



GMS Report Smart Policing Initiative (SPI) 2009-DG-BX-0118 Reporting Period: January 1 - June 30, 2015

This report is generated for the City of Los Angeles grantee for federal award number 2009-DG-BX-0118. The award amount is \$ 899,959. It reflects performance measurement data for the period January 1 - June 30, 2015. Any funds reported only represent an estimate of dollars allocated or used for activities covered by this award.

Project Description

The Smart Policing Initiative seeks to build upon the concepts of offender-based and place-based policing and broaden the knowledge of effective policing strategies. The most convincing research demonstrates that place-based or hotspot policing reduces violent crime and neighborhood disorder. This initiative addresses the need for effective policing that requires a tightly focused, collaborative approach that is measurable, based on sound, detailed analysis and includes policies and procedures for accountability. This grant program seeks to build upon data-driven, evidence-based policing by encouraging state and local law enforcement agencies to develop effective, economical, and innovative responses to precipitous or extraordinary increases in crime, or in a type or types of crime within their jurisdictions. The Los Angeles Police Department (LAPD) will utilize Smart Policing Initiative grant funds, in partnership with a research partner, to expand and institutionalize Operation LASER (Los Angeles Strategic Extraction and Restoration program). LASER was created through LAPD's first SPI award. LASER focuses on chronic hot spot locations and chronic offenders. Operation LASER will be expanded to include nine LAPD divisions. The primary goal of LASER is to reduce violent crime and property crime in specific locations and among specific chronic offenders. Each division participating in LASER will complete the following: 1) Create a Crime Intelligence Detail to collect, analyze, and use data routinely for strategic and tactical purposes; 2) Focus on chronic offenders and chronic locations; 3) Direct patrol officers and special units to work in specific areas every week to prevent and deter crime and criminal behavior; 4) Use technology to assist officers and detectives in identifying chronic offenders, finding license plates and vehicles, and in creating Chronic Offender Bulletins; and 5) Work with the research partner on evaluating the project. The Research Partner will work with the LAPD by evaluating the strategies and tactics utilized in the field in the existing and expanded LAPD divisions. NCA/NCF

Performance Measurement Data

Performance Measurement	Program Characteristics			
Performance measurement	Jan - Mar 15	Apr - Jun 15		
Does your SPI program follow a specific policing philosophy, methodology, or practice?	Yes	Yes		
 Which one of the specific policing philosophies, methodologies, or practices are you following? You may select more than one from the list below, if applicable. 				
A. Problem-oriented policing (ex: SARA)	Yes	Yes		
B. Intelligence-led policing	Yes	Yes		
C. Predictive policing	Yes	Yes		
D. Community-oriented policing	No	No		
E. Other	No	No		
F. Other (please explain)				
Jan - Mar 15 NR				

*NR = not reported

Apr - Jun 15 NR

	Performance Measurement	Crime A	nalyses
	Performance Measurement	Jan - Mar 15	Apr - Jun 15
ŀ	What is the specific focus of your grant activities? If the grant is focusing on several issues, select one issue below. You will be able to select second and third issues (if applicable) in questions 9 and 13.		
	A. Gun violence	Gun violence	Gun violence
	B. Other (please explain)		
	Jan - Mar 15 NR		
	Apr - Jun 15 NR		
i.	During this reporting period, did you conduct any crime analyses on the issue selected in question 4? Crime analyses include impact analysis of criminal activity in the area and historical analysis of the problem.	Yes	Ye
	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 4? Checks of the impact analysis should be included. An impact analysis attempts to examine the effect of grant activity on the target population, including negative or unintended effects. One approach is to look at what the target would be like if the grant activity had not been implemented. The impact analysis and the historical analysis often look at the same or similar variables.		
	A. Monthly	Monthly	2-3 Times a Week
	B. Other (please explain)		
	Jan - Mar 15 NR		
	Apr - Jun 15 NR		

7.	the criminal activity 4? A historical anal current state of the population, as well occurred over time octurred over time often an event occu been a problem, ar conditions may affe	historical analysis of selected in question lysis assesses the target problem or as changes that have. It may include how urs, how long it has and what precipitating lect it. Historical used as a baseline for		
	A. 2-3 Times a We B. Other (please e	eek	2-3 Times a Week	Weekly
	Jan - Mar 15 NF	R		
	Apr - Jun 15 N	R		
8.		ond issue (other than n question 4) that you th your SPI grant?	Yes	Yes
9.	grant activities? If on several issues, s issue below. You w	rill be able to select a cable) in question 13.	Other violent crimes	Robbery
	B. Other (please e			,,
	Jan - Mar 15 N	R		
	Apr - Jun 15 N	R		
10.	criminal activity sel Checks of the impa included.	he reporting period impact analysis of the ected in question 9? act analysis should be		
	A. MonthlyB. Other (please e	explain)	Monthly	2-3 Times a Week
	Jan - Mar 15 NF	52 53 J		
	Apr - Jun 15 NF			
11.	the targeted proble 9? A historical anal	historical analysis of em selected in question lysis may include how oblem happens, how problem, and what cions exist.	2-3 Times a Week	Weekly
	Jan - Mar 15 NF	R		
	Apr - Jun 15 N	R		
12.	issues selected in q	d issue (other than the questions 4 and 9) ng on with your SPI	Yes	Yes
13.	What is the third sp grant activities? Th different from the i questions 4 and 9.	is issue should be		
	A. Gang activity		Gang activity	Other violent crimes
	B. Other (please e	explain)		

	Jan - Mar 15	NR				
	Apr - Jun 15	NR				
14.	did you conduct criminal activity	g the reporting period an impact analysis of the selected in question 13? apact analysis should be				
	A. Monthly		Monthly	2-3 Times a Week		
	B. Other (please	e explain)				
	Jan - Mar 15	NR				
	Apr - Jun 15	NR				
15.	did you conduct the targeted prol 13? A historical a often the target	g the reporting period a historical analysis of blem selected in question analysis may include how problem happens, how a problem, and what ditions exist.				
	A. 2-3 Times a	Week	2-3 Times a Week	Weekly		
	B. Other (please	e explain)				
	Jan - Mar 15	NR				
	Apr - Jun 15	NR				
*NR	t = not reported					
	Performance Measurement Goals and Objectives					
	remonitant	e ricasarcinicite	Jan - Mar 15	Apr - Jun 15		
16.	project during th Objectives are th tasks that you ar	ped, revised, or ectives for your SPI e reporting period? ne specific activities or re implementing to reach of your SPI project.	Yes	No		
17.	period did you de	during the reporting evelop, revise, or ctives for the Smart	1	NR		
18.	reprioritization of	was the revision or f your SPI <u>objectives</u> ch findings and/or data	Significantly	NR		
19.	you check to see	g this reporting period did if you were on track to Policing objectives?	Weekly	Weekly		
9	B. Other (please	e explain)				
	Jan - Mar 15	NR				
	Apr - Jun 15	NR				
*NR	t = not reported					
	Douforme	nco Moscuroment	Inte	rvention		
	Perrorma	nce Measurement	Jan - Mar 15	Apr - Jun 15		
20.	problem(s)? A st for the SPI grant	ting period, did you revise a to address the targeted rategic plan is your global plan project. The strategic plan r overall goals for the SPI	n Ye	es No		

21.		ow you revised or made to your strategic plan.				
	Jan - Mar 15	divisions: 77th Street, New for each division were clar	made to the strategic plan during this period of the grant vton, Southeast, Southwest, RACR (real-time crime cente ified; measures of dosage and crime were finalized; new were created. Weekly monitoring of activity is now in pla	r) and Air Support Division. The goals and objectives hot spot corridors were established; and new		
	Apr - Jun 15	NR				
22.	a new <u>tactical</u> address the targ	rting period, did you impler plan(s) or revise any to yeted problems? A tactical the day-to-day activities of :.	olan	es No		
23.		rting period, how many new 1) did you implement?	v			
	implement a	eporting period, did you new tactical plan(s) or revess the targeted problems?	ise	1 0		
	B. Number of n implemented	new tactical plan(s)		NR 5		
24.	Please explain h tactical plan(s	ow you implemented your i) .				
	Jan - Mar 15	in each division, they are	ains are using a variety of tactics to combat gun-related a using bike, foot, and regular patrol as well as special unit ot corridors are designated as LASER Zones 1-6 and polic	s (gang, Parole Compliance Unit, and Special		
	Apr - Jun 15	NR				
25.	During the reportant tactical plan(s	rting period, how many i) did you revise?		5 NR		
26.		Please explain how you revised or made modifications to your tactical plan(s).				
	Jan - Mar 15	their discretionary time w	ne tactical plans after one month of activity. These were be thin the hot spot corridors. We found that plans needed bugh. In each division, changes were made.			
	Apr - Jun 15	NR				
*NR	= not reported					
	Performanc	e Measurement	Evalua	ation		
	remonitanc	e Measurement	Jan - Mar 15	Apr - Jun 15		
27.	meetings or revi activities? After- debriefings after that activity's re used to compare with the actual i	any after-action iews of your tactical plan -action reviews are r an activity to review sults. This process is e the intended results results. After-action iews can take place er an activity or	Yes	Yes		
28.		ou hold these meetings g this reporting period?				
	A. Biweekly		Biweekly	Monthly		
	B. Other (pleas	e explain)				
	Jan - Mar 15	NR				
	Apr - Jun 15	NR				
29.	assessment after strategic plan? A assessment is us	an effectiveness or implementing the An effectiveness sed to measure and ategic plan that was	Yes	Yes		

30.		n partner provide any o police leadership?	Yes	Yes
31.	Please explain any interim results provided by the research partner to police leadership.			
	Jan - Mar 15	implementation efforts of the hot spot corridors. Also, week amount of dosage (time spen	rividually with two Assistant Chiefs, the Chief of Staff, a four divisions, the changes in the strategies and tactic ly reports are begin produced by the analyst in the Of t in the corridors by officers), the number of crimes the or of chronic offender bulletins that are produced.	s, and provided computer-generated maps of the fice of the Central Bureau. These reports include the
	Apr - Jun 15	the amount of time (in minute	d information about Operation LASER to police leaders es and hours) that officers spend in the hot spot corrid f time and the number of crimes in the areas. The res ges.	ors. The research partner provided graphs and
*NF	= not reported			
	Porforma	nce Measurement	Organizati	onal Change
	renomia	nce rieasurement	Jan - Mar 15	Apr - Jun 15
32.	or updated any evidence-based policy provides a organizational p establishes a ge	ment or organization created policies that address or data-driven practices? A an overarching philosophy and osition concerning a topic. It neral goal to be achieved and lying its achievement.	No	No
33.	or organization	policies has your department created that address or data-driven practices?	NR	. NR
34.	department or o	ing policies have your organization updated that oe-based or data-driven	NR	. NR
35.	or updated any procedures ba data-driven prac procedure (SOP or steps that a cofficers to take that goal/policy, underpinning of	ment or organization created standard operating sed on evidence-based or ctices? A standard operating provides the specific means department wants or requires (or not take) in order to meet Procedures are also the departmental training nieve the goal as stated in the	No	No
36.	procedures ha	standard operating s your department or ated based on evidence-based ractices?	NR	. NR
37.	procedures ha	ing standard operating s your department or dated based on evidence-based ractices?	i NR	NR
38.	internal or ext	ment or organization attended ternal trainings on or data- driven topics or	Yes	Yes
39.	evidence-based practices has yo attended? Coun	rnal or external trainings on or data-driven topics or our department or organization to the number of trainings dless of how many individuals ining.	6	3
40.	evidence-based	rnal trainings on or data-driven topics were to department personnel this		

A. Training for field-trained officers

B. Training for patrol officers

0

	C.	Training for	analysts or civilian pe	rsonnel		4		1
	D.	Training for	all Department persor	nnel		0		0
	E. Training for other types of personnel		nel		1		0	
		Training for (other types of person ain)	nel				
	Jai	n - Mar 15			ecutives were trained at a "Crime F d Ceasefire were taught at the conf		" in February. Data-driven strategies Smart	
	Ap	r - Jun 15	NR					
	activ	vities to com	am conducted any new municate the goals ar york within your organ	nd		Yes		No
	duri the orga repo to co work	ng the report goals and re- anization? Du ort all of the a ommunicate k within your	activities were conducting period to commusults of your work with ring the first reporting activities you are conducted and results organization. From the poly new activities—the treport.	inicate thin your g period, ducting of your that point		2		NR
	com	ducted during municate the	that new activities were generated the reporting period e goals and results of organization.	d to				
	Jai		Newton Division	C	's Conference described above, Dr. ommunication in the form of regula tings, the Assistant Chief, Commar	ir emails to and fro	n overview of Smart policing to all of the officers on Captains have increased regarding Smart discuss Operation LASER.	in
	Ap	r - Jun 15	NR					
*NR	= n	ot reported						
	8					Data Sourc	es	
	8		Measurement		Jan - Mar 15	Data Sourc	es Apr - Jun 15	
44.	Perf	ormance I	any data analyses ecision making		Jan - Mar 15	Data Source	Apr - Jun 15	/es
44.	Perf	formance I	any data analyses ecision making ting period?	уре	Jan - Mar 15		Apr - Jun 15	/es
44.	Perf	formance I	any data analyses ecision making ting period?	уре	Jan - Mar 15 Jan - Mar 15		Apr - Jun 15	/es
44.	Perf Did to ir duri	formance I you conduct nform your d ng the repor	any data analyses ecision making ting period?	507)			Apr - Jun 15	/es
44.	Did to ir duri	you conduct nform your do ng the report	any data analyses ecision making ting period?	507)	Jan - Mar 15		Apr - Jun 15	(es Yes
44.	Perf Did to iri duri	you conduct nform your do ng the report	any data analyses ecision making ting period? Ty owing types of data of	507)	Jan - Mar 15		Apr - Jun 15	
44.	Did to irr duri	you conduct nform your dong the report ch of the foll	any data analyses ecision making ting period? Ty owing types of data d reports of incidents	507)	Jan - Mar 15		Apr - Jun 15	Yes
44.	Did to ir duri	you conduct office the follo	any data analyses ecision making ting period? Ty owing types of data d reports of incidents ce	507)	Jan - Mar 15		Apr - Jun 15	Yes Yes
44.	Did to ir duri	you conduct ofform your do ong the report official police calls for service orrest reports official histor official histor official histor	any data analyses ecision making ting period? Ty owing types of data of reports of incidents ce	did you ana	Jan - Mar 15		Apr - Jun 15	Yes Yes Yes
44.	Did to irr duri	you conduct of the report of the following t	any data analyses ecision making ting period? Ty owing types of data d reports of incidents ce ries eta (includes foreclosu	did you ana	Jan - Mar 15 alyze in this reporting period?		Apr - Jun 15	Yes Yes Yes
44.	Did to irr duri	you conduct ofform your do ng the report ch of the foll official police calls for service crrest reports criminal histor community de ata, and other	any data analyses ecision making ting period? Ty owing types of data d reports of incidents ce ries eta (includes foreclosuer community data)	did you ana ures, health	Jan - Mar 15 Ilyze in this reporting period? In and human services data, school courts data)		Apr - Jun 15	Yes Yes Yes Yes
44.	Perf Did to irr duri	you conduct of the following the reported in the following the reported in the following the followi	any data analyses ecision making ting period? Ty owing types of data d reports of incidents ce ries eta (includes foreclosuer community data) adjudication data (includes foreclosuer adjudication data (includes foreclosuer adjudication data (includes foreclosuer adjudication data (includes foreclosuer community data)	did you ana ures, health	Jan - Mar 15 Ilyze in this reporting period? In and human services data, school courts data)		Apr - Jun 15	Yes Yes Yes Yes No
44.	Perf Did to ir duri	you conduct of the following the reported in the following the reported in the following the followi	any data analyses ecision making ting period? Ty owing types of data data reports of incidents ce ries ata (includes foreclosular community data) adjudication data (includes probation data (includes probation)	did you ana ures, health	Jan - Mar 15 Ilyze in this reporting period? In and human services data, school courts data)		Apr - Jun 15	Yes Yes Yes Yes No No No Yes
44.	Perf Did to irr duri	you conduct of the following the reported in the following the fol	any data analyses ecision making ting period? Ty owing types of data description of incidents are (includes foreclosurer community data) adjudication data (includes probation assessments	did you ana ures, health	Jan - Mar 15 Ilyze in this reporting period? In and human services data, school courts data)		Apr - Jun 15	Yes Yes Yes Yes No No No Yes
44.	Perf Did to irr duri	you conduct of the following the reported in the following the fol	any data analyses ecision making ting period? Ty owing types of data description of incidents are (includes foreclosurer community data) adjudication data (includes probation assessments	ures, health cludes any n and paro	Jan - Mar 15 Ilyze in this reporting period? In and human services data, school courts data)		Apr - Jun 15	Yes Yes Yes Yes No No No No No
44.	Did to irr duri	you conduct of the following the reported in the following the fol	any data analyses ecision making ting period? Typowing types of data direports of incidents ce ries ata (includes foreclosuer community data) adjudication data (includes probation assessments officers community members	ures, health cludes any n and paro	Jan - Mar 15 Ilyze in this reporting period? In and human services data, school courts data)		Apr - Jun 15	Yes Yes Yes Yes No No No No No
44.	Perf Did to irr duri	you conduct of the following the reports from the following the reports from the following the follo	any data analyses ecision making ting period? Type owing types of data described to the period of t	ures, health cludes any n and paro	Jan - Mar 15 Ilyze in this reporting period? In and human services data, school courts data)		Apr - Jun 15	Yes Yes Yes Yes No No No No No No

			Amalamad	
	Туре		Analyzed	
Office		Apr - Jun 15		V
	ial police reports of incidents			Y
	for service			Y
	st reports			Y
	inal histories			Y
	munity data (includes foreclosures, health an ol data, and other community data)	d human services data,		N
Evide	entiary or adjudication data (includes any cou	urts data)		N
Corr	ections data (includes probation and parole d	ata)		N
Offe	nder risk assessments			1
Juve	nile data			١
Surv	eys from officers			١
Surv	eys from community members			1
Surv	eys from offenders			١
Surv	eys from victims			1
Othe	er	No		
Othe	er (please explain)			n
		Data So	urces	
Perf	formance Measurement	Jan - Mar 15	Apr - Jun 15	
 Did you incorpore reporting perio 	orate any new data sources during this	No		N
man - Manager and - a to the man	what new data sources you incorporated or	140		IN
suggested coul	d be incorporated during this reporting			
period.				
Jan - Mar 15	n/a			
Jan - Mar 15 Apr - Jun 15 8. Did you use act data systems dused throughous specifically for is a connection automated becwithout requiring established with allows your orgexample of this	NR tive links to external automatic/electronic uring this reporting period? Include links at your organization, if they are used the Smart Policing Initiative. An active link to an external data system. It is said to be ause information is always available, and manual downloads. An active link can be hany agency, organization, or group that panization to receive outside data. An a would be a system linked with an outside			
Jan - Mar 15 Apr - Jun 15 3. Did you use ac data systems dused throughou specifically for is a connection automated becwithout requiril established wit allows your orgexample of this data system to present the stable of the system to the	NR tive links to external automatic/electronic uring this reporting period? Include links ut your organization, if they are used the Smart Policing Initiative. An active link to an external data system. It is said to be ause information is always available, and manual downloads. An active link can be he any agency, organization, or group that panization to receive outside data. An active link can be allow real-time access to local arrest data. What types of active links to external tronic data systems were used during this	Yes		Ye
Jan - Mar 15 Apr - Jun 15 B. Did you use act data systems dused throughous specifically for is a connection automated becwithout requiring established with allows your orgexample of this data system to b. Please explain automatic/electreporting perior	NR tive links to external automatic/electronic uring this reporting period? Include links at your organization, if they are used the Smart Policing Initiative. An active link to an external data system. It is said to be ause information is always available, and manual downloads. An active link can be any agency, organization, or group that is an active link can be as would be a system linked with an outside allow real-time access to local arrest data. What types of active links to external tronic data systems were used during this d. The computer platform used by the LAPD (Yes called Palantir) allows links to state-based, county Motor Vehicles, LA Sheriff, Long Beach Police, and	r-based, and other police data systems other law enforcement agencies.	

Grantee Comments

Grantee comments were added as follows:

	January to March 2015						
[No	o Comments Entered]						
	April to June 2015						
[No	o Comments Entered]						

Narrative

Grantee-level narrative for the period January 1, 2015 - June 30, 2015 were reported as follows:

BJA 7 Questions

Question: What were your accomplishments during reporting period?

Response:

During this six-month reporting period, the Chief of Police made Smart Policing a major priority for the Department. He said that Smart Policing would be the primary method for reducing violent crime in Los Angeles for 2015. He also said that the four areas with the highest numbers of violent crime in 2014 would be implementing/continuing Operation LASER -- 77th Street, Southeast, Southwest, and Newton Divisions. Air Support, Metro, and the Real-Time Analysis and Critical Response (RACR) Divisions would support the four patrol divisions.

Question: What goals were accomplished, as they relate to your grant application?

Response:

The department has begun to institutionalize Operation LASER. This is evidenced by the following: The Commander at South Bureau oversees all facets of LASER through his office. He has an analyst who assists the four divisions with their analytic needs. Second, an officer at the Information Technology Bureau assists the divisions by providing training and technical assistance in using Palantir, developing brief training materials for use by analysts and officers, and is now creating a policy and procedure for the Chronic Offender Bulletins. Operation LASER is also routinely mentioned at command staff meetings and Captains are questioned about LASER at Compstat.

Question: What problems/barriers did you encounter, if any, within the reporting period that prevented you from reaching your goals or milestones?

Response:

None

Question: Is there any assistance that BJA can provide to address any problems/barriers identified in question #3?

Response:

No

NR

Question: Are you on track to fiscally and programmatically complete your program as outlined in your grant application? (Please answer YES or NO and if

no, please explain.)

Response:

Yes

NR

Question: What major activities are planned for the next 6 months?

Response

During the next six months, the four divisions will continue to implement Operation LASER and measure their outcomes. We will continue to collect and analyze data on a weekly basis and provide updates to Command Staff at Compstat. In October, a re-assessment of the hot spot corridors and the list of chronic officers will take place. We will determine whether the strategy has been effective with the specific areas. We will make adjustments if necessary. We will also add four more Divisions to Operation LASER before the end of the year. The selection of the Divisions will be based on violent and gun-related crime, the abilities of the Captains to 'stand up' a Crime Intelligence Detail, and the willingness of the Captains to adhere to the major elements of the program.

Question: Based on your knowledge of the criminal justice field, are there any innovative programs/accomplishments that you would like to share with BJA?

Response:

No

*NR = not reported

For more information contact bjapmt@usdoj.gov Toll-free Technical Assistance Helpdesk Number: 1-888-252-6867





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Performance Measurement Data

	Performance Measurement	Program Characteristics
2.	Does your SPI program follow a specific policing philosophy, methodology, or practice?	Yes
3.	Which one of the specific policing philosophies, methodologies, or practices are you following? You may select more than one from the list below, if applicable.	
	A. Problem-oriented policing (ex: SARA)	Yes
	B. Intelligence-led policing	Yes
	C. Predictive policing	Yes
	D. Community-oriented policing	No
	E. Other	No
	F. Other (please explain)	NR
*N	IR = not reported	
	Performance Measurement	Crime Analyses
4.	What is the specific focus of your grant activities? If the grant is focusing on several issues, select one issue below. You will be able to select second and third issues (if applicable) in questions 9 and 13.	
	A. Gun violence	Gun violence
	B. Other (please explain)	NR
5.	During this reporting period, did you conduct any crime analyses on the issue selected in question 4? Crime analyses include impact analysis of criminal activity in the area and historical analysis of the problem.	Yes
6.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 4? Checks of the impact analysis should be included. An impact analysis attempts to examine the effect of grant activity on the target population, including negative or unintended effects. One approach is to look at what the target would be like if the grant activity had not been implemented. The impact analysis and the historical analysis often look at the same or similar variables.	
	A. Monthly	Monthly
	B. Other (please explain)	NR
7.	How often during the reporting period did you conduct an historical analysis of the criminal activity selected in question 4? A historical analysis assesses the current state of the target problem or population, as well as changes that have occurred over time. It may include how often an event occurs, how long it has been a problem, and what precipitating conditions may affect it. Historical analyses are often used as a baseline for an Impact Analysis.	
	A. 2-3 Times a Week	2-3 Times a Week
	B. Other (please explain)	NR
8.	Do you have a second issue (other than the issue selected in question 4) that you are focusing on with your SPI grant?	Yes
9.	What is the second specific focus of your grant activities? If the grant is focusing on several issues, select your second issue below. You will be able to select a third issue (if applicable) in question 13.	
	A. Other violent crimes	Other violent crimes
	B. Other (please explain)	NR
10.	. How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 9? Checks of the impact analysis should be included.	
	A. Monthly	Monthly
	B. Other (please explain)	NR

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Performance Measurement 20. During the reporting period, did you revise a strategic plan to address the targeted problem(s)? A strategic plan is your global plan for the SPI grant project. The strategic plan may include your overall goals for the SPI grant. 21. Please explain how you revised or made modifications to your strategic plan. Major modifications were made to the strategic plan during this period of the grant. Operation LASER was extended to include six divisions: 77th Street, Newton, Southeast, Southwest, RACR (real-time crime center) and Air Support Division. The goals and objectives for each division were clarified; measures of dosage and crime were finalized; new hot spot corridors were established; and new chronic offender bulletins were created. Weekly monitoring of activity is now in place and a Commander oversees the activities of the Divisions. 22. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project. 23. During the reporting period, how many new tactical plan(s) did you implement? A. During the reporting period, did you implement a new tactical plan(s)	B. Other	r (please explain)	NR
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the targeted problem(s)? A strategic plan is your global plan for the SPI grant project. The strategic plan may include your overall goals for the SPI grant. Yes 21. Please explain how you revised or made modifications to your strategic plan. Major modifications were made to the strategic plan during this period of the grant. Operation LASER was extended to include six divisions: 77th Street, Newton, Southeast, Southwest, RACR (real-time crime center) and Air Support Division. The goals and objectives for each division were clarified; measures of dosage and crime were finalized; new hot spot corridors were established; and new chronic offender bulletins were created. Weekly monitoring of activity is now in place and a Commander oversees the activities of the Divisions. 22. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project. 23. During the reporting period, how many new tactical plan(s) did you implement? A. During the reporting period, did you implement a new tactical plan(s)		Performance Measurement	Intervention
Major modifications were made to the strategic plan during this period of the grant. Operation LASER was extended to include six divisions: 77th Street, Newton, Southeast, Southwest, RACR (real-time crime center) and Air Support Division. The goals and objectives for each division were clarified; measures of dosage and crime were finalized; new hot spot corridors were established; and new chronic offender bulletins were created. Weekly monitoring of activity is now in place and a Commander oversees the activities of the Divisions. 22. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project. Yes 23. During the reporting period, how many new tactical plan(s) did you implement? A. During the reporting period, did you implement a new tactical plan(s)	the target grant pro	eted problem(s)? A strategic plan is your global plan for the SPI bject. The strategic plan may include your overall goals for the	Yes
Newton, Southeast, Southwest, RACR (real-time crime center) and Air Support Division. The goals and objectives for each division were clarified; measures of dosage and crime were finalized; new hot spot corridors were established; and new chronic offender bulletins were created. Weekly monitoring of activity is now in place and a Commander oversees the activities of the Divisions. 22. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project. 23. During the reporting period, how many new tactical plan(s) did you implement? A. During the reporting period, did you implement a new tactical plan(s)			
or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project. Yes 23. During the reporting period, how many new tactical plan(s) did you implement? A. During the reporting period, did you implement a new tactical plan(s)	Newton, South dosage and cri	heast, Southwest, RACR (real-time crime center) and Air Support rime were finalized; new hot spot corridors were established; and	Division. The goals and objectives for each division were clarified; measures of
implement? A. During the reporting period, did you implement a new tactical plan(s)	or revise	any to address the targeted problems? A tactical plan usually	Yes
of femore any to dual each and an each problem by			
B. Number of new tactical plan(s) implemented 5	B. Numb	vise any to address the targeted problems?	1

24.	Please	explain	how y	you imp	plemented	your	tactical	plan(s)	
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Within each division, Captains are using a variety of tactics to combat gun-related and violent crimes. For each of the hot spot corridors in each division, they are using bike, foot, and regular patrol as well as special units (gang, Parole Compliance Unit, and Special Enforcement). The hot spot corridors are designated as LASER Zones 1-6 and police activity and crime are tracked routinely.

- 25. During the reporting period, how many tactical plan(s) did you revise?
- Please explain how you revised or made modifications to your tactical plan(s).

Revisions were made to the tactical plans after one month of activity. These were based on dosage and on the ability of officers to use their discretionary time within the hot spot corridors. We found that plans needed to be revised because the hot spot corridors were too large or not large enough. In each division, changes were made.

	Performance Measurement	Evaluation
27.	Did you conduct any after-action meetings or reviews of your tactical plan activities? After-action reviews are debriefings after an activity to review that activity's results. This process is used to compare the intended results with the actual results. After-action meetings or reviews can take place immediately after an activity or periodically.	Yes
28.	How often did you hold these meetings or reviews during this reporting period?	
	A. Biweekly	Biweekly
	B. Other (please explain)	NR
29.	Did you conduct an effectiveness assessment after implementing the strategic plan? An effectiveness assessment is used to measure and evaluate the strategic plan that was implemented.	Yes
30.	Did the research partner provide any interim results to police leadership?	Yes
31.	Please explain any interim results provided by the research partner to police leadership.	

The research partner met individually with two Assistant Chiefs, the Chief of Staff, and commanders in the LAPD. He reported on the implementation efforts of the four divisions, the changes in the strategies and tactics, and provided computer-generated maps of the hot spot corridors. Also, weekly reports are begin produced by the analyst in the Office of the Central Bureau. These reports include the amount of dosage (time spent in the corridors by officers), the number of crimes that occur in the hot spot corridors during the current and prior weeks, and the number of chronic offender bulletins that are produced.

*NR = not reported

	Performance Measurement	Organizational Change
32.	Has your department or organization created or updated any policies that address evidence-based or data-driven practices? A policy provides an overarching philosophy and organizational position concerning a topic. It establishes a general goal to be achieved and principles underlying its achievement.	No
33.	How many new policies has your department or organization created that address evidence-based or data-driven practices?	NR
34.	How many existing policies have your department or organization updated that address evidence-based or data-driven practices?	NR
35.	Has your department or organization created or updated any standard operating <u>procedures</u> based on evidence-based or data-driven practices? A standard operating procedure (SOP) provides the specific means or steps that a department wants or requires officers to take (or not take) in order to meet that goal/policy. Procedures are also the underpinning of departmental training necessary to achieve the goal as stated in the policy.	No
36.	How many new standard operating <u>procedures</u> has your department or organization created based on evidence-based or data-driven practices?	NR
37.	How many existing standard operating <u>procedures</u> has your department or organization updated based on evidence-based or data-driven practices?	NR
38.	Has your department or organization attended <u>internal or external</u> trainings on evidence-based or data- driven topics or practices?	Yes
39.	How many <u>internal or external</u> trainings on evidence-based or data-driven topics or practices has your department or organization attended? Count the number of trainings attended, regardless of how many individuals attended the training.	6
40.	How many <u>internal</u> trainings on evidence-based or data-driven topics were made available to department personnel this reporting period?	

5

A.	Training for field-trained officers	0
В.	Training for patrol officers	1
C.	Training for analysts or civilian personnel	4
D.	Training for all Department personnel	0
E.	Training for other types of personnel	1
F.	Training for other types of personnel (please explain)	
CONTRACTOR OF		

Captains, commanders, and executives were trained at a "Crime Fighter's Conference" in February. Data-driven strategies -- Smart Policing, Predictive Policing, and Ceasefire were taught at the conference.

- 41. Has your SPI team conducted any new activities to communicate the goals and results of your work within your organization?
- 42. How many new activities were conducted during the reporting period to communicate the goals and results of your work within your organization? During the first reporting period, report all of the activities you are conducting to communicate the goals and results of your work within your organization. From that point forward, report only new activities—those you previously did not report.
- Please explain what new activities were conducted during the reporting period to communicate the goals and results of your work within your organization.

In addition to the Crime fighter's Conference described above, Dr. Uchida provided an overview of Smart policing to all of the officers in Newton Division Communication in the form of regular emails to and from Captains have increased regarding Smart Policing. Also, at Compstat meetings, the Assistant Chief, Commanders, and Captains discuss Operation LASER.

*NR = not reported

Performance Measurement	Data Sources
44. Did you conduct any data analyses to inform your decision making	
during the reporting period?	Yes

	Туре	Analyzed
	Jan - Mar 15	
45.	Which of the following types of data did you analyze in this reporting period?	
	Official police reports of incidents	Yes
	Calls for service	Yes
	Arrest reports	Yes
	Criminal histories	Yes
	Community data (includes foreclosures, health and human services data, school data, and other community data)	No
	Evidentiary or adjudication data (includes any courts data)	No
	Corrections data (includes probation and parole data)	Yes
	Offender risk assessments	No
	Juvenile data	No
	Surveys from officers	No
	Surveys from community members	No
	Surveys from offenders	No
	Surveys from victims	No
	Other	No
	Other (please explain)	n/a

	Performance Measurement	Data Sources
4	6. Did you incorporate any new data sources during this reporting period?	No
4	Please explain what new data sources you incorporated or suggested could be incorporated during this reporting period.	n/a

Yes

2

48. Did you use active links to external automatic/electronic data systems during this reporting period? Include links used throughout your organization, if they are used specifically for the Smart Policing Initiative. An active link is a connection to an external data system. It is said to be automated because information is always available, without requiring manual downloads. An active link can be established with any agency, organization, or group that allows your organization to receive outside data. An example of this would be a system linked with an outside data system to allow real-time access to local arrest data.

Yes

 Please explain what types of active links to external automatic/electronic data systems were used during this reporting period.

The computer platform used by the LAPD (called Palantir) allows links to state-based, county-based, and other police data systems. The LAPD is able to link to Department of Motor Vehicles, LA Sheriff, Long Beach Police, and other law enforcement agencies.

Grantee Comments

Grantee comments were added as follows:

January to March 2015

[No Comments Entered]

For more information contact bjapmt@usdoj.gov Toll-free Technical Assistance Helpdesk Number: 1-888-252-6867





GMS Report Smart Policing Initiative (SPI) 2009-DG-BX-0118 Reporting Period: July 1 - September 30, 2015

This report is generated for the City of Los Angeles grantee for federal award number 2009-DG-BX-0118. The award amount is \$ 899,959. It reflects performance measurement data for the period July 1 - September 30, 2015. Any funds reported only represent an estimate of dollars allocated or used for activities covered by this award.

Project Description

The Smart Policing Initiative seeks to build upon the concepts of offender-based and place-based policing and broaden the knowledge of effective policing strategies. The most convincing research demonstrates that place-based or hotspot policing reduces violent crime and neighborhood disorder. This initiative addresses the need for effective policing that requires a tightly focused, collaborative approach that is measurable, based on sound, detailed analysis and includes policies and procedures for accountability. This grant program seeks to build upon data-driven, evidence-based policing by encouraging state and local law enforcement agencies to develop effective, economical, and innovative responses to precipitous or extraordinary increases in crime, or in a type or types of crime within their jurisdictions. The Los Angeles Police Department (LAPD) will utilize Smart Policing Initiative grant funds, in partnership with a research partner, to expand and institutionalize Operation LASER (Los Angeles Strategic Extraction and Restoration program). LASER was created through LAPD's first SPI award. LASER focuses on chronic hot spot locations and chronic offenders. Operation LASER will be expanded to include nine LAPD divisions. The primary goal of LASER is to reduce violent crime and property crime in specific locations and among specific chronic offenders. Each division participating in LASER will complete the following: 1) Create a Crime Intelligence Detail to collect, analyze, and use data routinely for strategic and tactical purposes; 2) Focus on chronic offenders and chronic locations; 3) Direct patrol officers and special units to work in specific areas every week to prevent and deter crime and criminal behavior; 4) Use technology to assist officers and detectives in identifying chronic offenders, finding license plates and vehicles, and in creating Chronic Offender Bulletins; and 5) Work with the research partner on evaluating the project. The Research Partner will work with the LAPD by evaluating the strategies and tactics utilized in the field in the existing and expanded LAPD divisions. NCA/NCF

Performance Measurement Data

	Performance Measurement	Program Characteristics
2.	Does your SPI program follow a specific policing philosophy, methodology, or practice?	Yes
3.	Which one of the specific policing philosophies, methodologies, or practices are you following? You may select more than one from the list below, if applicable.	
	A. Problem-oriented policing (ex: SARA)	Yes
	B. Intelligence-led policing	Yes
	C. Predictive policing	Yes
	D. Community-oriented policing	No
	E. Other	No
	F. Other (please explain)	NR
*NI	R = not reported	
	Performance Measurement	Crime Analyses
4.	What is the specific focus of your grant activities? If the grant is focusing on several issues, select one issue below. You will be able to select second and third issues (if applicable) in questions 9 and 13.	
	A. Gun violence	Gun violence
	B. Other (please explain)	NR
5.	During this reporting period, did you conduct any crime analyses on the issue selected in question 4? Crime analyses include impact analysis of criminal activity in the area and historical analysis of the problem.	Yes
6.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 4? Checks of the impact analysis should be included. An impact analysis attempts to examine the effect of grant activity on the target population, including negative or unintended effects. One approach is to look at what the target would be like if the grant activity had not been implemented. The impact analysis and the historical analysis often look at the same or similar variables.	
	A. Weekly	Weekly
	B. Other (please explain)	NR
7.	How often during the reporting period did you conduct an historical analysis of the criminal activity selected in question 4? A historical analysis assesses the current state of the target problem or population, as well as changes that have occurred over time. It may include how often an event occurs, how long it has been a problem, and what precipitating conditions may affect it. Historical analyses are often used as a baseline for an Impact Analysis.	
	A. Monthly	Monthly
	B. Other (please explain)	NR
8.	Do you have a second issue (other than the issue selected in question 4) that you are focusing on with your SPI grant?	Yes
9.	What is the second specific focus of your grant activities? If the grant is focusing on several issues, select your second issue below. You will be able to select a third issue (if applicable) in question 13.	
	A. Other violent crimes	Other violent crimes
	B. Other (please explain)	NR
10.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 9? Checks of the impact analysis should be included.	
	A. Weekly	Weekly
	B. Other (please explain)	NR

11.	How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 9? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist.	
	A. Monthly	Monthly
	B. Other (please explain)	NR
12.	Do you have a third issue (other than the issues selected in questions 4 and 9) that you are focusing on with your SPI grant?	No
13.	What is the third specific focus of your grant activities? This issue should be different from the issues selected in questions 4 and 9.	
	A. Other (please explain)	NR
14.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 13? Checks of the impact analysis should be included.	
	A. Other (please explain)	NR
15.	How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 13? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist.	
	A. Other (please explain)	NR
*NF	R = not reported	
	Performance Measurement	Goals and Objectives
16.	Have you developed, revised, or reprioritized objectives for your SPI project during the reporting period? Objectives are the specific activities or tasks that you are implementing to reach the overall goals of your SPI project.	No
17.	How many times during the reporting period did you develop, revise, or reprioritize objectives for the Smart Policing project?	NR
19.	How often during this reporting period did you check to see if you were on track to meet your Smart Policing objectives?	
	A. Weekly	Weekly
	B. Other (please explain)	NR
*NF	R = not reported	
	Performance Measurement	Intervention
20.	During the reporting period, did you revise a strategic plan to address the targeted problem(s)? A strategic plan is your global plan for the SPI grant project. The strategic plan may include your overall goals for the	
-	SPI grant.	No
21.	SPI grant. Please explain how you revised or made modifications to your strategic plan.	No NR
	Please explain how you revised or made modifications to your	
22.	Please explain how you revised or made modifications to your strategic plan. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually	NR
22.	Please explain how you revised or made modifications to your strategic plan. During the reporting period, did you implement a new <u>tactical plan(s)</u> or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project. During the reporting period, how many new <u>tactical plan(s)</u> did you	NR
22.	Please explain how you revised or made modifications to your strategic plan. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project. During the reporting period, how many new tactical plan(s) did you implement? A. During the reporting period, did you implement a new tactical plan(s)	NR No
22.	Please explain how you revised or made modifications to your strategic plan. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project. During the reporting period, how many new tactical plan(s) did you implement? A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems?	NR No
22.	Please explain how you revised or made modifications to your strategic plan. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project. During the reporting period, how many new tactical plan(s) did you implement? A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? B. Number of new tactical plan(s) implemented	NR No No No NR
22. 23. 24. 25.	Please explain how you revised or made modifications to your strategic plan. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project. During the reporting period, how many new tactical plan(s) did you implement? A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? B. Number of new tactical plan(s) implemented Please explain how you implemented your tactical plan(s) .	NR No No No NR NR
22. 23. 24. 25. 26.	Please explain how you revised or made modifications to your strategic plan. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project. During the reporting period, how many new tactical plan(s) did you implement? A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? B. Number of new tactical plan(s) implemented Please explain how you implemented your tactical plan(s) . During the reporting period, how many tactical plan(s) did you revise? Please explain how you revised or made modifications to your	NR No No No NR NR NR

27.	Did you conduct any after-action meetings or reviews of your tactical plan activities? After-action reviews are debriefings after an activity to review that activity's results. This process is used to compare the intended results with the actual results. After-action meetings or reviews can take place immediately after an activity or periodically.	Yes
28.	How often did you hold these meetings or reviews during this reporting period?	
	A. Monthly B. Other (please explain)	Monthly NR
20		IVIX
29.	Did you conduct an effectiveness assessment after implementing the strategic plan? An effectiveness assessment is used to measure and evaluate the strategic plan that was implemented.	No
30.	Did the research partner provide any interim results to police leadership?	No
31.	Please explain any interim results provided by the research partner to police leadership.	NR
*NR	= not reported	
	Performance Measurement	Organizational Change
32.	Has your department or organization created or updated any policies that address evidence-based or data-driven practices? A policy provides an overarching philosophy and organizational position concerning a topic. It establishes a general goal to be achieved and principles underlying its achievement.	No
33.	How many new policies has your department or organization created that address evidence-based or data-driven practices?	NR
34.	How many existing policies have your department or organization updated that address evidence-based or data-driven practices?	NR
35.	Has your department or organization created or updated any standard operating <u>procedures</u> based on evidence-based or data-driven practices? A standard operating procedure (SOP) provides the specific means or steps that a department wants or requires officers to take (or not take) in order to meet that goal/policy. Procedures are also the underpinning of departmental training necessary to achieve the goal as stated in the policy.	No
36.	How many new standard operating <u>procedures</u> has your department or organization created based on evidence-based or data-driven practices?	NR
37.	How many existing standard operating <u>procedures</u> has your department or organization updated based on evidence-based or data-driven practices?	NR.
38.	Has your department or organization attended <u>internal or external</u> trainings on evidence-based or data- driven topics or practices?	Yes
39.	How many <u>internal or external</u> trainings on evidence-based or data-driven topics or practices has your department or organization attended? Count the number of trainings attended, regardless of how many individuals attended the training.	2
40.	How many <u>internal</u> trainings on evidence-based or data-driven topics were made available to department personnel this reporting period?	
	A. Training for field-trained officers	0
	B. Training for patrol officers	0
	C. Training for analysts or civilian personnel	2
	D. Training for all Department personnel	0
	E. Training for other types of personnel	0
	F. Training for other types of personnel (please explain)	NR
41.	Has your SPI team conducted any new activities to communicate the goals and results of your work within your organization?	No
42.	How many new activities were conducted during the reporting period to communicate the goals and results of your work within your organization? During the first reporting period, report all of the activities you are conducting to communicate the goals and results of your work within your organization. From that point forward, report only new activities—those you previously did not report.	NR

Please explain what new activities were conducted during the reporting period to communicate the goals and results of your work within your organization.	NR		
R = not reported			
Performance Measurement		Data Sources	
Did you conduct any data analyses to inform your decision making during the reporting period?			Yes
Туре		Analyzed	
Jul -	Sep 15		
Which of the following types of data did you analyze in this reporting period?			
Official police reports of incidents			Yes
Calls for service			Yes
Arrest reports			Yes
Criminal histories			Yes
Community data (includes foreclosures, health and human services data, school data, and other community data)			No
Evidentiary or adjudication data (includes any courts data)			No
Corrections data (includes probation and parole data)			Yes
Offender risk assessments			No
Juvenile data			No
Surveys from officers			No
Surveys from community members			No
	period to communicate the goals and results of your work within your organization. Performance Measurement Did you conduct any data analyses to inform your decision making during the reporting period? Type Jul - Which of the following types of data did you analyze in this reporting per Official police reports of incidents Calls for service Arrest reports Criminal histories Community data (includes foreclosures, health and human services da data, and other community data) Evidentiary or adjudication data (includes any courts data) Corrections data (includes probation and parole data) Offender risk assessments Juvenile data Surveys from officers	Performance Measurement Did you conduct any data analyses to inform your decision making during the reporting period? Type Jul - Sep 15 Which of the following types of data did you analyze in this reporting period? Official police reports of incidents Calls for service Arrest reports Criminal histories Community data (includes foreclosures, health and human services data, school data, and other community data) Evidentiary or adjudication data (includes any courts data) Corrections data (includes probation and parole data) Offender risk assessments Juvenile data Surveys from officers	period to communicate the goals and results of your work within your organization. Re not reported Performance Measurement Did you conduct any data analyses to inform your decision making during the reporting period? Type Analyzed Jul - Sep 15 Which of the following types of data did you analyze in this reporting period? Official police reports of incidents Calls for service Arrest reports Criminal histories Community data (includes foreclosures, health and human services data, school data, and other community data) Evidentiary or adjudication data (includes any courts data) Corrections data (includes probation and parole data) Offender risk assessments Juvenile data Surveys from officers

l	Performance Measurement	Data Sources
46.	Did you incorporate any new data sources during this reporting period?	No
47.	Please explain what new data sources you incorporated or suggested could be incorporated during this reporting period.	NR
48.	Did you use active links to external automatic/electronic data systems during this reporting period? Include links used throughout your organization, if they are used specifically for the Smart Policing Initiative. An active link is a connection to an external data system. It is said to be automated because information is always available, without requiring manual downloads. An active link can be established with any agency, organization, or group that allows your organization to receive outside data. An example of this would be a system linked with an outside data system to allow real-time access to local arrest data.	No
49.	Please explain what types of active links to external automatic/electronic data systems were used during this reporting period.	NR
*NF	R = not reported	

Surveys from offenders

Surveys from victims

Other (please explain)

Other

No

No

No

n/a

Grantee Comments

Grantee comments were added as follows:

July to September 2015

[No Comments Entered]

For more information contact bjapmt@usdoj.gov Toll-free Technical Assistance Helpdesk Number: 1-888-252-6867



GMS Report Smart Policing Initiative (SPI) 2009-DG-BX-0118 Report Period: 01 Oct 2014 - 31 Dec 2015

The following report covers grantee reported activity for grant number 2009-DG-BX-0118 awarded to City of Los Angeles for the period 01 Oct 2009 - 31 Dec 2015. The award, in the amount of \$899,959.00, was issued as part of the BJA FY 14 Sol - LE solicitation. Any funds reported only represent an estimate of dollars allocated or used for activities covered by this award.

This report covers 5 reporting period(s) of data, represented as follows:

- 01 Oct 2014 31 Dec 2014
- 01 Jan 2015 31 Mar 2015
- 01 Apr 2015 30 Jun 2015
- 01 Jul 2015 30 Sep 2015
- 01 Oct 2015 31 Dec 2015

Project Description

The Smart Policing Initiative seeks to build upon the concepts of offender-based and place-based policing and broaden the knowledge of effective policing strategies. The most convincing research demonstrates that place-based or hotspot policing reduces violent crime and neighborhood disorder. This initiative addresses the need for effective policing that requires a tightly focused, collaborative approach that is measurable, based on sound, detailed analysis and includes policies and procedures for accountability. This grant program seeks to build upon data-driven, evidence-based policing by encouraging state and local law enforcement agencies to develop effective, economical, and innovative responses to precipitous or extraordinary increases in crime, or in a type or types of crime within their jurisdictions. The Los Angeles Police Department (LAPD) will utilize Smart Policing Initiative grant funds, in partnership with a research partner, to expand and institutionalize Operation LASER (Los Angeles Strategic Extraction and Restoration program). LASER was created through LAPD's first SPI award. LASER focuses on chronic hot spot locations and chronic offenders. Operation LASER will be expanded to include nine LAPD divisions. The primary goal of LASER is to reduce violent crime and property crime in specific locations and among specific chronic offenders. Each division participating in LASER will complete the following: 1) Create a Crime Intelligence Detail to collect, analyze, and use data routinely for strategic and

tactical purposes; 2) Focus on chronic offenders and chronic locations; 3) Direct patrol officers and special units to work in specific areas every week to prevent and deter crime and criminal behavior; 4) Use technology to assist officers and detectives in identifying chronic offenders, finding license plates and vehicles, and in creating Chronic Offender Bulletins; and 5) Work with the research partner on evaluating the project. The Research Partner will work with the LAPD by evaluating the strategies and tactics utilized in the field in the existing and expanded LAPD divisions. NCA/NCF

Grantee

The grantee indicated the award had grant activity during the report period. Performance data can be found in the "Performance Measures" section. Narrative information for the award can be found in the "Grantee Comments" and "Goals and Objectives" sections.

Award Synopsis

The following table displays whether the grantee was operational, not operational, or closed out during the report period.

Reporting Period: 01 Oct 2015 - 31 Dec 2015

	Operational	Not Operational	Closed Out	
Grantee	Yes			

Goals & Objectives

The following goals and objectives were entered by the grantee during the report period.

Direct Grantee: (Reporting Period: 01 Oct 2015 - 31 Dec 2015)

#	Goal	Status	Progress & Barriers	Planned Activities
1	Reduce violent and gun- related crimes in South Los Angeles.	In progress	The Smart Policing Initiative/Operation LASER began in March 2015 in Newton, Southwest, Southeast, and 77th Street Divisions. These areas have experienced the most violent crime in the city for over 30 years. LAPD and JSS identified three to five hot spot corridors in each Division along with 20-50 chronic offenders. Captains deployed officers on foot, bike, and/or patrol cars into these hot spot corridors continually (same corridors for 10 months). Results show that in some LASER Zones crime has been reduced. In others, crime stayed the same or increased. (Note that violent crime increased city-wide by 20% in 2015, so improvements were made in the face of increasing crime).	The major activities for the next six months are two-fold. First, LAPD and JSS will re-evaluate the LASER Zones in the existing four Divisions. Determinations will be made about keeping the zones, reducing the size and number of zones, or selecting new ones based on data analyses. Second, LASER/SPI will expand to include four more Divisions. As part of the LAPD's Strategic Plan, the Chief has called for at least eight Divisions to adopt LASER in 2016.

Other Goals and Objectives Measures (Reporting Period: 01 Oct 2015 - 31 Dec 2015)

Option	Text Response(s)

Did you receive or do you desire any assistance from BJA or a BJA-funded technical assistance provider? A list of technical assistance providers can be found at https://www.bjatraining.org/. Check all that apply.			
A. Yes, we received assistance	B. Yes, we would like assistance or additional assistance		
B. Yes, we would like assistance or additional assistance			
C. No			
If yes to A or B above, please explain:			
D. If Yes, please explain	 D. We have requested training on GIS (intermediate and advanced) and on social network analyses. CNA has agreed to provide this training over the enxt six months. 		
BJA likes to showcase grantees who are working on success have any noteworthy accomplishments, success stories, or like to showcase?			
A. Yes B. No	B. No		

Performance Measures

Performance measures data for the GMS report period are displayed below. Only sections with reported data are shown. "Cumulative Total" includes both quarters represented in this report and any other data reported on previous GMS reports since the start of the award.

Agency/Project Information

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
3. What was the start date (month/year) of your SPI program?		
Month/Year	• 10/2009	• -

 Please provide the primary point as part of its SPI program. 	nt of contact (POC) for the research part	ner that your agency will be working with
A. Name	A. Craig Uchida	A
B. Research partner POC information 1. Telephone number	B. Research partner POC information	B. Research partner POC information 1. 0
2. E-mail	2. cduchida@jssinc.org	2. 0
3. Address	3. PO Box 6188, Silver Spring, MD 20916	3. 0
	gency's jurisdiction(s)? This can be a citea, or a number of politically defined area	
Jurisdiction(s) name:	City of Los Angeles	• -
	tion that your law enforcement agency s our jurisdiction's name at http://factfinde	erves? For most jurisdictions, population r2.census.gov.
A. Population:	A. 3792621	A
How does your agency plan to that apply.	sustain the SPI program accomplishmen	its post-funding completion? Select all

A. Continue to invest in research partnerships	A. Continue to invest in research partnerships	A. 1
B. Continue to use data analysis to inform and improve strategic and tactical responses	B. Continue to use data analysis to inform and improve strategic and tactical responses	B. 1
C. Foster community partnerships through systematic public outreach	C. Foster community partnerships through systematic public outreach	C. 1
D. Systematically offer in-service training	D. Systematically offer in-service training	D. 1
Replicate the SPI program in other divisions within the agency, if applicable	Replicate the SPI program in other divisions within the agency, if applicable	E. 1
F. Other	F	F. 0

Personnel

Measure	Reporting Period: Oct - Dec 2015	Cumulative Total		
8. How many current full-time swor last day of the reporting period?	n officers with general arrest powers do	pes your agency have on staff as of the		
 A. Number of current full-time sworn officers with general arrest powers as of the last day of the reporting period B. Of those, the number that are assigned to or involved in the SPI program 	A. 9,896 B. 1,500	A. 9,896 B. 1,500		
9. During the reporting period, how many crime analyst positions were created/added using SPI program funds?				
Number of full-time crime analyst positions 1. Cumulative (since start of award)	Number of full-time crime analyst positions	Number of full-time crime analyst positions		

This reporting period	1. 0	1
2. This reporting period	2. 0	2. 0
Number of part-time crime analyst positions 1. Cumulative (since start of award) 2. This reporting period	Number of part-time crime analyst positions 1. 0 2. 0	Number of part-time crime analyst positions 1 2. 0
10. During the reporting period, how origin of program funds)?	many crime analysts were assigned to	the SPI program (regardless of the
A. Number of full-time crime analyst positions assigned to SPI program	A. 3	A. 3
B. Number of part-time crime analyst positions assigned to SPI program	B. 0	B. 0
Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
11. During the reporting period, were	BJA SPI funds used to pay for overtime	e hours?
A. Yes	A	A. 0
B. No	B. No	B. 1
0 16 1/- 1		C
C. If Yes, how many overtime hours	C	

Problem Identification and Understanding

Measure	Text Response(s)	
12. What problem do you plan to add	dress with your SPI program?	

(01 Oct 2015 - 31 Dec 2015) The LAPD is addressing the problems of violent crime and gun-relative control of the control of t		
<i>l</i> leasure	Reporting Period: Oct - Dec 2015	Option Response Totals
13. Have you completed an in-dept	h analysis of your problem's underlying	causes during the reporting period?
A. Yes	A	A. 0
B. No, but it is currently in progress	B. No, but it is currently in progress	B. 1
C. No, it is not in progress.	C	C. 0
D. If No it is not in progress, Please Explain	D	D
14. Which of the following groups p	erformed data analysis for the SPI progr	ram during the reporting period?
A. Sworn employees of the police agency	A. Sworn employees of the police agency	A. 1
B. Civilian employees of the police agency	B. Civilian employees of the police agency	B. 1
C. Research partner	C. Research partner	C. 1
D. Outside contractor	D. Outside contractor	D. 1
E. Data was not analyzed this	E	E. 0

reporting period		
F. Other	F	F. 0
15. Which of the following data so	ources did you use for your SPI project dur	ing the reporting period? Select all that
apply.	•	
A. Official police call, crime, and	A. Official police call, crime, and	A. 1
arrest data (calls for service,	arrest data (calls for service,	A. 1
officer-initiated calls for	officer-initiated calls for	
service, crime incident reports		
B. Internal agency pre-existing	B. Internal agency pre-existing	B. 1
data tracking (use of force	data tracking (use of force	
reports, citizen complaints)	reports, citizen complaints)	
C. Community data (e.g.,	C	C. 0
foreclosures, health and huma	an	
services data, school data, or		
other community data) D. Corrections data (e.g.,	D. Corrections data (e.g.,	D. 1
probation and parole data)	probation and parole data)	
• • •		
E. Prosecution data (e.g., pretria	I E	E. 0
data)	L	L. 0
33.07		
F. Court data (a.e.	_	5.0
 F. Court data (e.g., case outcomes, convictions, 	F	F. 0
sentences)		
*		
G. Offender risk assessments	G. Offender risk assessments	G. 1
H. Focus group data (e.g., focus	Н	H. 0
groups of community member	S,	
officers, or victims)		
I. Survey data (e.g., surveys of	l	I. 0
community members, officers		
offenders, or victims)		
J. Systematic observations of	J	J. 0
places by trained observers	ů.	5. 0
(e.g., physical disorder)		
		К 0
K. Intelligence from confidential of	or K	K. 0

L. Other L L. 0 16. In which of the following activities did your research partner assist for the problem analysis during the period? Select all that apply. A. Provided leadership and guidance on how to conduct problem analysis B. Conducted the problem analysis B. Conducted the problem analysis B. Conducted the problem analysis C. Introduced new partners to the working group to assist with the problem analysis D. Collected data for the problem analysis (e.g., surveys, focus groups, interviews) L. 0 L. 0 L. 0 L. 0 L. 0 A. 1 G. 1 G. Introduced leadership and guidance on how to conduct problem analysis A. 1 C. Introduced the problem analysis D. 1 D. 0	
A. Provided leadership and guidance on how to conduct problem analysis B. Conducted the problem analysis B. Conducted the problem analysis C. Introduced new partners to the working group to assist with the problem analysis D. Collected data for the problem analysis (e.g., surveys, focus A. Provided leadership and guidance on how to conduct problem analysis B. Conducted the problem analysis B. Conducted the problem analysis C. Introduced new partners to the working group to assist with the problem analysis D. O o o o o o o o o o o o o o o o o o o	
guidance on how to conduct problem analysis B. Conducted the problem analysis B. Conducted the problem analysis B. Conducted the problem analysis C. Introduced new partners to the working group to assist with the problem analysis C. Introduced new partners to the working group to assist with the problem analysis D. Collected data for the problem analysis (e.g., surveys, focus G. Introduced new partners to the working group to assist with the problem analysis D D. 0	he reporting
analysis C. Introduced new partners to the working group to assist with the problem analysis D. Collected data for the problem analysis (e.g., surveys, focus C. Introduced new partners to the working group to assist with the problem analysis D D. 0	
working group to assist with the problem analysis D. Collected data for the problem analysis (e.g., surveys, focus working group to assist with the problem analysis D D. 0	
analysis (e.g., surveys, focus	
E. Interpreted the problem analysis results E. Interpreted the problem analysis results E. 1	
F. Provided actionable F. Provided actionable F. 1 recommendations	
G. Presented problem analysis results to the agency and/or SPI working group partners G. Presented problem analysis results to the agency and/or SPI working group partners	
H. Communicated problem analysis results to groups outside of the agency and/or	
SPI project working group (e.g., I. Other government, community organizations, media) I I. 0	

Action Plan Development

Reporting Period:	
Reporting Period:	

Measure	Oct - Dec 2015	Option Response Totals	
17. What is the status of your SPI action plan during the reporting period?			
A. In development	A	A. 0	
B. Has been submitted to BJA but not approved	В	B. 0	
C. Plan has been approved by BJA	C. Plan has been approved by BJA	C. 1	
18. Please select the development status of each of the following SPI action plan activities during the reporting period.			

Problem Response

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals	
19. Has your agency identified strategies aimed at addressing the underlying causes of the problem identified by your SPI program?			
A. Yes	A. Yes	A. 1	
B. No	В	B. 0	
20. Please describe your targeted response (including identified or implemented strategies) to address the problem focus of your SPI program (e.g., increasing community policing and foot patrol in specific violent crime blocks, hiring a coordinator to serve as a community advocate between law enforcement and immigrant communities to increase police legitimacy). This is what you listed in your action plan as your long-term strategic plan, and it will			
A. only be changed if you make sig	nificant changes to de Hifries pages pot corridors" and chron	A	
21. During the reporting period, did any information come to light that led to a change in the response strategies			

reported in the previous question?		
A. Yes	A	A. 0
B. No	B. No	B. 1
C. If Yes, please explain	C	C
22. Did your SPI program implement any strategies during the reporting period?		
A. Yes	A. Yes	A. 1
B. No	В	B. 0

Data Analysis to Assist and Improve Response Activities

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
23. Which of the following groups pe	rformed data analysis for the SPI progra	nm during the reporting period?
A. Sworn employees of the police	A. Sworn employees of the police	A. 2
agency	agency	
B. Civilian employees of the police agency	B. Civilian employees of the police agency	B. 2
C. Research partner	C. Research partner	C. 2
D. Outside contractor	D. Outside contractor	D. 2

Data was not analyzed this reporting period	E	E. 0
F. Other	F	F. 0
24. Which of the following data source that apply.	es did you use to inform your SPI proje	ct during the reporting period? Select all
A. Official police call, crime, and arrest data (calls for service, officer-initiated calls for	A. Official police call, crime, and arrest data (calls for service, officer-initiated calls for	A. 1
service, crime incident reports, B. Internal agency pre-existing or arrest reports) data tracking (use of force reports, citizen complaints)	service, crime incident reports, B. Internal agency pre-existing or arrest reports, data tracking (use of force reports, citizen complaints)	B. 1
C. Community data (e.g., foreclosures, health and human services data, school data, or	C	C. 0
other community data) D. Corrections data (e.g., probation and parole data)	D. Corrections data (e.g., probation and parole data)	D. 1
E. Prosecution data (e.g., pretrial data)	E	E. 0
F. Court data (e.g., case outcomes, convictions, sentences)	F	F. 0
G. Offender risk assessments	G. Offender risk assessments	G. 1
H. Focus group data (e.g., focus groups of community members, officers, or victims)	Н	H. 0
 Survey data (e.g., surveys of community members, officers, offenders, or victims) 	1	I. 0
J. Systematic observations of	J	J. 0

	by trained observers ohysical disorder)		
	ence from confidential or nformants	K	K. 0
L. Other		L	L. 0
25. Please indicate whether you used analysis to inform the following SPI program response activities during the reporting period.			
	g group decisionmaking Not Applicable	A. Working group decisionmaking 1	A. Working group decisionmaking 1. 0
2. `	Yes	2. Yes	2. 1
3. 1	No	3	3. 0
B. Prosec	oution Not Applicable	B. Prosecution 1	B. Prosecution 1. 0
2. `	Yes	2	2. 0
3. 1	No	3. No	3. 1

 C. Criminal investigations 	C. Criminal investigations	C. Criminal investigations
Not Applicable	1	1. 0
2. Yes	2. Yes	2. 1
2. 100	2. 100	
0. 11-	2	3. 0
3. No	3	3. 0
D. Laura tamas arias a madustica and	D. Lange tames asima a made attack and	D. Lang tama sima makatian and
D. Long-term crime reduction and	D. Long-term crime reduction and	D. Long-term crime reduction and
prevention (strategic approach)	prevention (strategic approach)	prevention (strategic approach)
Not Applicable	1	1. 0
2. Yes	2. Yes	2. 1
3. No	3	3. 0
0. 140	0.	0. 0
E. Tactical strategies (e.g., short-	E. Tactical strategies (e.g., short-	E. Tactical strategies (e.g., short-
term crime reduction or	term crime reduction or	term crime reduction or
prevention strategies)	prevention strategies)	prevention strategies)
Not Applicable	1	1. 0
77		
2. Yes	2. Yes	2. 1
2. 163	2. 165	۷. ا
0. N		0.0
3. No	3	3. 0

F. Informing the media/public 1. Not Applicable 2. Yes 3. No	F. Informing the media/public 1 2 3. No	F. Informing the media/public 1. 0 2. 0 3. 1
reporting period? Select all that a		th the SPI program response during the
A. Introduced new partners to the working group	A	A. 0
B. Conducted or assisted in data collection (e.g., survey, focus groups, interviews)	B. Conducted or assisted in data collection (e.g., survey, focus groups, interviews)	B. 1
C. Conducted or assisted in ongoing data analysis	C. Conducted or assisted in ongoing data analysis	C. 1
 D. Provided training and/or technical assistance to agency analysts 	D. Provided training and/or technical assistance to agency analysts	D. 1
E. Interpreted analysis results	E. Interpreted analysis results	E. 1

F. Provided recommendations on program strategies	F. Provided recommendations on program strategies	F. 1
G. Communicated analysis results to the working group	G. Communicated analysis results to the working group	G. 1
H. Communicated analysis results to partners outside of the SPI project working group (e.g., local government, community I. Other izations, media)	H	H. 0

Response to Crime, Disorder, or Other Community Problems

leasure	Reporting Period: Oct - Dec 2015	Option Response Totals
	am response focus on crime, disorder, or other cor satisfaction, community engagement)?	mmunity problems (e.g., mental health
A. Yes	A. Yes	A. 1
B. No	В	B. 0
	activities were carried out during the reporting per me areas, an abandoned building was torn down in ategies):	
A.	A. Police officers on bikes, foot, and in vehicles conducted patrol in hot spot corridors. In addition, they sought out	A
29. During the reporting proof or awareness models	period, did the strategies in offenders who live inorts	s around crime prevention, developmen

B. No	B	B. 0	
30. Which of the following models/str	rategies did you use during the reporting	period? Please select all that apply.	
A. Situational crime prevention and crime prevention through environmental design strategies —approaches that change the Youth development for grams that promote as leading the crime is behavior and decrease leveline crime is behavior in youth; for example, or highly fine promote as a limited at increasing the parking lots or improved awareness of a crime problem, lighting as a crime problem, lighting of solutions to prevent D. Infrease personale, a community shilling promote community cohesion, including public safety partnerships between F. Other munity and elements of the criminal justice system; for	 A. Situational crime prevention and crime prevention through environmental design strategies —approaches that change the perceived opportunities for a crime, such as leading the offender to believe the crime is C. more difficult or risky; for example, access control to parking lots or improved lighting on a walkway. D E 	A. 1 B. 0 C. 0 D. 0 F. 0	
example, National Night Out™. 31. During the reporting period, did the strategies implemented focus efforts around any of the following models? Select all that apply.			
Community-oriented approach (community policing)	A	A. 0	
B. Geographic focus (hot spots policing)	B. Geographic focus (hot spots policing)	B. 1	
C. High-rate offender focus (focused deterrence)	C. High-rate offender focus (focused deterrence)	C. 1	

D	D. 0
E. Intelligence-led policing (decision-making based on information and analysis)	E. 1
as the Scanning, Analysis,	F. 1
G. (SARA) model)	G. 0
H	H. 0
l	I. 0
	 E. Intelligence-led policing (decision-making based on information and analysis) F. Problem-solving approach (problem-oriented policing such as the Scanning, Analysis, Response and Evaluation G. (SARA) model) H

Technology Demonstration

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
32. Are you implemen	ting or testing a new technology as part of	your SPI program during the reporting period?
A. Yes	A. Yes	A. 1
B. No	B	B. 0
Measure	Text Response(s)	
·	e type of technology that your SPI program data analysis software/hardware, ShotSpot	is implementing or testing (e.g., body-worn ter).
	(01 Oct 2015 - 31 De	c 2015)
	1.455	tner are testing the use of automated vehicle

locators (AVL) as a measure of dosage in the four Divisions that are implementing SPI.

Body Worn Cameras

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
34. Did you use SPI funding to in	nplement or test BWCs during the repor	rting period?
A. Yes	A	A. 0
B. No	B. No	B. 1
<i>N</i> easure	Reporting Period: Oct - Dec 2015	Cumulative Total
36. Please enter the number of se	worn positions that have received BWC	S:
Number of sworn positions that have received SPI grant-funded BWCs 1. Cumulative (since start of award)		Number of sworn positions that have received SPI grant-funded BWCs
Number of sworn positions that have received SPI grant-funded BWCs 1. Cumulative (since	Number of sworn positions that have received SPI grant-	Number of sworn positions that have received SPI grant-funded

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period	1. 0 2. 0	1 2. 0
37. Please enter the total number of	BWCs proposed to be purchased as pa	rt of the SPI grant funding.
38. Please enter the number of BW0	Os purchased through the SPI grant fund	ling.
Number of BWCs purchased using SPI grant funds 1. Cumulative (since start of award) 2. During this reporting period	Number of BWCs purchased using SPI grant funds 1. 0 2. 0	Number of BWCs purchased using SPI grant funds 1 2. 0
Number of BWCs purchased using other funding sources (e.g., state, local) 1. Cumulative (since start of award) 2. During this reporting period	Number of BWCs purchased using other funding sources (e.g., state, local) 1. 0 2. 0	Number of BWCs purchased using other funding sources (e.g., state, local) 1 2. 0

Program Progress

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
39. Do you track your SF	PI program's progress or impact using s	pecific quantitative measures?
A. Yes	A. Yes	A. 1
B. No	В	B. 0

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3			
Organiz	ational Integration and Project S	strategy and an expansion to other Division.s	
E.	If Yes, please explain	E. The measures of dosage and crime have shown success in the department. This has led to an increased use in the	E
	Not yet been measured	D	D. 0
C.	No measurable impact	C	C. 0
В. 1	Yes, negative impact	B	B. 0
Α.	Yes, positive impact	within each Division. A. Yes, positive impact	A. 1
	answering this question, please	gram, has in de yiolest and guneral ted econsider you weekly are in a rease a faile result with the residence and 'crime control meetings'	
	If Yes, please list the measures that you are tracking	violent crime and gun-related E. Within the areas the Postage the restand the research and the restand the research and the restand the re	E
1	If Yes, please describe the target area(s) and specific population(s)	D. The target areas are hot spot corridors or LASER Zones that have been identified by using	D
C.	lf no, please explain:	C	C

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
41. Has there been a chamembers during the	•	significant change in the research partner team
A. Yes	A	A. 0

B. No	B. No	B. 1
C. If Yes, please explain and update your research partner POC information, if applicable, in question 4	C	C
42. Has there been a change in age	ncy or project leadership during the repo	orting period?
A. Yes	A	A. 0
B. No	B. No	B. 1
C. If Yes, please explain	C	C
43. Has your agency adopted any policies or procedures as a result of the SPI program?		
A. Yes	A	A. 0
B. No	B. No	B. 1
44. Since the start of the SPI program, please identify the policies or procedures adopted by your agency as a result of the SPI program. Select all that apply.		
45. During the reporting period, did any of the following occur? Select all that apply.		
A. Discussion of SPI in command staff, COMPSTAT, or other leadership meetings	A. Discussion of SPI in command staff, COMPSTAT, or other leadership meetings	A. 1

В.	Discussion of SPI in roll call	B. Discussion of SPI in roll call	B. 1	
C.	Discussion of SPI in district meetings	C	C. 0	
D.	SPI-specific training for recruits	D	D. 0	
E.	SPI-specific in-service training	E. SPI-specific in-service training	E. 1	
F.	SPI knowledge requirement for advancement tests/boards	F	F. 0	
G.	Other	G	G. 0	
46.	46. During the reporting period, has your agency implemented any of the following activities around advancing knowledge to the field regarding your SPI strategy? Select all that apply.			
Α.	No activities have been	A	A. 0	
	conducted during the reporting period			
В.	Presented about the SPI strategy at a conference	B. Presented about the SPI strategy at a conference	B. 1	
C.	Disseminated publications to the field about the SPI strategy	C	C. 0	
D.	Developed fliers to inform the public about the SPI strategy	D	D. 0	
E.	Other	E	E. 0	

Community Outreach

Reporting Period: Oct - Dec 2015	Option Response Totals
olved in the following community	activities as part of your SPI program during the
A. Not Applicable	A. 1
B. Not Applicable	B. 1
C. Not Applicable	C. 1
D. Not Applicable	D. 1
E. Not Applicable	E. 1
F. Not Applicable	F. 1
G. Not Applicable	G. 1
Н	Н
	Oct - Dec 2015 olved in the following community A. Not Applicable B. Not Applicable C. Not Applicable D. Not Applicable E. Not Applicable F. Not Applicable G. Not Applicable

Working Group and Partnerships

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
48. Did your initiative have a working group to help guide the SPI program during the reporting period?		
A. Yes	A. Yes	A. 1

B. No	В	B. 0
49. How often did your working gr best fits.	oup hold organized meetings during th	ne reporting period? Select the response that
A. We did not meet this quarter	A	A. 0
B. Daily	В	B. 0
C. Weekly/Biweekly	C. Weekly/Biweekly	C. 1
D. Monthly	D	D. 0
E. Quarterly	E	E. 0
50. Please rate the following work the initiative this reporting period. A. Research partner 1. NA/Not Tracked		ment: "This partner was actively involved in A. Research partner 1. 0
2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
Neither Agree nor Disagree	4	4. 0
5. Agree	5	5. 0
6. Strongly Agree	6. Strongly Agree	6. 1

B. State/tribal leadership (e.g., governor's office)1. NA/Not Tracked	B. State/tribal leadership (e.g., governor's office)1. NA/Not Tracked	B. State/tribal leadership (e.g., governor's office)1. 1
2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
4. Neither Agree nor	4	4. 0
Disagree 5. Agree	5	5. 0
6. Strongly Agree	6	6. 0
C. Local leadership (e.g., mayor's office) 1. NA/Not Tracked	C. Local leadership (e.g., mayor's office) 1. NA/Not Tracked	C. Local leadership (e.g., mayor's office) 1. 1
Strongly Disagree	2	2. 0
		3. 0
3. Disagree	3	
 Neither Agree nor Disagree 	4	4. 0
5. Agree	5	5. 0
6. Strongly Agree	6	6. 0
D. Federal law enforcement agencies 1. NA/Not Tracked	D. Federal law enforcement agencies 1. NA/Not Tracked	D. Federal law enforcement agencies 1. 1
2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
Neither Agree nor Disagree	4	4. 0
5. Agree	5	5. 0
6. Strongly Agree	6	6. 0

 E. State law enforcement agencies NA/Not Tracked Strongly Disagree Disagree Neither Agree nor Disagree Agree Strongly Agree 	E. State law enforcement agencies 1. NA/Not Tracked 2 3 4 5 6	E. State law enforcement agencies 1. 1 2. 0 3. 0 4. 0 5. 0 6. 0
F. Local law enforcement agencies (including detectives/investigators) 1. NA/Not Tracked	F. Local law enforcement agencies (including detectives/investigators) 1. NA/Not Tracked	F. Local law enforcement agencies (including detectives/investigators) 1. 1
2. Strongly Disagree	2., -	2. 0
3. Disagree	3	3. 0
Neither Agree nor Disagree	4	4. 0
5. Agree	5	5. 0
6. Strongly Agree	6., -	6. 0
G. Community-based service providers (e.g., housing, employment)1. NA/Not Tracked	G. Community-based service providers (e.g., housing, employment)1. NA/Not Tracked	G. Community-based service providers (e.g., housing, employment) 1. 1
2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0

4. Neither Agree nor Disagree5. Agree6. Strongly Agree	4 5 6	4. 0 5. 0 6. 0
 H. Pretrial service organizations NA/Not Tracked Strongly Disagree Disagree Neither Agree nor Disagree Agree Strongly Agree 	H. Pretrial service organizations 1. NA/Not Tracked 2 3 4 5 6	 H. Pretrial service organizations 1 2 0 3 0 4 0 5 0 6 0
 U.S. Attorney's Office NA/Not Tracked Strongly Disagree Disagree Neither Agree nor Disagree Agree Strongly Agree 	 U.S. Attorney's Office NA/Not Tracked - - - - - - - - 	 I. U.S. Attorney's Office 1. 1 2. 0 3. 0 4. 0 5. 0 6. 0

1. NA/Not Tracked	1. NA/Not Tracked	1. 1
2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
Neither Agree nor	4	4. 0
Disagree		5. 0
5. Agree	5	6. 0
6. Strongly Agree	6	
K 5 I	K Diri to to the	K 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
K. Public defender/indigent defense	K. Public defender/indigent defense	K. Public defender/indigent defense1. 1
NA/Not Tracked	NA/Not Tracked	2. 0
2. Strongly Disagree	2	3. 0
3. Disagree	3	
Neither Agree nor	4	4. 0
Disagree	4	5. 0
5. Agree	5	6. 0
6. Strongly Agree	6	
L. Courts	L. Courts	L. Courts
NA/Not Tracked	NA/Not Tracked	1. 1
2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
4. Neither Agree nor	4	4. 0
Disagree 5. Agree	5	5. 0
		6. 0
Strongly Agree	6	

M. Community corrections(probation/parole)1. NA/Not Tracked	M. Community corrections(probation/parole)1. NA/Not Tracked	M. Community corrections (probation/parole) 1. 1
2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
Neither Agree nor Disagree	4	4. 0
Disagree 5. Agree	5	5. 0
6. Strongly Agree	6	6. 0
N. Corrections	N. Corrections	N. Corrections
NA/Not Tracked	NA/Not Tracked	1. 1
2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
Neither Agree nor Disagree	4	4. 0
5. Agree	5	5. 0
6. Strongly Agree	6	6. 0
O. Health providers 1. NA/Not Tracked	O. Health providers 1. NA/Not Tracked	O. Health providers 1. 1
2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
4. Neither Agree nor	4	4. 0
Disagree 5. Agree	5	5. 0
6. Strongly Agree	6	6. 0

P. Mental health providers 1. NA/Not Tracked P. Mental health providers 1. NA/Not Tracked 2. Na/Not Tracked 1. 1 2. Strongly Disagree 2 2. 0 3. Disagree 3 4. 0 4. Neither Agree nor Disagree 5 5. 0 5. Agree 6 6. 0 Q. Substance abuse treatment providers 1. NA/Not Tracked 1. 1 1. NA/Not Tracked 2 2. 0 3. Disagree 3 2. 0 3. Disagree 3 2. 0 4. Neither Agree nor Disagree 4 4. 0 5. Agree 5 6. 0 R. Child protective services 1. NA/Not Tracked 7. 0 R. Child protective services 1. NA/Not Tracked 1. 1 2. Strongly Disagree 2 6. 0 3. Disagree 3 6. 0 4. Neither Agree nor Disagree 3 3. 0 4. Neither Agree nor Disagree 5 6. 0 5. Ogeree 5 6. 0			
3. Disagree 3 3. 0 4. Neither Agree nor Disagree 5. Agree 5 5. 0 6. Strongly Agree 6 5. 0 6. Strongly Disagree 7. NA/Not Tracked 7. Na/Not Track	-		
4. Neither Agree nor Disagree 5. Agree 5. Agree 5. Agree 5 6. Strongly Agree 6 Q. Substance abuse treatment providers 1. NA/Not Tracked 2. Strongly Disagree 3 3. Disagree 4 3. Disagree 5. Agree 6 Q. Substance abuse treatment providers 1. NA/Not Tracked 2. Strongly Disagree 3 3. 0 4. Neither Agree nor Disagree 5. Agree 6. Strongly Agree 7. Child protective services 1. NA/Not Tracked 7. NA/Not Tracked 8. Child protective services 1. NA/Not Tracked 7. NA/Not Tracked 8. Child protective services 1. NA/Not Tracked 7. Strongly Disagree 7. Strongly Disagree 7. NA/Not Tracked 9. Child protective services 1. NA/Not Tr	2. Strongly Disagree	2	2. 0
1. Neither Agree 1. Neither	3. Disagree	3	3. 0
5. Agree 5 5. 0 6. Strongly Agree 6 6. 0 Q. Substance abuse treatment providers Q. Substance abuse treatment providers Q. Substance abuse treatment providers 1. NA/Not Tracked 1. 1 2. Strongly Disagree 2 2. 0 3. Disagree 3 3. 0 4. Neither Agree nor Disagree 5 5. 0 6. Strongly Agree 6 6. 0 R. Child protective services 1. NA/Not Tracked R. Child protective services 1. NA/Not Tracked 2 2. 0 3. Disagree 3 2. 0 4. Neither Agree nor Disagree 3 4. 0 5. Agree 5 6. 0		4	4. 0
G. Strongly Agree G. Substance abuse treatment providers 1. NA/Not Tracked 2. Strongly Disagree 3. C. Substance abuse treatment providers 1. NA/Not Tracked 2. C. Strongly Disagree 3. C. Strongly Disagree 4. C. Strongly Disagree 5. Agree 5. C. C. Strongly Agree 6. C. Strongly Agree 7. Child protective services 1. NA/Not Tracked 1. 1 2. Strongly Disagree 3. Child protective services 1. NA/Not Tracked 4. Child protective services 1. NA/Not Tracked 3. Child protective services 4. Child protective services 1. NA/Not Tracked 3. Child protective services 4. Child protective services 5. Child protective services 6. Child protective services 1. Al O 3. Disagree 5. Agree 5. Child protective services 5. O	-	5	5. 0
providers providers providers providers 1. NA/Not Tracked 1. NA/Not Tracked 1. 1 2. Strongly Disagree 2 2. 0 3. Disagree 3 3. 0 4. Neither Agree nor Disagree 4 5. 0 5. Agree 5 6. 0 6. Strongly Agree 6 6. 0 7. NA/Not Tracked 7. NA/Not Tracked 7. NA/Not Tracked 1. NA/Not Tracked 1. 1 2. 0 3. Disagree 3 3. 0 4. Neither Agree nor Disagree 4 4. 0 5. Agree 5 5. 0	6. Strongly Agree	6	6. 0
providers providers providers providers 1. NA/Not Tracked 1. NA/Not Tracked 1. 1 2. Strongly Disagree 2 2. 0 3. Disagree 3 3. 0 4. Neither Agree nor Disagree 4 5. 0 5. Agree 5 6. 0 6. Strongly Agree 6 6. 0 7. NA/Not Tracked 7. NA/Not Tracked 7. Child protective services 1. NA/Not Tracked 1. 1 1. 1 2. Strongly Disagree 2 2. 0 3. Disagree 3 3. 0 4. Neither Agree nor Disagree 4 4. 0 5. Agree 5 5. 0			
providers providers providers providers 1. NA/Not Tracked 1. NA/Not Tracked 1. 1 2. Strongly Disagree 2 2. 0 3. Disagree 3 3. 0 4. Neither Agree nor Disagree 4 5. 0 5. Agree 5 6. 0 6. Strongly Agree 6 6. 0 7. NA/Not Tracked 7. NA/Not Tracked 7. NA/Not Tracked 1. NA/Not Tracked 1. 1 2. 0 3. Disagree 3 3. 0 4. Neither Agree nor Disagree 4 4. 0 5. Agree 5 5. 0			
1. NA/Not Tracked 1. NA/Not Tracked 1. 1 2. Strongly Disagree 2 2. 0 3. Disagree 3 3. 0 4. Neither Agree nor Disagree 4 4. 0 5. Agree 5 5. 0 6. Strongly Agree 6 6. 0 R. Child protective services R. Child protective services 1. 1 1. NA/Not Tracked 1. 1 2. 0 3. Disagree 3 3. 0 4. Neither Agree nor Disagree 4 4. 0 5. Agree 5 5. 0			
3. Disagree 3 3. 0 4. Neither Agree nor Disagree 5. Agree 5 5 6. Strongly Agree 6 6 6. Strongly Disagree 7. NA/Not Tracked	•	•	·
4. Neither Agree nor Disagree 5. Agree 5. Agree 6. Strongly Agree 6 R. Child protective services 1. NA/Not Tracked 7. Strongly Disagree 7. Agree 7. Agree 7. Agree 7. Child protective services 1. NA/Not Tracked 7. NA/Not Tracked 7. Strongly Disagree 7. Agree 7. Agree 7. Child protective services 7. NA/Not Tracked 7. Agree 7. Agree 7. Agree 7. Child protective services 7. Agree 7. Agre	2. Strongly Disagree	2	2. 0
A. Neither Agree nor Disagree 5. Agree 5. Agree 5 6. Strongly Agree 6 7. Child protective services 1. NA/Not Tracked 7. Child protective services 1. NA/Not Tracked 7. Child protective services 1. NA/Not Tracked 7. Child protective services 1. 1 2. Strongly Disagree 3 3. Disagree 4 4. O Disagree 5. Agree 5 5. 0	3. Disagree	3	3. 0
5. Agree 5 5. 0 6. Strongly Agree 6 6 6. 0 R. Child protective services 1. NA/Not Tracked 1. 1 1 2. Strongly Disagree 2 2. 0 3. Disagree 3 3. 0 4. Neither Agree nor Disagree 5. Agree 5 5. 0		4	4. 0
R. Child protective services 1. NA/Not Tracked 2. Strongly Disagree 3. Disagree 3. Agree 4. Neither Agree nor Disagree 5. Agree 6 R. Child protective services 1. NA/Not Tracked 2. Child protective services 1. 1 2. O 3. O 4. O 5. O	<u> </u>	5	5. 0
1. NA/Not Tracked 1. NA/Not Tracked 1. 1 2. Strongly Disagree 2 2. 0 3. Disagree 3 3. 0 4. Neither Agree nor Disagree 4 4. 0 5. Agree 5 5. 0	6. Strongly Agree	6	6. 0
1. NA/Not Tracked 1. NA/Not Tracked 1. 1 2. Strongly Disagree 2 2. 0 3. Disagree 3 3. 0 4. Neither Agree nor Disagree 4 4. 0 5. Agree 5 5. 0			
1. NA/Not Tracked 1. NA/Not Tracked 1. 1 2. Strongly Disagree 2 2. 0 3. Disagree 3 3. 0 4. Neither Agree nor Disagree 4 4. 0 5. Agree 5 5. 0	D. Olilla et di	D. Olitha et di	D. Olilla de di
3. Disagree 3 3. 0 4. Neither Agree nor 4 4. 0 Disagree 5. Agree 5 5. 0	-		
4. Neither Agree nor 4 4. 0 Disagree 5. Agree 5 5. 0	2. Strongly Disagree	2	2. 0
Disagree 5. Agree 5	3. Disagree	3	3. 0
5. Agree 5 5. 0		4	4. 0
		5	5. 0
			6. 0

6. Strongly Agree	6	
S. Community-based service providers	S. Community-based service providers	S. Community-based service providers
NA/Not Tracked	NA/Not Tracked	1. 1
2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
4. Neither Agree nor	4	4. 0
Disagree 5. Agree	5	5. 0
6. Strongly Agree	6	6. 0
 T. Community groups (e.g., neighborhood watch, 	 T. Community groups (e.g., neighborhood watch, 	T. Community groups (e.g., neighborhood watch, community
community center) 1. NA/Not Tracked	community center) 1. NA/Not Tracked	center) 1. 1
Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
- -		
 Neither Agree nor Disagree 	4	4. 0
5. Agree	5	5. 0
6. Strongly Agree	6	6. 0
U. Faith-based organizations 1. NA/Not Tracked	U. Faith-based organizations 1. NA/Not Tracked	U. Faith-based organizations 1. 1
2. Strongly Disagree	2	2. 0

3. Disagree	3	3. 0
4. Neither Agree nor	4	4. 0
Disagree 5. Agree	5	5. 0
-		6. 0
6. Strongly Agree	6	
V. Subject matter experts	V. Subject matter experts	V. Subject matter experts
NA/Not Tracked	NA/Not Tracked	1. 1
2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
4. Neither Agree nor	4	4. 0
Disagree 5. Agree	5	5. 0
6. Strongly Agree	6	6. 0
W. Foundations/Philanthropic	W. Foundations/Philanthropic	W. Foundations/Philanthropic
organizations 1. NA/Not Tracked	organizations 1. NA/Not Tracked	organizations 1. 1
2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
4. Neither Agree nor	4	4. 0
Disagree		5. 0
5. Agree	5	6. 0
6. Strongly Agree	6	0. 0
X. Training and technical	X. Training and technical	X. Training and technical
assistance provider(s) 1. NA/Not Tracked	assistance provider(s) 1. NA/Not Tracked	assistance provider(s) 1. 1
NA/Not Tracked	NA/Not Tracked	1. 1

2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
4. Neither Agree nor	4	4. 0
Disagree 5. Agree	5	5. 0
6. Strongly Agree	6	6. 0
Y. Tribal criminal justice agencies 1. NA/Not Tracked	Y. Tribal criminal justice agencies 1. NA/Not Tracked	Y. Tribal criminal justice agencies 1. 1
2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
4. Neither Agree nor	4	4. 0
Disagree 5. Agree	5	5. 0
6. Strongly Agree	6	6. 0
Z. Businesses	Z. Businesses	Z. Businesses
NA/Not Tracked	NA/Not Tracked	1. 1
2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
4. Neither Agree nor	4	4. 0
Disagree 5. Agree	5	5. 0
6. Strongly Agree	6	6. 0
AA. K-12 schools	AA. K-12 schools	AA. K-12 schools

NA/Not Tracked	1. NA/Not Tracked	1. 1
2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
4. Neither Agree nor	4	4. 0
Disagree 5. Agree	5	5. 0
6. Strongly Agree	6	6. 0
AB. Public services (e.g., trash collection, public works) 1. NA/Not Tracked	AB. Public services (e.g., trash collection, public works) 1. NA/Not Tracked	AB. Public services (e.g., trash collection, public works) 1. 1
2. Strongly Disagree	2	2. 0
3. Disagree	3	3. 0
Neither Agree nor Disagree	4	4. 0
5. Agree	5	5. 0
6. Strongly Agree	6	6. 0
51. Please indicate which of the following activities, if any, the working group carried out during the reporting period. Select all that apply.		
A. Briefed agency leaders	A	A. 0
B. Conducted planning meetings	B. Conducted planning meetings	B. 1

C	C. 0
D. Discussed resources needed/resource sharing	D. 1
E	E. 0
F. Planned related activities for group members	F. 1
G. Planned tactical responses	G. 1
H. Reviewed analysis products	H. 1
I. Reviewed project progress	I. 1
J. Engaged in project- sustainability planning	J. 1
K	K. 0
	 D. Discussed resources needed/resource sharing E F. Planned related activities for group members G. Planned tactical responses H. Reviewed analysis products J. Reviewed project progress J. Engaged in project-sustainability planning

Training

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
52. Did staff or working group members attend or host training related to your SPI program during the reporting period?		
A. Yes	A. Yes	A. 1
B. No	В	B. 0

Research Partnership Activities

Measure	Reporting Period: Oct - Dec 2015	Option Response Totals
54. Which of the following activities apply.	did your research partner conduct during	the reporting period? Select all that
A. No activity was completed this reporting period	A	A. 0
B. Attended project working-group meetings	B. Attended project working-group meetings	B. 1
C. Observed/attended program responses (e.g., conducted ride-alongs, observed	C. Observed/attended program responses (e.g., conducted ride-alongs, observed	C. 1
D. Requested specific data from the agency or working group partners	prevention/outreach services) D. Requested specific data from the agency or working group partners	D. 1
E. Conducted interviews or focus groups	E	E. 0
F. Communicated with the police agency about the current status of the evaluation	F. Communicated with the police agency about the current status of the evaluation	F. 1
G. Communicated/presented evaluation plan, preliminary findings, and/or results to the	G. Communicated/presented evaluation plan, preliminary findings, and/or results to the	G. 1
agency and/or the SPI project H. Communicated/presented evaluation plan, preliminary findings, and/or results outside	agency and/or the SPI project H. Communicated/presented evaluation plan, preliminary findings, and/or results outside	H. 1
of the SPI project working I. Other (e.g., local government, community organizations, media)	of the SPI project working I. group (e.g., local government, community organizations, media)	1. 0

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reports, final report, and presentation slides) during the reporting period?

A. Ye	es	A. Yes	A. 1
B. No	0	B	B. 0
de	Yes, please list and briefly escribe the products received uring the reporting period	C. Power point slides, one-page descriptions, progress reports, and statistical analyses.	C

Closeout Question (Last Reporting Period Only)

Measure	Reporting Period:	Option Response Totals
56. How does your ag	gency plan to use the results of the complet	ted assessment/evaluation? Select all that apply.

Grantee Comments

No comments entered

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