How many times during the reporting period did you develop, revise, or reprioritize objectives for the Smart Policing project?	1	NR
18. To what extent was the revision or reprioritization of your SPI objectives based on research findings and/or data analysis?	Significantly	NR
19. How often during this reporting period did you check to see if you were on track to meet your Smart Policing objectives ?		
A. Weekly	Weekly	Weekly
B. Other (please explain)		
Jan - Mar 15	NR	
Apr - Jun 15	NR	

*NR = not reported

Performance Measurement	Intervention	
	Jan - Mar 15	Apr - Jun 15
20. During the reporting period, did you revise a strategic plan to address the targeted problem(s)? A strategic plan is your global plan for the SPI grant project. The strategic plan may include your overall goals for the SPI grant.	Yes	No

21. Please explain how you revised or made modifications to your strategic plan.			
Jan - Mar 15	Major modifications were made to the strategic plan during this period of the grant. Operation LASER was extended to include six divisions: 77th Street, Newton, Southeast, Southwest, RACR (real-time crime center) and Air Support Division. The goals and objectives for each division were clarified; measures of dosage and crime were finalized; new hot spot corridors were established; and new chronic offender bulletins were created. Weekly monitoring of activity is now in place and a Commander oversees the activities of the Divisions.		
Apr - Jun 15	NR		
22. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.		Yes	No
23. During the reporting period, how many new tactical plan(s) did you implement?			
A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems?		1	0
B. Number of new tactical plan(s) implemented		5	NR
24. Please explain how you implemented your tactical plan(s) .			
Jan - Mar 15	Within each division, Captains are using a variety of tactics to combat gun-related and violent crimes. For each of the hot spot corridors in each division, they are using bike, foot, and regular patrol as well as special units (gang, Parole Compliance Unit, and Special Enforcement). The hot spot corridors are designated as LASER Zones 1-6 and police activity and crime are tracked routinely.		
Apr - Jun 15	NR		
25. During the reporting period, how many tactical plan(s) did you revise?		5	NR
26. Please explain how you revised or made modifications to your tactical plan(s).			
Jan - Mar 15	Revisions were made to the tactical plans after one month of activity. These were based on dosage and on the ability of officers to use their discretionary time within the hot spot corridors. We found that plans needed to be revised because the hot spot corridors were too large or not large enough. In each division, changes were made.		
Apr - Jun 15	NR		

*NR = not reported

Performance Measurement	Evaluation	
	Jan - Mar 15	Apr - Jun 15
27. Did you conduct any after-action meetings or reviews of your tactical plan activities? After-action reviews are debriefings after an activity to review that activity's results. This process is used to compare the intended results with the actual results. After-action meetings or reviews can take place immediately after an activity or periodically.	Yes	Yes
28. How often did you hold these meetings or reviews during this reporting period?		
A. Biweekly	Biweekly	Monthly
B. Other (please explain)		
Jan - Mar 15	NR	
Apr - Jun 15	NR	
29. Did you conduct an effectiveness assessment after implementing the strategic plan? An effectiveness assessment is used to measure and evaluate the strategic plan that was implemented.	Yes	Yes

30. Did the research partner provide any interim results to police leadership?	Yes	Yes
31. Please explain any interim results provided by the research partner to police leadership.		
Jan - Mar 15	The research partner met individually with two Assistant Chiefs, the Chief of Staff, and commanders in the LAPD. He reported on the implementation efforts of the four divisions, the changes in the strategies and tactics, and provided computer-generated maps of the hot spot corridors. Also, weekly reports are begin produced by the analyst in the Office of the Central Bureau. These reports include the amount of dosage (time spent in the corridors by officers), the number of crimes that occur in the hot spot corridors during the current and prior weeks, and the number of chronic offender bulletins that are produced.	
Apr - Jun 15	The research partner provided information about Operation LASER to police leadership regarding dosage and violent crime. Dosage is the amount of time (in minutes and hours) that officers spend in the hot spot corridors. The research partner provided graphs and charts depicting the amount of time and the number of crimes in the areas. The results were inconclusive as not enough time has passed to show any real changes.	

*NR = not reported

Performance Measurement	Organizational Change	
	Jan - Mar 15	Apr - Jun 15
32. Has your department or organization created or updated any policies that address evidence-based or data-driven practices? A policy provides an overarching philosophy and organizational position concerning a topic. It establishes a general goal to be achieved and principles underlying its achievement.	No	No
33. How many new policies has your department or organization created that address evidence-based or data-driven practices?	NR	NR
34. How many existing policies have your department or organization updated that address evidence-based or data-driven practices?	NR	NR
35. Has your department or organization created or updated any standard operating procedures based on evidence-based or data-driven practices? A standard operating procedure (SOP) provides the specific means or steps that a department wants or requires officers to take (or not take) in order to meet that goal/policy. Procedures are also the underpinning of departmental training necessary to achieve the goal as stated in the policy.	No	No
36. How many new standard operating procedures has your department or organization created based on evidence-based or data-driven practices?	NR	NR
37. How many existing standard operating procedures has your department or organization updated based on evidence-based or data-driven practices?	NR	NR
38. Has your department or organization attended internal or external trainings on evidence-based or data- driven topics or practices?	Yes	Yes
39. How many internal or external trainings on evidence-based or data-driven topics or practices has your department or organization attended? Count the number of trainings attended, regardless of how many individuals attended the training.	6	3
40. How many internal trainings on evidence-based or data-driven topics were made available to department personnel this reporting period?		
A. Training for field-trained officers	0	0
B. Training for patrol officers	1	1

C. Training for analysts or civilian personnel	4	1
D. Training for all Department personnel	0	0
E. Training for other types of personnel	1	0
F. Training for other types of personnel (please explain)		

Jan - Mar 15 Captains, commanders, and executives were trained at a "Crime Fighter's Conference" in February. Data-driven strategies -- Smart Policing, Predictive Policing, and Ceasefire were taught at the conference.

Apr - Jun 15 NR

41. Has your SPI team conducted any new activities to communicate the goals and results of your work within your organization?	Yes	No
42. How many new activities were conducted during the reporting period to communicate the goals and results of your work within your organization? During the first reporting period, report all of the activities you are conducting to communicate the goals and results of your work within your organization. From that point forward, report only new activities—those you previously did not report.	2	NR
43. Please explain what new activities were conducted during the reporting period to communicate the goals and results of your work within your organization.		

Jan - Mar 15 In addition to the Crime fighter's Conference described above, Dr. Uchida provided an overview of Smart policing to all of the officers in Newton Division [REDACTED] Communication in the form of regular emails to and from Captains have increased regarding Smart Policing. Also, at Compstat meetings, the Assistant Chief, Commanders, and Captains discuss Operation LASER.

Apr - Jun 15 NR

*NR = not reported

Performance Measurement	Data Sources	
	Jan - Mar 15	Apr - Jun 15
44. Did you conduct any data analyses to inform your decision making during the reporting period?	Yes	Yes

Type	Analyzed
Jan - Mar 15	
45. Which of the following types of data did you analyze in this reporting period?	
Official police reports of incidents	Yes
Calls for service	Yes
Arrest reports	Yes
Criminal histories	Yes
Community data (includes foreclosures, health and human services data, school data, and other community data)	No
Evidentiary or adjudication data (includes any courts data)	No
Corrections data (includes probation and parole data)	Yes
Offender risk assessments	No
Juvenile data	No
Surveys from officers	No
Surveys from community members	No
Surveys from offenders	No
Surveys from victims	No
Other	No

Other (please explain)

n/a

Type	Analyzed
Apr - Jun 15	
Official police reports of incidents	Yes
Calls for service	Yes
Arrest reports	Yes
Criminal histories	Yes
Community data (includes foreclosures, health and human services data, school data, and other community data)	No
Evidentiary or adjudication data (includes any courts data)	No
Corrections data (includes probation and parole data)	No
Offender risk assessments	No
Juvenile data	No
Surveys from officers	No
Surveys from community members	No
Surveys from offenders	No
Surveys from victims	No
Other	No
Other (please explain)	n/a

Performance Measurement	Data Sources	
	Jan - Mar 15	Apr - Jun 15
46. Did you incorporate any new data sources during this reporting period?	No	No
47. Please explain what new data sources you incorporated or suggested could be incorporated during this reporting period.		
Jan - Mar 15	n/a	
Apr - Jun 15	NR	
48. Did you use active links to external automatic/electronic data systems during this reporting period? Include links used throughout your organization, if they are used specifically for the Smart Policing Initiative. An active link is a connection to an external data system. It is said to be automated because information is always available, without requiring manual downloads. An active link can be established with any agency, organization, or group that allows your organization to receive outside data. An example of this would be a system linked with an outside data system to allow real-time access to local arrest data.	Yes	Yes
49. Please explain what types of active links to external automatic/electronic data systems were used during this reporting period.		
Jan - Mar 15	The computer platform used by the LAPD (called Palantir) allows links to state-based, county-based, and other police data systems. The LAPD is able to link to Department of Motor Vehicles, LA Sheriff, Long Beach Police, and other law enforcement agencies.	
Apr - Jun 15	The Palantir platform allows analysts and officers to access electronic data systems from other police agencies and the California Department of Justice	

*NR = not reported

Grantee Comments

Grantee comments were added as follows:

January to March 2015

[No Comments Entered]

April to June 2015

[No Comments Entered]

Narrative

Grantee-level narrative for the period January 1, 2015 - June 30, 2015 were reported as follows:

BJA 7 Questions

Question: What were your accomplishments during reporting period?

Response:

During this six-month reporting period, the Chief of Police made Smart Policing a major priority for the Department. He said that Smart Policing would be the primary method for reducing violent crime in Los Angeles for 2015. He also said that the four areas with the highest numbers of violent crime in 2014 would be implementing/continuing Operation LASER -- 77th Street, Southeast, Southwest, and Newton Divisions. Air Support, Metro, and the Real-Time Analysis and Critical Response (RACR) Divisions would support the four patrol divisions.

Question: What goals were accomplished, as they relate to your grant application?

Response:

The department has begun to institutionalize Operation LASER. This is evidenced by the following: The Commander at South Bureau oversees all facets of LASER through his office. He has an analyst who assists the four divisions with their analytic needs. Second, an officer at the Information Technology Bureau assists the divisions by providing training and technical assistance in using Palantir, developing brief training materials for use by analysts and officers, and is now creating a policy and procedure for the Chronic Offender Bulletins. Operation LASER is also routinely mentioned at command staff meetings and Captains are questioned about LASER at Compstat.

Question: What problems/barriers did you encounter, if any, within the reporting period that prevented you from reaching your goals or milestones?

Response:

None

Question: Is there any assistance that BJA can provide to address any problems/barriers identified in question #3?

Response:

No

NR

Question: Are you on track to fiscally and programmatically complete your program as outlined in your grant application? (Please answer YES or NO and if no, please explain.)

Response:

Yes

NR

Question: What major activities are planned for the next 6 months?

Response:

During the next six months, the four divisions will continue to implement Operation LASER and measure their outcomes. We will continue to collect and analyze data on a weekly basis and provide updates to Command Staff at Compstat. In October, a re-assessment of the hot spot corridors and the list of chronic officers will take place. We will determine whether the strategy has been effective with the specific areas. We will make adjustments if necessary. We will also add four more Divisions to Operation LASER before the end of the year. The selection of the Divisions will be based on violent and gun-related crime, the abilities of the Captains to 'stand up' a Crime Intelligence Detail, and the willingness of the Captains to adhere to the major elements of the program.

Question: Based on your knowledge of the criminal justice field, are there any innovative programs/accomplishments that you would like to share with BJA?

Response:

No

*NR = not reported

For more information contact bjapmt@usdoj.gov
Toll-free Technical Assistance Helpdesk Number: 1-888-252-6867



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Project Description

The Smart Policing Initiative seeks to build upon the concepts of offender-based and place-based policing and broaden the knowledge of effective policing strategies. The most convincing research demonstrates that place-based or hotspot policing reduces violent crime and neighborhood disorder. This initiative addresses the need for effective policing that requires a tightly focused, collaborative approach that is measurable, based on sound, detailed analysis and includes policies and procedures for accountability. This grant program seeks to build upon data-driven, evidence-based policing by encouraging state and local law enforcement agencies to develop effective, economical, and innovative responses to precipitous or extraordinary increases in crime, or in a type or types of crime within their jurisdictions. The Los Angeles Police Department (LAPD) will utilize Smart Policing Initiative grant funds, in partnership with a research partner, to expand and institutionalize Operation LASER (Los Angeles Strategic Extraction and Restoration program). LASER was created through LAPD's first SPI award. LASER focuses on chronic hot spot locations and chronic offenders. Operation LASER will be expanded to include nine LAPD divisions. The primary goal of LASER is to reduce violent crime and property crime in specific locations and among specific chronic offenders. Each division participating in LASER will complete the following: 1) Create a Crime Intelligence Detail to collect, analyze, and use data routinely for strategic and tactical purposes; 2) Focus on chronic offenders and chronic locations; 3) Direct patrol officers and special units to work in specific areas every week to prevent and deter crime and criminal behavior; 4) Use technology to assist officers and detectives in identifying chronic offenders, finding license plates and vehicles, and in creating Chronic Offender Bulletins; and 5) Work with the research partner on evaluating the project. The Research Partner will work with the LAPD by evaluating the strategies and tactics utilized in the field in the existing and expanded LAPD divisions. NCA/NCF

Performance Measurement Data

Performance Measurement	Program Characteristics
2. Does your SPI program follow a specific policing philosophy, methodology, or practice?	Yes
3. Which one of the specific policing philosophies, methodologies, or practices are you following? You may select more than one from the list below, if applicable.	
A. Problem-oriented policing (ex: SARA)	Yes
B. Intelligence-led policing	Yes
C. Predictive policing	Yes
D. Community-oriented policing	No
E. Other	No
F. Other (please explain)	NR
*NR = not reported	
Performance Measurement	Crime Analyses
4. What is the specific focus of your grant activities? If the grant is focusing on several issues, select one issue below. You will be able to select second and third issues (if applicable) in questions 9 and 13.	
A. Gun violence	Gun violence
B. Other (please explain)	NR
5. During this reporting period, did you conduct any crime analyses on the issue selected in question 4? Crime analyses include impact analysis of criminal activity in the area and historical analysis of the problem.	Yes
6. How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 4? Checks of the impact analysis should be included. An impact analysis attempts to examine the effect of grant activity on the target population, including negative or unintended effects. One approach is to look at what the target would be like if the grant activity had not been implemented. The impact analysis and the historical analysis often look at the same or similar variables.	
A. Monthly	Monthly
B. Other (please explain)	NR
7. How often during the reporting period did you conduct an historical analysis of the criminal activity selected in question 4? A historical analysis assesses the current state of the target problem or population, as well as changes that have occurred over time. It may include how often an event occurs, how long it has been a problem, and what precipitating conditions may affect it. Historical analyses are often used as a baseline for an Impact Analysis.	
A. 2-3 Times a Week	2-3 Times a Week
B. Other (please explain)	NR
8. Do you have a second issue (other than the issue selected in question 4) that you are focusing on with your SPI grant?	Yes
9. What is the second specific focus of your grant activities? If the grant is focusing on several issues, select your second issue below. You will be able to select a third issue (if applicable) in question 13.	
A. Other violent crimes	Other violent crimes
B. Other (please explain)	NR
10. How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 9? Checks of the impact analysis should be included.	
A. Monthly	Monthly
B. Other (please explain)	NR

11. How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 9? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist. A. 2-3 Times a Week B. Other (please explain)	2-3 Times a Week NR
12. Do you have a third issue (other than the issues selected in questions 4 and 9) that you are focusing on with your SPI grant?	Yes
13. What is the third specific focus of your grant activities? This issue should be different from the issues selected in questions 4 and 9. A. Gang activity B. Other (please explain)	Gang activity NR
14. How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 13? Checks of the impact analysis should be included. A. Monthly B. Other (please explain)	Monthly NR
15. How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 13? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist. A. 2-3 Times a Week B. Other (please explain)	2-3 Times a Week NR

*NR = not reported

Performance Measurement	Goals and Objectives
16. Have you developed, revised, or reprioritized objectives for your SPI project during the reporting period? Objectives are the specific activities or tasks that you are implementing to reach the overall goals of your SPI project.	Yes
17. How many times during the reporting period did you develop, revise, or reprioritize objectives for the Smart Policing project?	1
18. To what extent was the revision or reprioritization of your SPI objectives based on research findings and/or data analysis?	Significantly
19. How often during this reporting period did you check to see if you were on track to meet your Smart Policing objectives ? A. Weekly B. Other (please explain)	Weekly NR

*NR = not reported

Performance Measurement	Intervention
20. During the reporting period, did you revise a strategic plan to address the targeted problem(s)? A strategic plan is your global plan for the SPI grant project. The strategic plan may include your overall goals for the SPI grant.	Yes
21. Please explain how you revised or made modifications to your strategic plan.	
Major modifications were made to the strategic plan during this period of the grant. Operation LASER was extended to include six divisions: 77th Street, Newton, Southeast, Southwest, RACR (real-time crime center) and Air Support Division. The goals and objectives for each division were clarified; measures of dosage and crime were finalized; new hot spot corridors were established; and new chronic offender bulletins were created. Weekly monitoring of activity is now in place and a Commander oversees the activities of the Divisions.	
22. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.	Yes
23. During the reporting period, how many new tactical plan(s) did you implement? A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? B. Number of new tactical plan(s) implemented	1 5

24. Please explain how you implemented your **tactical plan(s)**.

Within each division, Captains are using a variety of tactics to combat gun-related and violent crimes. For each of the hot spot corridors in each division, they are using bike, foot, and regular patrol as well as special units (gang, Parole Compliance Unit, and Special Enforcement). The hot spot corridors are designated as LASER Zones 1-6 and police activity and crime are tracked routinely.

25. During the reporting period, how many **tactical plan(s)** did you revise? 5

26. Please explain how you **revised or made modifications** to your tactical plan(s).

Revisions were made to the tactical plans after one month of activity. These were based on dosage and on the ability of officers to use their discretionary time within the hot spot corridors. We found that plans needed to be revised because the hot spot corridors were too large or not large enough. In each division, changes were made.

Performance Measurement	Evaluation
27. Did you conduct any after-action meetings or reviews of your tactical plan activities? After-action reviews are debriefings after an activity to review that activity's results. This process is used to compare the intended results with the actual results. After-action meetings or reviews can take place immediately after an activity or periodically.	Yes
28. How often did you hold these meetings or reviews during this reporting period? A. Biweekly B. Other (please explain)	Biweekly NR
29. Did you conduct an effectiveness assessment after implementing the strategic plan? An effectiveness assessment is used to measure and evaluate the strategic plan that was implemented.	Yes
30. Did the research partner provide any interim results to police leadership?	Yes
31. Please explain any interim results provided by the research partner to police leadership.	

The research partner met individually with two Assistant Chiefs, the Chief of Staff, and commanders in the LAPD. He reported on the implementation efforts of the four divisions, the changes in the strategies and tactics, and provided computer-generated maps of the hot spot corridors. Also, weekly reports are begin produced by the analyst in the Office of the Central Bureau. These reports include the amount of dosage (time spent in the corridors by officers), the number of crimes that occur in the hot spot corridors during the current and prior weeks, and the number of chronic offender bulletins that are produced.

*NR = not reported

Performance Measurement	Organizational Change
32. Has your department or organization created or updated any policies that address evidence-based or data-driven practices? A policy provides an overarching philosophy and organizational position concerning a topic. It establishes a general goal to be achieved and principles underlying its achievement.	No
33. How many new policies has your department or organization created that address evidence-based or data-driven practices?	NR
34. How many existing policies have your department or organization updated that address evidence-based or data-driven practices?	NR
35. Has your department or organization created or updated any standard operating procedures based on evidence-based or data-driven practices? A standard operating procedure (SOP) provides the specific means or steps that a department wants or requires officers to take (or not take) in order to meet that goal/policy. Procedures are also the underpinning of departmental training necessary to achieve the goal as stated in the policy.	No
36. How many new standard operating procedures has your department or organization created based on evidence-based or data-driven practices?	NR
37. How many existing standard operating procedures has your department or organization updated based on evidence-based or data-driven practices?	NR
38. Has your department or organization attended internal or external trainings on evidence-based or data- driven topics or practices?	Yes
39. How many internal or external trainings on evidence-based or data-driven topics or practices has your department or organization attended? Count the number of trainings attended, regardless of how many individuals attended the training.	6
40. How many internal trainings on evidence-based or data-driven topics were made available to department personnel this reporting period?	

A. Training for field-trained officers	0
B. Training for patrol officers	1
C. Training for analysts or civilian personnel	4
D. Training for all Department personnel	0
E. Training for other types of personnel	1
F. Training for other types of personnel (please explain)	

Captains, commanders, and executives were trained at a "Crime Fighter's Conference" in February. Data-driven strategies -- Smart Policing, Predictive Policing, and Ceasefire were taught at the conference.

41. Has your SPI team conducted any new activities to communicate the goals and results of your work within your organization?	Yes
42. How many new activities were conducted during the reporting period to communicate the goals and results of your work within your organization? During the first reporting period, report all of the activities you are conducting to communicate the goals and results of your work within your organization. From that point forward, report only new activities—those you previously did not report.	2
43. Please explain what new activities were conducted during the reporting period to communicate the goals and results of your work within your organization.	

In addition to the Crime fighter's Conference described above, Dr. Uchida provided an overview of Smart policing to all of the officers in Newton Division. Communication in the form of regular emails to and from Captains have increased regarding Smart Policing. Also, at Compstat meetings, the Assistant Chief, Commanders, and Captains discuss Operation LASER.

*NR = not reported

Performance Measurement	Data Sources
44. Did you conduct any data analyses to inform your decision making during the reporting period?	Yes

Type	Analyzed
Jan - Mar 15	
45. Which of the following types of data did you analyze in this reporting period?	
Official police reports of incidents	Yes
Calls for service	Yes
Arrest reports	Yes
Criminal histories	Yes
Community data (includes foreclosures, health and human services data, school data, and other community data)	No
Evidentiary or adjudication data (includes any courts data)	No
Corrections data (includes probation and parole data)	Yes
Offender risk assessments	No
Juvenile data	No
Surveys from officers	No
Surveys from community members	No
Surveys from offenders	No
Surveys from victims	No
Other	No
Other (please explain)	n/a

Performance Measurement	Data Sources
46. Did you incorporate any new data sources during this reporting period?	No
47. Please explain what new data sources you incorporated or suggested could be incorporated during this reporting period.	n/a

48. Did you use active links to external automatic/electronic data systems during this reporting period? Include links used throughout your organization, if they are used specifically for the Smart Policing Initiative. An active link is a connection to an external data system. It is said to be automated because information is always available, without requiring manual downloads. An active link can be established with any agency, organization, or group that allows your organization to receive outside data. An example of this would be a system linked with an outside data system to allow real-time access to local arrest data.

Yes

49. Please explain what types of active links to external automatic/electronic data systems were used during this reporting period.

The computer platform used by the LAPD (called Palantir) allows links to state-based, county-based, and other police data systems. The LAPD is able to link to Department of Motor Vehicles, LA Sheriff, Long Beach Police, and other law enforcement agencies.

Grantee Comments

Grantee comments were added as follows:

January to March 2015

[No Comments Entered]

For more information contact bjapmt@usdoj.gov
Toll-free Technical Assistance Helpdesk Number: 1-888-252-6867



BJA BUREAU OF JUSTICE ASSISTANCE

**GMS Report
Smart Policing Initiative (SPI)
2009-DG-BX-0118
Reporting Period: July 1 - September 30, 2015**

This report is generated for the City of Los Angeles grantee for federal award number 2009-DG-BX-0118. The award amount is \$ 899,959. It reflects performance measurement data for the period July 1 - September 30, 2015. Any funds reported only represent an estimate of dollars allocated or used for activities covered by this award.

Project Description

The Smart Policing Initiative seeks to build upon the concepts of offender-based and place-based policing and broaden the knowledge of effective policing strategies. The most convincing research demonstrates that place-based or hotspot policing reduces violent crime and neighborhood disorder. This initiative addresses the need for effective policing that requires a tightly focused, collaborative approach that is measurable, based on sound, detailed analysis and includes policies and procedures for accountability. This grant program seeks to build upon data-driven, evidence-based policing by encouraging state and local law enforcement agencies to develop effective, economical, and innovative responses to precipitous or extraordinary increases in crime, or in a type or types of crime within their jurisdictions. The Los Angeles Police Department (LAPD) will utilize Smart Policing Initiative grant funds, in partnership with a research partner, to expand and institutionalize Operation LASER (Los Angeles Strategic Extraction and Restoration program). LASER was created through LAPD's first SPI award. LASER focuses on chronic hot spot locations and chronic offenders. Operation LASER will be expanded to include nine LAPD divisions. The primary goal of LASER is to reduce violent crime and property crime in specific locations and among specific chronic offenders. Each division participating in LASER will complete the following: 1) Create a Crime Intelligence Detail to collect, analyze, and use data routinely for strategic and tactical purposes; 2) Focus on chronic offenders and chronic locations; 3) Direct patrol officers and special units to work in specific areas every week to prevent and deter crime and criminal behavior; 4) Use technology to assist officers and detectives in identifying chronic offenders, finding license plates and vehicles, and in creating Chronic Offender Bulletins; and 5) Work with the research partner on evaluating the project. The Research Partner will work with the LAPD by evaluating the strategies and tactics utilized in the field in the existing and expanded LAPD divisions. NCA/NCF

Performance Measurement Data

Performance Measurement	Program Characteristics
2. Does your SPI program follow a specific policing philosophy, methodology, or practice?	Yes
3. Which one of the specific policing philosophies, methodologies, or practices are you following? You may select more than one from the list below, if applicable.	
A. Problem-oriented policing (ex: SARA)	Yes
B. Intelligence-led policing	Yes
C. Predictive policing	Yes
D. Community-oriented policing	No
E. Other	No
F. Other (please explain)	NR
*NR = not reported	
Performance Measurement	Crime Analyses
4. What is the specific focus of your grant activities? If the grant is focusing on several issues, select one issue below. You will be able to select second and third issues (if applicable) in questions 9 and 13.	
A. Gun violence	Gun violence
B. Other (please explain)	NR
5. During this reporting period, did you conduct any crime analyses on the issue selected in question 4? Crime analyses include impact analysis of criminal activity in the area and historical analysis of the problem.	Yes
6. How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 4? Checks of the impact analysis should be included. An impact analysis attempts to examine the effect of grant activity on the target population, including negative or unintended effects. One approach is to look at what the target would be like if the grant activity had not been implemented. The impact analysis and the historical analysis often look at the same or similar variables.	
A. Weekly	Weekly
B. Other (please explain)	NR
7. How often during the reporting period did you conduct an historical analysis of the criminal activity selected in question 4? A historical analysis assesses the current state of the target problem or population, as well as changes that have occurred over time. It may include how often an event occurs, how long it has been a problem, and what precipitating conditions may affect it. Historical analyses are often used as a baseline for an Impact Analysis.	
A. Monthly	Monthly
B. Other (please explain)	NR
8. Do you have a second issue (other than the issue selected in question 4) that you are focusing on with your SPI grant?	Yes
9. What is the second specific focus of your grant activities? If the grant is focusing on several issues, select your second issue below. You will be able to select a third issue (if applicable) in question 13.	
A. Other violent crimes	Other violent crimes
B. Other (please explain)	NR
10. How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 9? Checks of the impact analysis should be included.	
A. Weekly	Weekly
B. Other (please explain)	NR

11. How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 9? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist. A. Monthly B. Other (please explain)	NR	Monthly
12. Do you have a third issue (other than the issues selected in questions 4 and 9) that you are focusing on with your SPI grant?		No
13. What is the third specific focus of your grant activities? This issue should be different from the issues selected in questions 4 and 9. A. Other (please explain)	NR	
14. How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 13? Checks of the impact analysis should be included. A. Other (please explain)	NR	
15. How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 13? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist. A. Other (please explain)	NR	

*NR = not reported

Performance Measurement	Goals and Objectives
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16. Have you developed, revised, or reprioritized objectives for your SPI project during the reporting period? Objectives are the specific activities or tasks that you are implementing to reach the overall goals of your SPI project.		No
17. How many times during the reporting period did you develop, revise, or reprioritize objectives for the Smart Policing project?		NR
19. How often during this reporting period did you check to see if you were on track to meet your Smart Policing objectives ? A. Weekly B. Other (please explain)	NR	Weekly

*NR = not reported

Performance Measurement	Intervention
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20. During the reporting period, did you revise a strategic plan to address the targeted problem(s)? A strategic plan is your global plan for the SPI grant project. The strategic plan may include your overall goals for the SPI grant.		No
21. Please explain how you revised or made modifications to your strategic plan.	NR	
22. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.		No
23. During the reporting period, how many new tactical plan(s) did you implement? A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? B. Number of new tactical plan(s) implemented		0 NR
24. Please explain how you implemented your tactical plan(s) .	NR	
25. During the reporting period, how many tactical plan(s) did you revise?		NR
26. Please explain how you revised or made modifications to your tactical plan(s).	NR	

*NR = not reported

Performance Measurement	Evaluation
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27. Did you conduct any after-action meetings or reviews of your tactical plan activities? After-action reviews are debriefings after an activity to review that activity's results. This process is used to compare the intended results with the actual results. After-action meetings or reviews can take place immediately after an activity or periodically.	Yes
28. How often did you hold these meetings or reviews during this reporting period? A. Monthly B. Other (please explain)	Monthly NR
29. Did you conduct an effectiveness assessment after implementing the strategic plan? An effectiveness assessment is used to measure and evaluate the strategic plan that was implemented.	No
30. Did the research partner provide any interim results to police leadership?	No
31. Please explain any interim results provided by the research partner to police leadership.	NR
*NR = not reported	

Performance Measurement	Organizational Change
32. Has your department or organization created or updated any policies that address evidence-based or data-driven practices? A policy provides an overarching philosophy and organizational position concerning a topic. It establishes a general goal to be achieved and principles underlying its achievement.	No
33. How many new policies has your department or organization created that address evidence-based or data-driven practices?	NR
34. How many existing policies have your department or organization updated that address evidence-based or data-driven practices?	NR
35. Has your department or organization created or updated any standard operating procedures based on evidence-based or data-driven practices? A standard operating procedure (SOP) provides the specific means or steps that a department wants or requires officers to take (or not take) in order to meet that goal/policy. Procedures are also the underpinning of departmental training necessary to achieve the goal as stated in the policy.	No
36. How many new standard operating procedures has your department or organization created based on evidence-based or data-driven practices?	NR
37. How many existing standard operating procedures has your department or organization updated based on evidence-based or data-driven practices?	NR
38. Has your department or organization attended internal or external trainings on evidence-based or data-driven topics or practices?	Yes
39. How many internal or external trainings on evidence-based or data-driven topics or practices has your department or organization attended? Count the number of trainings attended, regardless of how many individuals attended the training.	2
40. How many internal trainings on evidence-based or data-driven topics were made available to department personnel this reporting period? A. Training for field-trained officers B. Training for patrol officers C. Training for analysts or civilian personnel D. Training for all Department personnel E. Training for other types of personnel F. Training for other types of personnel (please explain)	0 0 2 0 0 NR
41. Has your SPI team conducted any new activities to communicate the goals and results of your work within your organization?	No
42. How many new activities were conducted during the reporting period to communicate the goals and results of your work within your organization? During the first reporting period, report all of the activities you are conducting to communicate the goals and results of your work within your organization. From that point forward, report only new activities—those you previously did not report.	NR

43. Please explain what new activities were conducted during the reporting period to communicate the goals and results of your work within your organization.

NR

*NR = not reported

Performance Measurement

Data Sources

44. Did you conduct any data analyses to inform your decision making during the reporting period?

Yes

Type

Analyzed

Jul - Sep 15

45. Which of the following types of data did you analyze in this reporting period?

Official police reports of incidents	Yes
Calls for service	Yes
Arrest reports	Yes
Criminal histories	Yes
Community data (includes foreclosures, health and human services data, school data, and other community data)	No
Evidentiary or adjudication data (includes any courts data)	No
Corrections data (includes probation and parole data)	Yes
Offender risk assessments	No
Juvenile data	No
Surveys from officers	No
Surveys from community members	No
Surveys from offenders	No
Surveys from victims	No
Other	No
Other (please explain)	n/a

Performance Measurement

Data Sources

46. Did you incorporate any new data sources during this reporting period?

No

47. Please explain what new data sources you incorporated or suggested could be incorporated during this reporting period.

NR

48. Did you use active links to external automatic/electronic data systems during this reporting period? Include links used throughout your organization, if they are used specifically for the Smart Policing Initiative. An active link is a connection to an external data system. It is said to be automated because information is always available, without requiring manual downloads. An active link can be established with any agency, organization, or group that allows your organization to receive outside data. An example of this would be a system linked with an outside data system to allow real-time access to local arrest data.

No

49. Please explain what types of active links to external automatic/electronic data systems were used during this reporting period.

NR

*NR = not reported

Grantee Comments

Grantee comments were added as follows:

July to September 2015

[No Comments Entered]

For more information contact bjapmt@usdoj.gov
Toll-free Technical Assistance Helpdesk Number: 1-888-252-6867



BJA BUREAU OF JUSTICE ASSISTANCE

GMS Report Smart Policing Initiative (SPI) 2009-DG-BX-0118 Report Period: 01 Oct 2014 - 31 Dec 2015

The following report covers grantee reported activity for grant number 2009-DG-BX-0118 awarded to City of Los Angeles for the period 01 Oct 2009 - 31 Dec 2015. The award, in the amount of \$899,959.00, was issued as part of the BJA FY 14 Sol - LE solicitation. Any funds reported only represent an estimate of dollars allocated or used for activities covered by this award.

This report covers 5 reporting period(s) of data, represented as follows:

- 01 Oct 2014 - 31 Dec 2014
- 01 Jan 2015 - 31 Mar 2015
- 01 Apr 2015 - 30 Jun 2015
- 01 Jul 2015 - 30 Sep 2015
- 01 Oct 2015 - 31 Dec 2015

Project Description

The Smart Policing Initiative seeks to build upon the concepts of offender-based and place-based policing and broaden the knowledge of effective policing strategies. The most convincing research demonstrates that place-based or hotspot policing reduces violent crime and neighborhood disorder. This initiative addresses the need for effective policing that requires a tightly focused, collaborative approach that is measurable, based on sound, detailed analysis and includes policies and procedures for accountability. This grant program seeks to build upon data-driven, evidence-based policing by encouraging state and local law enforcement agencies to develop effective, economical, and innovative responses to precipitous or extraordinary increases in crime, or in a type or types of crime within their jurisdictions. The Los Angeles Police Department (LAPD) will utilize Smart Policing Initiative grant funds, in partnership with a research partner, to expand and institutionalize Operation LASER (Los Angeles Strategic Extraction and Restoration program). LASER was created through LAPD's first SPI award. LASER focuses on chronic hot spot locations and chronic offenders. Operation LASER will be expanded to include nine LAPD divisions. The primary goal of LASER is to reduce violent crime and property crime in specific locations and among specific chronic offenders. Each division participating in LASER will complete the following: 1) Create a Crime Intelligence Detail to collect, analyze, and use data routinely for strategic and

tactical purposes; 2) Focus on chronic offenders and chronic locations; 3) Direct patrol officers and special units to work in specific areas every week to prevent and deter crime and criminal behavior; 4) Use technology to assist officers and detectives in identifying chronic offenders, finding license plates and vehicles, and in creating Chronic Offender Bulletins; and 5) Work with the research partner on evaluating the project. The Research Partner will work with the LAPD by evaluating the strategies and tactics utilized in the field in the existing and expanded LAPD divisions. NCA/NCF

Grantee

The grantee indicated the award had grant activity during the report period. Performance data can be found in the "Performance Measures" section. Narrative information for the award can be found in the "Grantee Comments" and "Goals and Objectives" sections.

Award Synopsis

The following table displays whether the grantee was operational, not operational, or closed out during the report period.

Reporting Period: 01 Oct 2015 - 31 Dec 2015

	Operational	Not Operational	Closed Out
Grantee	Yes		

Goals & Objectives

The following goals and objectives were entered by the grantee during the report period.

Direct Grantee: (Reporting Period: 01 Oct 2015 - 31 Dec 2015)

#	Goal	Status	Progress & Barriers	Planned Activities
1	Reduce violent and gun-related crimes in South Los Angeles.	In progress	The Smart Policing Initiative/Operation LASER began in March 2015 in Newton, Southwest, Southeast, and 77th Street Divisions. These areas have experienced the most violent crime in the city for over 30 years. LAPD and JSS identified three to five hot spot corridors in each Division along with 20-50 chronic offenders. Captains deployed officers on foot, bike, and/or patrol cars into these hot spot corridors continually (same corridors for 10 months). Results show that in some LASER Zones crime has been reduced. In others, crime stayed the same or increased. (Note that violent crime increased city-wide by 20% in 2015, so improvements were made in the face of increasing crime).	The major activities for the next six months are two-fold. First, LAPD and JSS will re-evaluate the LASER Zones in the existing four Divisions. Determinations will be made about keeping the zones, reducing the size and number of zones, or selecting new ones based on data analyses. Second, LASER/SPI will expand to include four more Divisions. As part of the LAPD's Strategic Plan, the Chief has called for at least eight Divisions to adopt LASER in 2016.

Other Goals and Objectives Measures (Reporting Period: 01 Oct 2015 - 31 Dec 2015)

Option	Text Response(s)

Did you receive or do you desire any assistance from BJA or a BJA-funded technical assistance provider? A list of technical assistance providers can be found at <https://www.bjatrain.org/>. Check all that apply.

<p>A. Yes, we received assistance</p> <p>B. Yes, we would like assistance or additional assistance</p> <p>C. No</p>	<p>B. Yes, we would like assistance or additional assistance</p>
---	--

If yes to A or B above, please explain:

<p>D. If Yes, please explain</p>	<p>D. We have requested training on GIS (intermediate and advanced) and on social network analyses. CNA has agreed to provide this training over the next six months.</p>
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BJA likes to showcase grantees who are working on successful, innovative and/or evidence-based programs. Do you have any noteworthy accomplishments, success stories, or program results from this reporting period that you would like to showcase?

<p>A. Yes</p> <p>B. No</p>	<p>B. No</p>
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Performance Measures

Performance measures data for the GMS report period are displayed below. Only sections with reported data are shown. "Cumulative Total" includes both quarters represented in this report and any other data reported on previous GMS reports since the start of the award.

Agency/Project Information

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
3. What was the start date (month/year) of your SPI program?		
<ul style="list-style-type: none"> Month/Year 	<ul style="list-style-type: none"> 10/2009 	<ul style="list-style-type: none"> -

4. Please provide the **primary** point of contact (POC) for the research partner that your agency will be working with as part of its SPI program.

A. Name

A. Craig Uchida

A. -

B. Research partner POC information

B. Research partner POC information

B. Research partner POC information

1. Telephone number

[REDACTED]

1. 0

2. E-mail

2. cduchida@jssinc.org

2. 0

3. Address

3. PO Box 6188, Silver Spring, MD 20916

3. 0

5. What is your law enforcement agency's jurisdiction(s)? This can be a city, town, county, parish, township, state, tribe, other politically defined area, or a number of politically defined areas.

• Jurisdiction(s) name:

• City of Los Angeles

• -

6. What is the jurisdiction's population that your law enforcement agency serves? For most jurisdictions, population data can be found by entering your jurisdiction's name at <http://factfinder2.census.gov>.

A. Population:

A. 3792621

A. -

7. How does your agency plan to sustain the SPI program accomplishments post-funding completion? Select all that apply.

A. Continue to invest in research partnerships	A. Continue to invest in research partnerships	A. 1
B. Continue to use data analysis to inform and improve strategic and tactical responses	B. Continue to use data analysis to inform and improve strategic and tactical responses	B. 1
C. Foster community partnerships through systematic public outreach	C. Foster community partnerships through systematic public outreach	C. 1
D. Systematically offer in-service training	D. Systematically offer in-service training	D. 1
E. Replicate the SPI program in other divisions within the agency, if applicable	E. Replicate the SPI program in other divisions within the agency, if applicable	E. 1
F. Other	F. -	F. 0

Personnel

Measure	Reporting Period: Oct - Dec 2015	Cumulative Total
8. How many current full-time sworn officers with general arrest powers does your agency have on staff as of the last day of the reporting period?		
A. Number of current full-time sworn officers with general arrest powers as of the last day of the reporting period	A. 9,896	A. 9,896
B. Of those, the number that are assigned to or involved in the SPI program	B. 1,500	B. 1,500
9. During the reporting period, how many crime analyst positions were created/added using SPI program funds?		
Number of full-time crime analyst positions 1. Cumulative (since start of award)	Number of full-time crime analyst positions	Number of full-time crime analyst positions

2. This reporting period	1. 0 2. 0	1. - 2. 0
Number of part-time crime analyst positions	Number of part-time crime analyst positions	Number of part-time crime analyst positions
1. Cumulative (since start of award)		
2. This reporting period	1. 0 2. 0	1. - 2. 0

10. During the reporting period, how many crime analysts were assigned to the SPI program (regardless of the origin of program funds)?

A. Number of full-time crime analyst positions assigned to SPI program

A. 3

A. 3

B. Number of part-time crime analyst positions assigned to SPI program

B. 0

B. 0

Measure

**Reporting Period:
Oct - Dec 2015**

Option Response Totals

11. During the reporting period, were BJA SPI funds used to pay for overtime hours?

A. Yes

A. -

A. 0

B. No

B. No

B. 1

C. If Yes, how many overtime hours

C. -

C. -

Problem Identification and Understanding

Measure

Text Response(s)

12. What problem do you plan to address with your SPI program?

(01 Oct 2015 - 31 Dec 2015)

The LAPD is addressing the problems of violent crime and gun-related crime

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
13. Have you completed an in-depth analysis of your problem's underlying causes during the reporting period?		
A. Yes	A. -	A. 0
B. No, but it is currently in progress	B. No, but it is currently in progress	B. 1
C. No, it is not in progress.	C. -	C. 0
D. If No it is not in progress, Please Explain	D. -	D. -
14. Which of the following groups performed data analysis for the SPI program during the reporting period?		
A. Sworn employees of the police agency	A. Sworn employees of the police agency	A. 1
B. Civilian employees of the police agency	B. Civilian employees of the police agency	B. 1
C. Research partner	C. Research partner	C. 1
D. Outside contractor	D. Outside contractor	D. 1
E. Data was not analyzed this	E. -	E. 0

reporting period		
F. Other	F. -	F. 0
15. Which of the following data sources did you use for your SPI project during the reporting period? Select all that apply.		
A. Official police call, crime, and arrest data (calls for service, officer-initiated calls for service, crime incident reports, or arrest reports)	A. Official police call, crime, and arrest data (calls for service, officer-initiated calls for service, crime incident reports, or arrest reports)	A. 1
B. Internal agency pre-existing data tracking (use of force reports, citizen complaints)	B. Internal agency pre-existing data tracking (use of force reports, citizen complaints)	B. 1
C. Community data (e.g., foreclosures, health and human services data, school data, or other community data)	C. -	C. 0
D. Corrections data (e.g., probation and parole data)	D. Corrections data (e.g., probation and parole data)	D. 1
E. Prosecution data (e.g., pretrial data)	E. -	E. 0
F. Court data (e.g., case outcomes, convictions, sentences)	F. -	F. 0
G. Offender risk assessments	G. Offender risk assessments	G. 1
H. Focus group data (e.g., focus groups of community members, officers, or victims)	H. -	H. 0
I. Survey data (e.g., surveys of community members, officers, offenders, or victims)	I. -	I. 0
J. Systematic observations of places by trained observers (e.g., physical disorder)	J. -	J. 0
K. Intelligence from confidential or	K. -	K. 0

other informants		
L. Other	L. -	L. 0

16. In which of the following activities did your research partner assist for the problem analysis during the reporting period? Select all that apply.

A. Provided leadership and guidance on how to conduct problem analysis	A. Provided leadership and guidance on how to conduct problem analysis	A. 1
B. Conducted the problem analysis	B. Conducted the problem analysis	B. 1
C. Introduced new partners to the working group to assist with the problem analysis	C. Introduced new partners to the working group to assist with the problem analysis	C. 1
D. Collected data for the problem analysis (e.g., surveys, focus groups, interviews)	D. -	D. 0
E. Interpreted the problem analysis results	E. Interpreted the problem analysis results	E. 1
F. Provided actionable recommendations	F. Provided actionable recommendations	F. 1
G. Presented problem analysis results to the agency and/or SPI working group partners	G. Presented problem analysis results to the agency and/or SPI working group partners	G. 1
H. Communicated problem analysis results to groups outside of the agency and/or SPI project working group (e.g.,	H. -	H. 0
I. Other (local government, community organizations, media)	I. -	I. 0

Action Plan Development

Reporting Period:

Measure	Oct - Dec 2015	Option Response Totals
17. What is the status of your SPI action plan during the reporting period?		
A. In development	A. -	A. 0
B. Has been submitted to BJA but not approved	B. -	B. 0
C. Plan has been approved by BJA	C. Plan has been approved by BJA	C. 1
18. Please select the development status of each of the following SPI action plan activities during the reporting period.		

Problem Response

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
19. Has your agency identified strategies aimed at addressing the underlying causes of the problem identified by your SPI program?		
A. Yes	A. Yes	A. 1
B. No	B. -	B. 0
20. Please describe your targeted response (including identified or implemented strategies) to address the problem focus of your SPI program (e.g., increasing community policing and foot patrol in specific violent crime blocks, hiring a coordinator to serve as a community advocate between law enforcement and immigrant communities to increase police legitimacy). This is what you listed in your action plan as your long-term strategic plan, and it will only be changed if you make significant changes to your response.		
A.	A. LAPD has identified "hot spot corridors" and chron	A. -
21. During the reporting period, did any information come to light that led to a change in the response strategies		

reported in the previous question?

A. Yes	A. -	A. 0
B. No	B. No	B. 1
C. If Yes, please explain	C. -	C. -

22. Did your SPI program implement any strategies during the reporting period?

A. Yes	A. Yes	A. 1
B. No	B. -	B. 0

Data Analysis to Assist and Improve Response Activities

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
23. Which of the following groups performed data analysis for the SPI program during the reporting period?		
A. Sworn employees of the police agency	A. Sworn employees of the police agency	A. 2
B. Civilian employees of the police agency	B. Civilian employees of the police agency	B. 2
C. Research partner	C. Research partner	C. 2
D. Outside contractor	D. Outside contractor	D. 2

<p>E. Data was not analyzed this reporting period</p> <p>F. Other</p>	<p>E. -</p> <p>F. -</p>	<p>E. 0</p> <p>F. 0</p>
<p>24. Which of the following data sources did you use to inform your SPI project during the reporting period? Select all that apply.</p>		
<p>A. Official police call, crime, and arrest data (calls for service, officer-initiated calls for service, crime incident reports, Internal agency pre-existing or arrest reports)</p> <p>B. Internal agency pre-existing data tracking (use of force reports, citizen complaints)</p> <p>C. Community data (e.g., foreclosures, health and human services data, school data, or other community data)</p> <p>D. Corrections data (e.g., probation and parole data)</p> <p>E. Prosecution data (e.g., pretrial data)</p> <p>F. Court data (e.g., case outcomes, convictions, sentences)</p> <p>G. Offender risk assessments</p> <p>H. Focus group data (e.g., focus groups of community members, officers, or victims)</p> <p>I. Survey data (e.g., surveys of community members, officers, offenders, or victims)</p> <p>J. Systematic observations of</p>	<p>A. Official police call, crime, and arrest data (calls for service, officer-initiated calls for service, crime incident reports, Internal agency pre-existing or arrest reports)</p> <p>B. Internal agency pre-existing data tracking (use of force reports, citizen complaints)</p> <p>C. -</p> <p>D. Corrections data (e.g., probation and parole data)</p> <p>E. -</p> <p>F. -</p> <p>G. Offender risk assessments</p> <p>H. -</p> <p>I. -</p> <p>J. -</p>	<p>A. 1</p> <p>B. 1</p> <p>C. 0</p> <p>D. 1</p> <p>E. 0</p> <p>F. 0</p> <p>G. 1</p> <p>H. 0</p> <p>I. 0</p> <p>J. 0</p>

places by trained observers (e.g., physical disorder)		
K. Intelligence from confidential or other informants	K. -	K. 0
L. Other	L. -	L. 0

25. Please indicate whether you used analysis to inform the following SPI program response activities during the reporting period.

<p>A. Working group decisionmaking</p> <p>1. Not Applicable</p> <p>2. Yes</p> <p>3. No</p>	<p>A. Working group decisionmaking</p> <p>1. -</p> <p>2. Yes</p> <p>3. -</p>	<p>A. Working group decisionmaking</p> <p>1. 0</p> <p>2. 1</p> <p>3. 0</p>
<p>B. Prosecution</p> <p>1. Not Applicable</p> <p>2. Yes</p> <p>3. No</p>	<p>B. Prosecution</p> <p>1. -</p> <p>2. -</p> <p>3. No</p>	<p>B. Prosecution</p> <p>1. 0</p> <p>2. 0</p> <p>3. 1</p>

C. Criminal investigations

1. Not Applicable

2. Yes

3. No

C. Criminal investigations

1. -

2. Yes

3. -

C. Criminal investigations

1. 0

2. 1

3. 0

D. Long-term crime reduction and prevention (strategic approach)

1. Not Applicable

2. Yes

3. No

D. Long-term crime reduction and prevention (strategic approach)

1. -

2. Yes

3. -

D. Long-term crime reduction and prevention (strategic approach)

1. 0

2. 1

3. 0

E. Tactical strategies (e.g., short-term crime reduction or prevention strategies)

1. Not Applicable

2. Yes

3. No

E. Tactical strategies (e.g., short-term crime reduction or prevention strategies)

1. -

2. Yes

3. -

E. Tactical strategies (e.g., short-term crime reduction or prevention strategies)

1. 0

2. 1

3. 0

F. Informing the media/public

1. Not Applicable

2. Yes

3. No

F. Informing the media/public

1. -

2. -

3. No

F. Informing the media/public

1. 0

2. 0

3. 1

26. Which of the following activities did your research partner do to assist with the SPI program response during the reporting period? Select all that apply.

A. Introduced new partners to the working group

A. -

A. 0

B. Conducted or assisted in data collection (e.g., survey, focus groups, interviews)

B. Conducted or assisted in data collection (e.g., survey, focus groups, interviews)

B. 1

C. Conducted or assisted in ongoing data analysis

C. Conducted or assisted in ongoing data analysis

C. 1

D. Provided training and/or technical assistance to agency analysts

D. Provided training and/or technical assistance to agency analysts

D. 1

E. Interpreted analysis results

E. Interpreted analysis results

E. 1

F. Provided recommendations on program strategies	F. Provided recommendations on program strategies	F. 1
G. Communicated analysis results to the working group	G. Communicated analysis results to the working group	G. 1
H. Communicated analysis results to partners outside of the SPI project working group (e.g., local government, community organizations, media)	H. -	H. 0
I. Other	I. -	I. 0

Response to Crime, Disorder, or Other Community Problems

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
27. Does your SPI program response focus on crime, disorder, or other community problems (e.g., mental health problems, community satisfaction, community engagement)?		
A. Yes	A. Yes	A. 1
B. No	B. -	B. 0
28. Please describe what activities were carried out during the reporting period (e.g., hot spot patrols were conducted in high-crime areas, an abandoned building was torn down in a target area, officers were trained on crisis intervention strategies):		
A.	A. Police officers on bikes, foot, and in vehicles conducted patrol in hot spot corridors. In addition, they sought out chronic offenders who live in the hot spot corridors or who are engaged in criminal behavior in those areas.	A. -
29. During the reporting period, did the strategies implemented focus efforts around crime prevention, development, or awareness models/strategies?		
A. Yes	A. Yes	A. 1

B. No	B. -	B. 0
30. Which of the following models/strategies did you use during the reporting period? Please select all that apply.		
<p>A. Situational crime prevention and crime prevention through environmental design strategies—approaches that change the perceived opportunities for a crime, such as leading the offender to believe the crime is more difficult or risky; for example, access control to parking lots or improved lighting on a walkway.</p> <p>B. Youth development—programs that promote positive behavior and decrease negative behavior in youth; for example, crime awareness programs aimed at increasing the awareness of a crime problem, including solutions to prevent crime, for example, a “lock it or lose it” program.</p> <p>C. Increase personal safety—programs that provide instruction on increasing personal safety; for example, a rape aggression defense class.</p> <p>D. Community building—programs that promote community cohesion, including public safety partnerships between the community and elements of the criminal justice system; for example, National Night Out™.</p> <p>E. Other</p>	<p>A. Situational crime prevention and crime prevention through environmental design strategies—approaches that change the perceived opportunities for a crime, such as leading the offender to believe the crime is more difficult or risky; for example, access control to parking lots or improved lighting on a walkway.</p> <p>B. Youth development—programs that promote positive behavior and decrease negative behavior in youth; for example, crime awareness programs aimed at increasing the awareness of a crime problem, including solutions to prevent crime, for example, a “lock it or lose it” program.</p> <p>C. Increase personal safety—programs that provide instruction on increasing personal safety; for example, a rape aggression defense class.</p> <p>D. Community building—programs that promote community cohesion, including public safety partnerships between the community and elements of the criminal justice system; for example, National Night Out™.</p> <p>E. Other</p>	<p>A. 1</p> <p>B. 0</p> <p>C. 0</p> <p>D. 0</p> <p>E. 0</p> <p>F. 0</p>
31. During the reporting period, did the strategies implemented focus efforts around any of the following models? Select all that apply.		
<p>A. Community-oriented approach (community policing)</p> <p>B. Geographic focus (hot spots policing)</p> <p>C. High-rate offender focus (focused deterrence)</p>	<p>A. -</p> <p>B. Geographic focus (hot spots policing)</p> <p>C. High-rate offender focus (focused deterrence)</p>	<p>A. 0</p> <p>B. 1</p> <p>C. 1</p>

D. High-rate group/gang focus (pulling levers)	D. -	D. 0
E. Intelligence-led policing (decision-making based on information and analysis)	E. Intelligence-led policing (decision-making based on information and analysis)	E. 1
F. Problem-solving approach (problem-oriented policing such as the Scanning, Analysis, Response and Evaluation	F. Problem-solving approach (problem-oriented policing such as the Scanning, Analysis, Response and Evaluation	F. 1
G. Procedural justice (ensuring people feel law enforcement is fair and just) (SARA) model)	G. (SARA) model)	G. 0
H. Restorative justice	H. -	H. 0
I. Other	I. -	I. 0

Technology Demonstration

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
32. Are you implementing or testing a new technology as part of your SPI program during the reporting period?		
A. Yes	A. Yes	A. 1
B. No	B. -	B. 0
Measure	Text Response(s)	
33. Please explain the type of technology that your SPI program is implementing or testing (e.g., body-worn cameras [BWCs], data analysis software/hardware, ShotSpotter).		
	(01 Oct 2015 - 31 Dec 2015) LAPD and the research partner are testing the use of automated vehicle	

locators (AVL) as a measure of dosage in the four Divisions that are implementing SPI.

Body Worn Cameras

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
34. Did you use SPI funding to implement or test BWCs during the reporting period?		
A. Yes	A. -	A. 0
B. No	B. No	B. 1

Measure	Reporting Period: Oct - Dec 2015	Cumulative Total
35. Please enter the total number of sworn positions eligible for BWCs in your agency/coalition.		
36. Please enter the number of sworn positions that have received BWCs:		
Number of sworn positions that have received SPI grant-funded BWCs 1. Cumulative (since start of award) 2. During this reporting period	Number of sworn positions that have received SPI grant-funded BWCs 1. 0 2. 0	Number of sworn positions that have received SPI grant-funded BWCs 1. - 2. 0
Number of sworn positions that have received BWCs from other sources (e.g., state, local) 1. Cumulative (since start of award) 2. During this reporting	Number of sworn positions that have received BWCs from other sources (e.g., state, local)	Number of sworn positions that have received BWCs from other sources (e.g., state, local)

period	1. 0 2. 0	1. - 2. 0
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37. Please enter the total number of BWCs proposed to be purchased as part of the SPI grant funding.

38. Please enter the number of BWCs purchased through the SPI grant funding.

Number of BWCs purchased using SPI grant funds 1. Cumulative (since start of award) 2. During this reporting period	Number of BWCs purchased using SPI grant funds 1. 0 2. 0	Number of BWCs purchased using SPI grant funds 1. - 2. 0
Number of BWCs purchased using other funding sources (e.g., state, local) 1. Cumulative (since start of award) 2. During this reporting period	Number of BWCs purchased using other funding sources (e.g., state, local) 1. 0 2. 0	Number of BWCs purchased using other funding sources (e.g., state, local) 1. - 2. 0

Program Progress

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
39. Do you track your SPI program's progress or impact using specific quantitative measures?		
A. Yes	A. Yes	A. 1
B. No	B. -	B. 0

C. If no, please explain:	C. -	C. -
D. If Yes, please describe the target area(s) and specific population(s)	D. The target areas are hot spot corridors or LASER Zones that have been identified by using violent crime and gun-related crime data over the last ten years. Each of the Divisions has three to five LASER Zones, zones by patrol officers) and depending upon the data.	D. -
E. If Yes, please list the measures that you are tracking	E. Within the areas LAPD and the research partner are measuring dosage (amount of time in the zones by patrol officers) and crime (violent and gun-related) on a weekly basis. These data are used in Comstat meetings and 'crime control meetings' within each Division.	E. -
40. Since the beginning of your program, has it demonstrated a measurable impact on the problem of focus? When answering this question, please consider your comparison areas and/or implementation design and analysis findings to this point. Please consult with the research partner when answering this question.		
A. Yes, positive impact	A. Yes, positive impact	A. 1
B. Yes, negative impact	B. -	B. 0
C. No measurable impact	C. -	C. 0
D. Not yet been measured	D. -	D. 0
E. If Yes, please explain	E. The measures of dosage and crime have shown success in the department. This has led to an increased use in the strategy and an expansion to other Division.s	E. -

Organizational Integration and Project Sustainability

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
41. Has there been a change in your SPI research partner or a significant change in the research partner team members during the reporting period?		
A. Yes	A. -	A. 0

B. No	B. No	B. 1
C. If Yes, please explain and update your research partner POC information, if applicable, in question 4	C. -	C. -
42. Has there been a change in agency or project leadership during the reporting period?		
A. Yes	A. -	A. 0
B. No	B. No	B. 1
C. If Yes, please explain	C. -	C. -
43. Has your agency adopted any policies or procedures as a result of the SPI program?		
A. Yes	A. -	A. 0
B. No	B. No	B. 1
44. Since the start of the SPI program, please identify the policies or procedures adopted by your agency as a result of the SPI program. Select all that apply.		
45. During the reporting period, did any of the following occur? Select all that apply.		
A. Discussion of SPI in command staff, COMPSTAT, or other leadership meetings	A. Discussion of SPI in command staff, COMPSTAT, or other leadership meetings	A. 1

B. Discussion of SPI in roll call	B. Discussion of SPI in roll call	B. 1
C. Discussion of SPI in district meetings	C. -	C. 0
D. SPI-specific training for recruits	D. -	D. 0
E. SPI-specific in-service training	E. SPI-specific in-service training	E. 1
F. SPI knowledge requirement for advancement tests/boards	F. -	F. 0
G. Other	G. -	G. 0

46. During the reporting period, has your agency implemented any of the following activities around advancing knowledge to the field regarding your SPI strategy? Select all that apply.

A. No activities have been conducted during the reporting period	A. -	A. 0
B. Presented about the SPI strategy at a conference	B. Presented about the SPI strategy at a conference	B. 1
C. Disseminated publications to the field about the SPI strategy	C. -	C. 0
D. Developed fliers to inform the public about the SPI strategy	D. -	D. 0
E. Other	E. -	E. 0

Community Outreach

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
47. How often was your agency involved in the following community activities as part of your SPI program during the reporting period?		
A. Hosted community meetings	A. Not Applicable	A. 1
B. Attended community meetings, advisory boards, or roundtables	B. Not Applicable	B. 1
C. Distributed a newsletter, email, or other bulletin	C. Not Applicable	C. 1
D. Attended community events (e.g., national night out, block parties, festivals)	D. Not Applicable	D. 1
E. Conducted social media activities (e.g., Facebook, Twitter)	E. Not Applicable	E. 1
F. Conducted outreach to minority populations (e.g., racial, ethnic, religious, LGBTQI)	F. Not Applicable	F. 1
G. Other	G. Not Applicable	G. 1
H. If other please explain	H. -	H. -

Working Group and Partnerships

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
48. Did your initiative have a working group to help guide the SPI program during the reporting period?		
A. Yes	A. Yes	A. 1

B. No	B. -	B. 0
49. How often did your working group hold organized meetings during the reporting period? Select the response that best fits.		
A. We did not meet this quarter	A. -	A. 0
B. Daily	B. -	B. 0
C. Weekly/Biweekly	C. Weekly/Biweekly	C. 1
D. Monthly	D. -	D. 0
E. Quarterly	E. -	E. 0
50. Please rate the following working group partners based on this statement: "This partner was actively involved in the initiative this reporting period."		
A. Research partner 1. NA/Not Tracked 2. Strongly Disagree 3. Disagree 4. Neither Agree nor Disagree 5. Agree 6. Strongly Agree	A. Research partner 1. - 2. - 3. - 4. - 5. - 6. Strongly Agree	A. Research partner 1. 0 2. 0 3. 0 4. 0 5. 0 6. 1

B. State/tribal leadership (e.g., governor's office)

- 1. NA/Not Tracked
- 2. Strongly Disagree
- 3. Disagree
- 4. Neither Agree nor Disagree
- 5. Agree
- 6. Strongly Agree

B. State/tribal leadership (e.g., governor's office)

- 1. NA/Not Tracked
- 2. -
- 3. -
- 4. -
- 5. -
- 6. -

B. State/tribal leadership (e.g., governor's office)

- 1. 1
- 2. 0
- 3. 0
- 4. 0
- 5. 0
- 6. 0

C. Local leadership (e.g., mayor's office)

- 1. NA/Not Tracked
- 2. Strongly Disagree
- 3. Disagree
- 4. Neither Agree nor Disagree
- 5. Agree
- 6. Strongly Agree

C. Local leadership (e.g., mayor's office)

- 1. NA/Not Tracked
- 2. -
- 3. -
- 4. -
- 5. -
- 6. -

C. Local leadership (e.g., mayor's office)

- 1. 1
- 2. 0
- 3. 0
- 4. 0
- 5. 0
- 6. 0

D. Federal law enforcement agencies

- 1. NA/Not Tracked
- 2. Strongly Disagree
- 3. Disagree
- 4. Neither Agree nor Disagree
- 5. Agree
- 6. Strongly Agree

D. Federal law enforcement agencies

- 1. NA/Not Tracked
- 2. -
- 3. -
- 4. -
- 5. -
- 6. -

D. Federal law enforcement agencies

- 1. 1
- 2. 0
- 3. 0
- 4. 0
- 5. 0
- 6. 0

- E. State law enforcement agencies
1. NA/Not Tracked
 2. Strongly Disagree
 3. Disagree
 4. Neither Agree nor Disagree
 5. Agree
 6. Strongly Agree

- E. State law enforcement agencies
1. NA/Not Tracked
 2. -
 3. -
 4. -
 5. -
 6. -

- E. State law enforcement agencies
1. 1
 2. 0
 3. 0
 4. 0
 5. 0
 6. 0

- F. Local law enforcement agencies (including detectives/investigators)
1. NA/Not Tracked
 2. Strongly Disagree
 3. Disagree
 4. Neither Agree nor Disagree
 5. Agree
 6. Strongly Agree

- F. Local law enforcement agencies (including detectives/investigators)
1. NA/Not Tracked
 2. -
 3. -
 4. -
 5. -
 6. -

- F. Local law enforcement agencies (including detectives/investigators)
1. 1
 2. 0
 3. 0
 4. 0
 5. 0
 6. 0

- G. Community-based service providers (e.g., housing, employment)
1. NA/Not Tracked
 2. Strongly Disagree
 3. Disagree

- G. Community-based service providers (e.g., housing, employment)
1. NA/Not Tracked
 2. -
 3. -

- G. Community-based service providers (e.g., housing, employment)
1. 1
 2. 0
 3. 0

- 4. Neither Agree nor Disagree
- 5. Agree
- 6. Strongly Agree

- 4. -
- 5. -
- 6. -

- 4. 0
- 5. 0
- 6. 0

H. Pretrial service organizations

- 1. NA/Not Tracked
- 2. Strongly Disagree
- 3. Disagree
- 4. Neither Agree nor Disagree
- 5. Agree
- 6. Strongly Agree

H. Pretrial service organizations

- 1. NA/Not Tracked
- 2. -
- 3. -
- 4. -
- 5. -
- 6. -

H. Pretrial service organizations

- 1. 1
- 2. 0
- 3. 0
- 4. 0
- 5. 0
- 6. 0

I. U.S. Attorney's Office

- 1. NA/Not Tracked
- 2. Strongly Disagree
- 3. Disagree
- 4. Neither Agree nor Disagree
- 5. Agree
- 6. Strongly Agree

I. U.S. Attorney's Office

- 1. NA/Not Tracked
- 2. -
- 3. -
- 4. -
- 5. -
- 6. -

I. U.S. Attorney's Office

- 1. 1
- 2. 0
- 3. 0
- 4. 0
- 5. 0
- 6. 0

J. Prosecutors

J. Prosecutors

J. Prosecutors

- 1. NA/Not Tracked
- 2. Strongly Disagree
- 3. Disagree
- 4. Neither Agree nor Disagree
- 5. Agree
- 6. Strongly Agree

- 1. NA/Not Tracked
- 2. -
- 3. -
- 4. -
- 5. -
- 6. -

- 1. 1
- 2. 0
- 3. 0
- 4. 0
- 5. 0
- 6. 0

K. Public defender/indigent defense

- 1. NA/Not Tracked
- 2. Strongly Disagree
- 3. Disagree
- 4. Neither Agree nor Disagree
- 5. Agree
- 6. Strongly Agree

K. Public defender/indigent defense

- 1. NA/Not Tracked
- 2. -
- 3. -
- 4. -
- 5. -
- 6. -

K. Public defender/indigent defense

- 1. 1
- 2. 0
- 3. 0
- 4. 0
- 5. 0
- 6. 0

L. Courts

- 1. NA/Not Tracked
- 2. Strongly Disagree
- 3. Disagree
- 4. Neither Agree nor Disagree
- 5. Agree
- 6. Strongly Agree

L. Courts

- 1. NA/Not Tracked
- 2. -
- 3. -
- 4. -
- 5. -
- 6. -

L. Courts

- 1. 1
- 2. 0
- 3. 0
- 4. 0
- 5. 0
- 6. 0

M. Community corrections
(probation/parole)

1. NA/Not Tracked
2. Strongly Disagree
3. Disagree
4. Neither Agree nor Disagree
5. Agree
6. Strongly Agree

M. Community corrections
(probation/parole)

1. NA/Not Tracked
2. -
3. -
4. -
5. -
6. -

M. Community corrections
(probation/parole)

1. 1
2. 0
3. 0
4. 0
5. 0
6. 0

N. Corrections

1. NA/Not Tracked
2. Strongly Disagree
3. Disagree
4. Neither Agree nor Disagree
5. Agree
6. Strongly Agree

N. Corrections

1. NA/Not Tracked
2. -
3. -
4. -
5. -
6. -

N. Corrections

1. 1
2. 0
3. 0
4. 0
5. 0
6. 0

O. Health providers

1. NA/Not Tracked
2. Strongly Disagree
3. Disagree
4. Neither Agree nor Disagree
5. Agree
6. Strongly Agree

O. Health providers

1. NA/Not Tracked
2. -
3. -
4. -
5. -
6. -

O. Health providers

1. 1
2. 0
3. 0
4. 0
5. 0
6. 0

P. Mental health providers

- 1. NA/Not Tracked
- 2. Strongly Disagree
- 3. Disagree
- 4. Neither Agree nor Disagree
- 5. Agree
- 6. Strongly Agree

P. Mental health providers

- 1. NA/Not Tracked
- 2. -
- 3. -
- 4. -
- 5. -
- 6. -

P. Mental health providers

- 1. 1
- 2. 0
- 3. 0
- 4. 0
- 5. 0
- 6. 0

Q. Substance abuse treatment providers

- 1. NA/Not Tracked
- 2. Strongly Disagree
- 3. Disagree
- 4. Neither Agree nor Disagree
- 5. Agree
- 6. Strongly Agree

Q. Substance abuse treatment providers

- 1. NA/Not Tracked
- 2. -
- 3. -
- 4. -
- 5. -
- 6. -

Q. Substance abuse treatment providers

- 1. 1
- 2. 0
- 3. 0
- 4. 0
- 5. 0
- 6. 0

R. Child protective services

- 1. NA/Not Tracked
- 2. Strongly Disagree
- 3. Disagree
- 4. Neither Agree nor Disagree
- 5. Agree

R. Child protective services

- 1. NA/Not Tracked
- 2. -
- 3. -
- 4. -
- 5. -

R. Child protective services

- 1. 1
- 2. 0
- 3. 0
- 4. 0
- 5. 0
- 6. 0

6. Strongly Agree

6. -

S. Community-based service providers

S. Community-based service providers

S. Community-based service providers

1. NA/Not Tracked

1. NA/Not Tracked

1. 1

2. Strongly Disagree

2. -

2. 0

3. Disagree

3. -

3. 0

4. Neither Agree nor Disagree

4. -

4. 0

5. Agree

5. -

5. 0

6. Strongly Agree

6. -

6. 0

T. Community groups (e.g., neighborhood watch, community center)

T. Community groups (e.g., neighborhood watch, community center)

T. Community groups (e.g., neighborhood watch, community center)

1. NA/Not Tracked

1. NA/Not Tracked

1. 1

2. Strongly Disagree

2. -

2. 0

3. Disagree

3. -

3. 0

4. Neither Agree nor Disagree

4. -

4. 0

5. Agree

5. -

5. 0

6. Strongly Agree

6. -

6. 0

U. Faith-based organizations

U. Faith-based organizations

U. Faith-based organizations

1. NA/Not Tracked

1. NA/Not Tracked

1. 1

2. Strongly Disagree

2. -

2. 0

3. Disagree	3. -	3. 0
4. Neither Agree nor Disagree	4. -	4. 0
5. Agree	5. -	5. 0
6. Strongly Agree	6. -	6. 0

V. Subject matter experts

1. NA/Not Tracked
2. Strongly Disagree
3. Disagree
4. Neither Agree nor Disagree
5. Agree
6. Strongly Agree

V. Subject matter experts

1. NA/Not Tracked	1. -
2. Strongly Disagree	2. -
3. Disagree	3. -
4. Neither Agree nor Disagree	4. -
5. Agree	5. -
6. Strongly Agree	6. -

V. Subject matter experts

1. 1	2. 0	3. 0	4. 0	5. 0	6. 0
------	------	------	------	------	------

W. Foundations/Philanthropic organizations

1. NA/Not Tracked
2. Strongly Disagree
3. Disagree
4. Neither Agree nor Disagree
5. Agree
6. Strongly Agree

W. Foundations/Philanthropic organizations

1. NA/Not Tracked	1. -
2. Strongly Disagree	2. -
3. Disagree	3. -
4. Neither Agree nor Disagree	4. -
5. Agree	5. -
6. Strongly Agree	6. -

W. Foundations/Philanthropic organizations

1. 1	2. 0	3. 0	4. 0	5. 0	6. 0
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X. Training and technical assistance provider(s)

1. NA/Not Tracked

X. Training and technical assistance provider(s)

1. NA/Not Tracked	1. -
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X. Training and technical assistance provider(s)

1. 1

2. Strongly Disagree

2. -

2. 0

3. Disagree

3. -

3. 0

4. Neither Agree nor
Disagree

4. -

4. 0

5. Agree

5. -

5. 0

6. Strongly Agree

6. -

6. 0

Y. Tribal criminal justice agencies

Y. Tribal criminal justice agencies

Y. Tribal criminal justice agencies

1. NA/Not Tracked

1. NA/Not Tracked

1. 1

2. Strongly Disagree

2. -

2. 0

3. Disagree

3. -

3. 0

4. Neither Agree nor
Disagree

4. -

4. 0

5. Agree

5. -

5. 0

6. Strongly Agree

6. -

6. 0

Z. Businesses

Z. Businesses

Z. Businesses

1. NA/Not Tracked

1. NA/Not Tracked

1. 1

2. Strongly Disagree

2. -

2. 0

3. Disagree

3. -

3. 0

4. Neither Agree nor
Disagree

4. -

4. 0

5. Agree

5. -

5. 0

6. Strongly Agree

6. -

6. 0

AA. K-12 schools

AA. K-12 schools

AA. K-12 schools

1. NA/Not Tracked

1. NA/Not Tracked

1. 1

2. Strongly Disagree

2. -

2. 0

3. Disagree

3. -

3. 0

4. Neither Agree nor Disagree

4. -

4. 0

5. Agree

5. -

5. 0

6. Strongly Agree

6. -

6. 0

AB. Public services (e.g., trash collection, public works)

AB. Public services (e.g., trash collection, public works)

AB. Public services (e.g., trash collection, public works)

1. NA/Not Tracked

1. NA/Not Tracked

1. 1

2. Strongly Disagree

2. -

2. 0

3. Disagree

3. -

3. 0

4. Neither Agree nor Disagree

4. -

4. 0

5. Agree

5. -

5. 0

6. Strongly Agree

6. -

6. 0

51. Please indicate which of the following activities, if any, the working group carried out during the reporting period. Select all that apply.

A. Briefed agency leaders

A. -

A. 0

B. Conducted planning meetings

B. Conducted planning meetings

B. 1

C. Discussed group membership/participation	C. -	C. 0
D. Discussed resources needed/resource sharing	D. Discussed resources needed/resource sharing	D. 1
E. Invited outside partners to speak with the members (e.g., faith based)	E. -	E. 0
F. Planned related activities for group members	F. Planned related activities for group members	F. 1
G. Planned tactical responses	G. Planned tactical responses	G. 1
H. Reviewed analysis products	H. Reviewed analysis products	H. 1
I. Reviewed project progress	I. Reviewed project progress	I. 1
J. Engaged in project-sustainability planning	J. Engaged in project-sustainability planning	J. 1
K. Other	K. -	K. 0

Training

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
52. Did staff or working group members attend or host training related to your SPI program during the reporting period?		
A. Yes	A. Yes	A. 1
B. No	B. -	B. 0

Research Partnership Activities

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
<p>54. Which of the following activities did your research partner conduct during the reporting period? Select all that apply.</p>		
<p>A. No activity was completed this reporting period</p>	<p>A. -</p>	<p>A. 0</p>
<p>B. Attended project working-group meetings</p>	<p>B. Attended project working-group meetings</p>	<p>B. 1</p>
<p>C. Observed/attended program responses (e.g., conducted ride-alongs, observed prevention/outreach services)</p>	<p>C. Observed/attended program responses (e.g., conducted ride-alongs, observed prevention/outreach services)</p>	<p>C. 1</p>
<p>D. Requested specific data from the agency or working group partners</p>	<p>D. Requested specific data from the agency or working group partners</p>	<p>D. 1</p>
<p>E. Conducted interviews or focus groups</p>	<p>E. -</p>	<p>E. 0</p>
<p>F. Communicated with the police agency about the current status of the evaluation</p>	<p>F. Communicated with the police agency about the current status of the evaluation</p>	<p>F. 1</p>
<p>G. Communicated/presented evaluation plan, preliminary findings, and/or results to the agency and/or the SPI project working group</p>	<p>G. Communicated/presented evaluation plan, preliminary findings, and/or results to the agency and/or the SPI project working group</p>	<p>G. 1</p>
<p>H. Communicated/presented evaluation plan, preliminary findings, and/or results outside of the SPI project working group</p>	<p>H. Communicated/presented evaluation plan, preliminary findings, and/or results outside of the SPI project working group</p>	<p>H. 1</p>
<p>I. Other group (e.g., local government, community organizations, media)</p>	<p>I. group (e.g., local government, community organizations, media)</p>	<p>I. 0</p>
<p>55. Has your research partner provided you with any SPI project products (e.g., crime analysis products, progress reports, final report, and presentation slides) during the reporting period?</p>		

A. Yes	A. Yes	A. 1
B. No	B. -	B. 0
C. If Yes, please list and briefly describe the products received during the reporting period	C. Power point slides, one-page descriptions, progress reports, and statistical analyses.	C. -

Closeout Question (Last Reporting Period Only)

Measure	Reporting Period:	Option Response Totals
	-	
56. How does your agency plan to use the results of the completed assessment/evaluation? Select all that apply.		

Grantee Comments

No comments entered