



# GMS Report Smart Policing Initiative (SPI) 2009-DG-BX-0118 Reporting Period: January 1 - June 30, 2013

This report is generated for the City of Los Angeles grantee for federal award number 2009-DG-BX-0118. The award amount is \$ 899,959. It reflects performance measurement data for the period January 1 - June 30, 2013. Any funds reported only represent an estimate of dollars allocated or used for activities covered by this award.

## **Project Description**

Performance Measurement	Program Characteristics		
Performance Measurement —	Jan - Mar 13	Apr - Jun 13	
Does your SPI program follow a specific policing philosophy, methodology, or practice?	Yes	Yes	
Which one of the specific policing philosophies, methodologies, or practices are you following? You may select more than one from the list below, if applicable.			
A. Problem-oriented policing (ex: SARA)	Yes	Yes	
B. Intelligence-led policing	Yes	Yes	
C. Predictive policing	Yes	Yes	
D. Community-oriented policing	Yes	No	
E. Other	No	No	
F. Other (please explain)			
Jan - Mar 13 NR			
Apr - Jun 13 NR			
*NR = not reported			

	Performance Measurement	Crime A	nalyses
	Performance Measurement	Jan - Mar 13	Apr - Jun 13
4.	activities? If the grant is focusing on several issues, select one issue below. You will be able to select second and third issues (if applicable) in questions 9 and 13.		
	A. Gun violence	Gun violence	Gun violence
	B. Other (please explain)		
	Jan - Mar 13 NR		
	Apr - Jun 13 NR		
5.	During this reporting period, did you conduct any crime analyses on the issue selected in question 4? Crime analyses include impact analysis of criminal activity in the area and historical analysis of the problem.	Yes	Yes
6.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 4? Checks of the impact analysis should be included. An impact analysis attempts to examine the effect of grant activity on the target population, including negative or unintended effects. One approach is to look at what the target would be like if the grant activity had not been implemented. The impact analysis and the historical analysis often look at the same or similar variables.  A. Weekly  B. Other (please explain)	Weekly	Weekly
	Jan - Mar 13 NR	II.	
	Apr - Jun 13 NR		

7.	How often during the reporting period did you conduct an historical analysis of the criminal activity selected in question 4? A historical analysis assesses the current state of the target problem or population, as well as changes that have occurred over time. It may include how often an event occurs, how long it has been a problem, and what precipitating conditions may affect it. Historical analyses are often used as a baseline for an Impact Analysis.		
	A. Monthly  B. Other (please explain)	Monthly	Weekly
	Jan - Mar 13 NR		
	Apr - Jun 13 NR		
8.	Do you have a second issue (other than the issue selected in question 4) that you are focusing on with your SPI grant?	No	Yes
9.	What is the second specific focus of your grant activities? If the grant is focusing on several issues, select your second issue below. You will be able to select a third issue (if applicable) in question 13.		
	A. Burglary  B. Other (please evaluin)	NR	Burglary
	B. Other (please explain)		
	Jan - Mar 13 NR Apr - Jun 13 NR		
10.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 9? Checks of the impact analysis should be included.		
	Weekly     Other (please explain)	NR	Weekly
	Jan - Mar 13 NR		
	Apr - Jun 13 NR		
11.	How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 9? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist.  A. Weekly  B. Other (please explain)	NR	Weekly
	Jan - Mar 13 NR		
	Apr - Jun 13 NR		
12.	Do you have a third issue (other than the issues selected in questions 4 and 9) that you are focusing on with your SPI grant?	NR	No
13.	What is the third specific focus of your grant activities? This issue should be different from the issues selected in questions 4 and 9.  A. Other (please explain)		
	Jan - Mar 13 NR		
	Jan - Mar 13 NK		

	Apr - Jun 13	NR		
14.	did you conduct criminal activity	g the reporting period an impact analysis of the selected in question 13? npact analysis should be se explain)		
	Jan - Mar 13	NR		
	Apr - Jun 13	NR		
15.	<ol> <li>How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 13? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist.</li> <li>A. Other (please explain)</li> </ol>			
3	Jan - Mar 13			
	Apr - Jun 13			
*NR	= not reported			
	Douformone	o Manauramant	Goals and (	Dbjectives
	Performanc	e Measurement –	Jan - Mar 13	Apr - Jun 13
16.	project during the Objectives are to tasks that you a	oped, revised, or iectives for your SPI ne reporting period? he specific activities or re implementing to ll goals of your SPI	No	No
17.	period did you o	s during the reporting develop, revise, or ectives for the Smart	NR	NR
19.	did you check to	g this reporting period o see if you were on our Smart Policing		
	A. Monthly		Monthly	Weekly
	B. Other (pleas	e explain)		
	Jan - Mar 13			
	Apr - Jun 13	NR		
*NR	= not reported			
	Performa	nce Measurement		rvention
20	During the ways	din a control did con incide	Jan - Mar 13	Apr - Jun 13
20.	strategic plan problem(s)? A s for the SPI gran	rting period, did you revise a to address the targeted trategic plan is your global p t project. The strategic plan ir overall goals for the SPI	lan	lo No
21.	Please explain h modifications	ow you <b>revised or made</b> to your strategic plan.		
	Jan - Mar 13	NR		
	Apr - Jun 13	NR		

22.	a new <u>tactical</u> address the targ	rting period, did you impler plan(s) or revise any to geted problems? A tactical pthe day-to-day activities of the day-to-day-day-day-day-day-day-day-day-day-day	olan	o No
23.	A. During the r	rting period, how many new 1) did you implement?  eporting period, did you		
	any to addre	new tactical plan(s) or revess the targeted problems?		0
	B. Number of rimplemented	new tactical plan(s)	N	NR R
24.	Please explain h tactical plan(s	ow you implemented your <b>5)</b> .		
	Jan - Mar 13	NR	'	
	Apr - Jun 13	NR		
25.	During the repo	rting period, how many  i) did you revise?	N	R NR
26.	Please explain h modifications	ow you <b>revised or made</b> to your tactical plan(s).		
	Jan - Mar 13	NR		
	Apr - Jun 13	NR		
*NR	= not reported			
	Performanc	e Measurement	Evaluation	
27	Did you conduct	any after-action	Jan - Mar 13	Apr - Jun 13
	montings or row	iews of your tactical plan		
	activities? After- debriefings after that activity's re- used to compare with the actual i	raction reviews are r an activity to review sults. This process is e the intended results results. After-action iews can take place	No	Yes
28.	activities? After- debriefings after that activity's re- used to compare with the actual in meetings or rev- immediately after- periodically. How often did y	raction reviews are r an activity to review sults. This process is e the intended results results. After-action iews can take place	No	Yes
28.	activities? After- debriefings after that activity's re- used to compare with the actual in meetings or rev- immediately after- periodically. How often did y	raction reviews are r an activity to review sults. This process is the intended results results. After-action iews can take place er an activity or ou hold these meetings g this reporting period?		Yes
28.	activities? After- debriefings after that activity's re- used to compare with the actual of meetings or revi immediately after periodically.  How often did y or reviews during A. Monthly	raction reviews are r an activity to review sults. This process is the intended results results. After-action items can take place er an activity or ou hold these meetings g this reporting period?		
28.	activities? After- debriefings after that activity's re- used to compare with the actual of meetings or revi immediately after periodically.  How often did y or reviews during A. Monthly  B. Other (pleas	raction reviews are r an activity to review sults. This process is the intended results results. After-action liews can take place for an activity or such that the process is the intended results results. After-action liews can take place for an activity or such that the place for a control of the period?		
	activities? Afterdebriefings after that activity's reused to company with the actual meetings or reviews during. How often did yor reviews during. A. Monthly B. Other (pleass Jan - Mar 13 Apr - Jun 13 Did you conduct assessment after strategic plan? Aassessment is undebriefings after the strategic plan?	raction reviews are r an activity to review sults. This process is the intended results results. After-action iews can take place er an activity or ou hold these meetings g this reporting period?  NR  NR  an effectiveness or implementing the		
29.	activities? Afterdebriefings after that activity's reused to company with the actual meetings or reviews during. How often did yor reviews during. A. Monthly B. Other (pleasure Jan - Mar 13 Apr - Jun 13 Did you conduct assessment after strategic plan? Assessment is usevaluate the straimplemented.	raction reviews are r an activity to review sults. This process is the the intended results results. After-action rews can take place for an activity or such that the sum of th	NR	Monthly
29.	activities? Afterdebriefings after that activity's reused to compare with the actual meetings or reviewed that activity's reused to compare with the actual meetings or reviewed that activity after periodically.  How often did y or reviews during A. Monthly  B. Other (pleass  Jan - Mar 13  Apr - Jun 13  Did you conduct assessment after strategic plan? A assessment is unevaluate the strain plemented.  Did the research interim results to Please explain a	raction reviews are r an activity to review sults. This process is the intended results results. After-action iews can take place er an activity or ou hold these meetings of this reporting period?  NR  NR  I an effectiveness er implementing the An effectiveness sed to measure and ategic plan that was an partner provide any o police leadership?  ny interim results research partner to	NR	Monthly
29.	activities? Afterdebriefings after that activity's reused to company with the actual meetings or reviews during. How often did yor reviews during.  A. Monthly  B. Other (pleast Jan - Mar 13 Apr - Jun 13 Did you conduct assessment after strategic plan? Assessment is useful at the strategic plan? Assessment is useful at the strategic plan? Assessment after strategic plan. Assessment after strate	raction reviews are r an activity to review sults. This process is the the intended results results. After-action rews can take place er an activity or such that the place explain such t	NR	Monthly  No  No  No  Operations about expanding Operation LASER to
29.	activities? Afterdebriefings after that activity's reused to company with the actual meetings or reviews during. How often did yor reviews during.  A. Monthly  B. Other (pleast Jan - Mar 13 Apr - Jun 13 Did you conduct assessment after strategic plan? Assessment is useful at the strategic plan? Assessment is useful at the strategic plan? Assessment after strategic plan. Assessment after strate	raction reviews are r an activity to review sults. This process is the the intended results results. After-action iews can take place er an activity or ou hold these meetings ig this reporting period?  NR  NR  R  R  R  R  R  R  R  R  R  R	Yes Yes ided a briefing to Chief Charlie Beck and Assistant Chief o	Monthly  No  No  No  Operations about expanding Operation LASER to

Performance Measurement			Organizatio	nal Change
	Perrorma	ince Measurement	Jan - Mar 13	Apr - Jun 13
or u evid polic orga esta	updated any dence-based cy provides anizational p ablishes a ge	tment or organization created <b>policies</b> that address or data-driven practices? A an overarching philosophy and position concerning a topic. It eneral goal to be achieved and relying its achievement.	No	No
or o	organization	<b>policies</b> has your department created that address or data-driven practices?	NR	NR
dep- add	artment or o	ting <b>policies</b> have your organization updated that ce-based or data-driven	NR	NR
or u pro data prod or s office that und	produced any procedures bate a-driven pracedure (SOP steps that a core to take t goal/policy derpinning of sessary to ac	standard operating used on evidence-based or ctices? A standard operating provides the specific means department wants or requires (or not take) in order to meet . Procedures are also the f departmental training hieve the goal as stated in the	No	No
pro orga	cedures ha	standard operating as your department or eated based on evidence-based oractices?	NR.	NR
pro orga	cedures ha	ting <b>standard operating</b> as your department or dated based on evidence-based oractices?	NR	NR
<u>inte</u> evid	ernal or ex	tment or organization attended ternal trainings on or data- driven topics or	No	Yes
evid prac atte atte	dence-based ctices has yo ended? Coun	ernal or external trainings on or data-driven topics or our department or organization at the number of trainings dless of how many individuals aining.	NR	2
evid	dence-based	ernal trainings on or data-driven topics were to department personnel this		
Α.	Training for	field-trained officers	NR	0
В.	Training for	patrol officers	NR	0
C.	Training for	analysts or civilian personnel	NR	2
D.	Training for	all Department personnel	NR	0
E.	Training for	other types of personnel	NR	0
	Training for (please exp	other types of personnel lain)		
Jai	n - Mar 13	NR		
Ар	or - Jun 13	NR		
activ	vities to con	nam conducted any new nmunicate the goals and work within your organization?	Yes	No

	during the report the goals and re organization? Dureport all of the to communicate work within your forward, report previously did not the report of the re		nicate nin your period, lucting of your nat point ose you		4		NR
43.	conducted durin	what new activities were general the reporting period e goals and results of a rorganization.	to				
	Jan - Mar 13	with Captains and sta	ff at four	CID) at Newton Division and the Resother Divisions in the LAPD. These tess by scanning and analyzing crim	four Divisions, For	othill, Hollenbeck, Wouthwest, and	
	Apr - Jun 13	NR					,
*NR	= not reported						
					Data Sour	ces	
	Performance	Measurement		Jan - Mar 13		Apr - Jun 13	
44.	Did you conduct to inform your d during the repor	any data analyses ecision making ting period?			Yes		Yes
		Ту	ре			Analyzed	
				Jan - Mar 13	g.		
45.			id you ana	lyze in this reporting period?			
,		reports of incidents					Yes
	Calls for servi	7970					Yes
	Arrest reports						Yes
9	Criminal histo	1277					Yes
		ata (includes foreclosu er community data)	res, health	and human services data, school			No
	Evidentiary or	adjudication data (inc	ludes any	courts data)			No
	Corrections da	ata (includes probation	and paro	le data)			Yes
	Offender risk	assessments					No
	Juvenile data						No
	Surveys from	officers					No
	Surveys from	community members					No
	Surveys from						No
	Surveys from	victims					No
	Other				No		
	Other (please						n/a
		,	Гуре			Analyzed	
				Apr - Jun 13			
		al police reports of inci	uents				Yes
		for service					Yes
		reports nal histories					Yes Yes
			oreclosure	s, health and human services data,			165
	schoo	data, and other comr	nunity dat	a)			No
	Evidentiary or adjudication data (includes any courts data)					No	

	Corre	ections data (includes probation and parole d	lata)	Yes
	Offen	nder risk assessments		No
	Juver	nile data		No
	Surve	eys from officers		No
	Surve	eys from community members		No
	Surve	eys from offenders		No
	Surve	eys from victims		No
	Other	•	No	
	Other	r (please explain)		n/a
			Data So	urces
	Perf	ormance Measurement	Jan - Mar 13	Apr - Jun 13
46.	Did you incorporeporting period	rate any new data sources during this !?	No	No
47.	<ol> <li>Please explain what new data sources you incorporated or suggested could be incorporated during this reporting period.</li> </ol>			
	Jan - Mar 13	N/A		
	Apr - Jun 13	N/A		
48.	data systems du used throughou specifically for t is a connection automated becawithout requirin established with allows your orge example of this	ive links to external automatic/electronic uring this reporting period? Include links it your organization, if they are used he Smart Policing Initiative. An active link to an external data system. It is said to be ause information is always available, ig manual downloads. An active link can be any agency, organization, or group that anization to receive outside data. An would be a system linked with an outside allow real-time access to local arrest data.	Yes	Yes
49.		what types of active links to external ronic data systems were used during this d.		
	Jan - Mar 13	The LAPD uses Palantir, a platform that enveloped data, and corrections data	ables officers and analysts to link to external data	systems. These include Dept. of Motor
	<b>Apr - Jun 13</b> Within Palantir, the investigative platform used by officers and analysts, links to external data are used. These data systems include information from DMV, probation and parole, and other law enforcement agencies			

Grantee comments were added as follows:

	January to March 2013		
[No	o Comments Entered]		
	April to June 2013		
[No	o Comments Entered]		

## **Narrative**

Grantee-level narrative for the period January 1, 2013 - June 30, 2013 were reported as follows:

## **BJA 7 Questions**

Question: What were your accomplishments during reporting period?

## Response:

Operation LASER continued in Newton Division and was expanded to include three other divisions -- Foothill, Southwest and Wilshire. For each new division a Crime Intelligence Detail was formed and the units began to collect and review data, create maps of chronic locations, and create chronic offender bulletins. In Foothill and Wilshire the Captains decided to focus on burglaries. In Southwest the Captain is focusing on violent crime.

Question: What goals were accomplished, as they relate to your grant application?

#### Response:

The Crime Intelligence Details are targeting hotspots and identifying chronic offenders, which are goals that are related to the original grant application. The units are all making use of Palantir, the software platform that allows for searching multiple databases and for investigative purposes.

Question: What problems/barriers did you encounter, if any, within the reporting period that prevented you from reaching your goals or milestones?

#### Response:

There were no problems or barriers that were encountered during this period.

Question: Is there any assistance that BJA can provide to address any problems/barriers identified in question #3?

## Response:

No

NR

**Question:** Are you on track to fiscally and programmatically complete your program as outlined in your grant application? (Please answer YES or NO and if no, please explain.)

## Response:

Yes

NR

Question: What major activities are planned for the next 6 months?

#### Response:

During the next six months, Newton Division will continue to use data and analysis to target violent crime and to implement tactics that are directly related to violence -- within the chronic locations and by chronic offenders. Similarly, in the other three divisions, implementation will occur. That is, patrol and other units will be deployed to reduce burglaries and violent crime within hotspot corridors. Also, training on Palantir will continue for detectives, crime analysts, and police officers. The expansion of the training room has been completed at RACR and more people will be trained in the next six months.

Question: Based on your knowledge of the criminal justice field, are there any innovative programs/accomplishments that you would like to share with BJA?

#### Response:

We shared our findings with BJA and CNA. A new journal article about Operation LASER will appear in Police Quarterly in the next six months. This will be shared with BJA and CNA as well.

\*NR = not reported





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## **Project Description**

	Performance Measurement	Program Characteristics
	Does your SPI program follow a specific policing philosophy, methodology, or practice?	Yes
3.	Which one of the specific policing philosophies, methodologies, or practices are you following? You may select more than one from the list below, if applicable.	
	A. Problem-oriented policing (ex: SARA)	Yes
	B. Intelligence-led policing	Yes
	C. Predictive policing	Yes
	D. Community-oriented policing	Yes
	E. Other	No
	F. Other (please explain)	NR
*NI	R = not reported	
	Performance Measurement	Crime Analyses
4.	What is the specific focus of your grant activities? If the grant is focusing on several issues, select one issue below. You will be able to select second and third issues (if applicable) in questions 9 and 13.	
	A. Gun violence	Gun violence
	B. Other (please explain)	NR
5.	During this reporting period, did you conduct any crime analyses on the issue selected in question 4? Crime analyses include impact analysis of criminal activity in the area and historical analysis of the problem.	Yes
6.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 4? Checks of the impact analysis should be included. An impact analysis attempts to examine the effect of grant activity on the target population, including negative or unintended effects. One approach is to look at what the target would be like if the grant activity had not been implemented. The impact analysis and the historical analysis often look at the same or similar variables.	
	A. Weekly	Weekly
	B. Other (please explain)	NR
7.	How often during the reporting period did you conduct an historical analysis of the criminal activity selected in question 4? A historical analysis assesses the current state of the target problem or population, as well as changes that have occurred over time. It may include how often an event occurs, how long it has been a problem, and what precipitating conditions may affect it. Historical analyses are often used as a baseline for an Impact Analysis.	
	A. Monthly	Monthly
	B. Other (please explain)	NR
8.	Do you have a second issue (other than the issue selected in question 4) that you are focusing on with your SPI grant?	No
9.	What is the second specific focus of your grant activities? If the grant is focusing on several issues, select your second issue below. You will be able to select a third issue (if applicable) in question 13.	
	A. Other (please explain)	NR
10.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 9? Checks of the impact analysis should be included.	
	A. Other (please explain)	NR
11.	How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 9? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist.	

	A. Other (please explain)	NR
12.	Do you have a third issue (other than the issues selected in questions 4 and 9) that you are focusing on with your SPI grant?	NR
13.	What is the third specific focus of your grant activities? This issue should be different from the issues selected in questions 4 and 9.	
	A. Other (please explain)	NR
14.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 13? Checks of the impact analysis should be included.	
	A. Other (please explain)	NR
15.	How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 13? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist.	
	A. Other (please explain)	NR
*NR	t = not reported	
	Performance Measurement	Goals and Objectives
16.	Have you developed, revised, or reprioritized <b>objectives</b> for your SPI project during the reporting period? Objectives are the specific activities or tasks that you are implementing to reach the overall goals of your SPI project.	No
17.	How many times during the reporting period did you develop, revise, or reprioritize <b>objectives</b> for the Smart Policing project?	NR
19.	How often during this reporting period did you check to see if you were on track to meet your Smart Policing <b>objectives?</b>	
	A. Monthly	Monthly
	B. Other (please explain)	NR
*NR	t = not reported	
	Performance Measurement	Intervention
20.	During the reporting period, did you revise a <b>strategic plan</b> to address the targeted problem(s)? A strategic plan is your global plan for the SPI	
	grant project. The strategic plan may include your overall goals for the SPI grant.	No
21.		No NR
	SPI grant.  Please explain how you <b>revised or made modifications</b> to your	
22.	SPI grant.  Please explain how you <b>revised or made modifications</b> to your strategic plan.  During the reporting period, did you implement a new <b>tactical plan(s)</b> or revise any to address the targeted problems? A tactical plan usually	NR
22.	SPI grant.  Please explain how you <b>revised or made modifications</b> to your strategic plan.  During the reporting period, did you implement a new <b>tactical plan(s)</b> or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.  During the reporting period, how many new <b>tactical plan(s)</b> did you	NR
22.	SPI grant.  Please explain how you <b>revised or made modifications</b> to your strategic plan.  During the reporting period, did you implement a new <b>tactical plan(s)</b> or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.  During the reporting period, how many new <b>tactical plan(s)</b> did you implement?  A. During the reporting period, did you implement a new tactical plan(s)	NR No No No NR
222.	Please explain how you <b>revised or made modifications</b> to your strategic plan.  During the reporting period, did you implement a new <b>tactical plan(s)</b> or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.  During the reporting period, how many new <b>tactical plan(s)</b> did you implement?  A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems?  B. Number of new tactical plan(s) implemented  Please explain how you implemented your <b>tactical plan(s)</b> .	NR No No No NR NR
222. 223. 224.	Please explain how you <b>revised or made modifications</b> to your strategic plan.  During the reporting period, did you implement a new <b>tactical plan(s)</b> or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.  During the reporting period, how many new <b>tactical plan(s)</b> did you implement?  A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems?  B. Number of new tactical plan(s) implemented  Please explain how you implemented your <b>tactical plan(s)</b> .  During the reporting period, how many <b>tactical plan(s)</b> did you revise?	NR No No No NR
22. 23. 24. 25. 26.	Please explain how you <b>revised or made modifications</b> to your strategic plan.  During the reporting period, did you implement a new <b>tactical plan(s)</b> or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.  During the reporting period, how many new <b>tactical plan(s)</b> did you implement?  A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems?  B. Number of new tactical plan(s) implemented  Please explain how you implemented your <b>tactical plan(s)</b> .  During the reporting period, how many <b>tactical plan(s)</b> did you revise?  Please explain how you <b>revised or made modifications</b> to your tactical plan(s).	NR No No No NR NR
22. 23. 24. 25. 26.	SPI grant.  Please explain how you <b>revised or made modifications</b> to your strategic plan.  During the reporting period, did you implement a new <b>tactical plan(s)</b> or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.  During the reporting period, how many new <b>tactical plan(s)</b> did you implement?  A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems?  B. Number of new tactical plan(s) implemented  Please explain how you implemented your <b>tactical plan(s)</b> .  During the reporting period, how many <b>tactical plan(s)</b> did you revise?  Please explain how you <b>revised or made modifications</b> to your tactical plan(s).	NR NO O NR NR NR NR
222. 223. 224. 225. 226.	Please explain how you revised or made modifications to your strategic plan.  During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.  During the reporting period, how many new tactical plan(s) did you implement?  A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems?  B. Number of new tactical plan(s) implemented  Please explain how you implemented your tactical plan(s).  During the reporting period, how many tactical plan(s) did you revise?  Please explain how you revised or made modifications to your tactical plan(s).  The reported tactical plan(s) are not reported.	NR No
222. 23. 24. 25. 26. *NR	SPI grant.  Please explain how you <b>revised or made modifications</b> to your strategic plan.  During the reporting period, did you implement a new <b>tactical plan(s)</b> or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.  During the reporting period, how many new <b>tactical plan(s)</b> did you implement?  A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems?  B. Number of new tactical plan(s) implemented  Please explain how you implemented your <b>tactical plan(s)</b> .  During the reporting period, how many <b>tactical plan(s)</b> did you revise?  Please explain how you <b>revised or made modifications</b> to your tactical plan(s).	NR NO O NR NR NR NR
22. 23. 24. 25. 26. *NR	Please explain how you <b>revised or made modifications</b> to your strategic plan.  During the reporting period, did you implement a new <b>tactical plan(s)</b> or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.  During the reporting period, how many new <b>tactical plan(s)</b> did you implement?  A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems?  B. Number of new tactical plan(s) implemented  Please explain how you implemented your <b>tactical plan(s)</b> .  During the reporting period, how many <b>tactical plan(s)</b> did you revise?  Please explain how you <b>revised or made modifications</b> to your tactical plan(s).  The profession meetings or reviews of your tactical plan activities? After-action meetings or reviews of your tactical plan activities? After-action reviews are debriefings after an activity to review that activity's results. This process is used to compare the intended results with the actual results. After-action meetings or reviews	NR  NO  O  NR  NR  NR  NR  Evaluation

29.	Did you conduct an effectiveness assessment after implementing the strategic plan? An effectiveness assessment is used to measure and evaluate the strategic plan that was implemented.	Yes
30.	Did the research partner provide any interim results to police leadership?	Yes
31.	Please explain any interim results provided by the research partner to	

The research partner provided a briefing to Chief Charlie Beck and Assistant Chief of Operations about expanding Operation LASER to other Divisions in the LAPD. As a result, Captains from four additional divisions have agreed to use the tenets of Smart Policing within their commands.

\*NR = not reported

	Performance Measurement	Organizational Change
32.	Has your department or organization created or updated any <b>policies</b> that address evidence-based or data-driven practices? A policy provides an overarching philosophy and organizational position concerning a topic. It establishes a general goal to be achieved and principles underlying its achievement.	No
33.	How many new <b>policies</b> has your department or organization created that address evidence-based or data-driven practices?	NR
34.	How many existing <b>policies</b> have your department or organization updated that address evidence-based or data-driven practices?	NR
35.	Has your department or organization created or updated any <b>standard operating procedures</b> based on evidence-based or data-driven practices? A standard operating procedure (SOP) provides the specific means or steps that a department wants or requires officers to take (or not take) in order to meet that goal/policy. Procedures are also the underpinning of departmental training necessary to achieve the goal as stated in the policy.	No
36.	How many new <b>standard operating <u>procedures</u></b> has your department or organization created based on evidence-based or data-driven practices?	NR
37.	How many existing <b>standard operating <u>procedures</u></b> has your department or organization updated based on evidence-based or data-driven practices?	NR
38.	Has your department or organization attended <u>internal or external</u> trainings on evidence-based or data- driven topics or practices?	No
39.	How many <u>internal or external</u> trainings on evidence-based or data-driven topics or practices has your department or organization attended? Count the number of trainings attended, regardless of how many individuals attended the training.	NR
40.	How many <u>internal</u> trainings on evidence-based or data-driven topics were made available to department personnel this reporting period?	
	A. Training for field-trained officers	NR
	B. Training for patrol officers	NR
	C. Training for analysts or civilian personnel	NR
	D. Training for all Department personnel	NR
	E. Training for other types of personnel	NR
	F. Training for other types of personnel (please explain)	NR
41.	Has your SPI team conducted any new activities to communicate the goals and results of your work within your organization?	Yes
42.	How many new activities were conducted during the reporting period to communicate the goals and results of your work within your organization? During the first reporting period, report all of the activities you are conducting to communicate the goals and results of your work within your organization. From that point forward, report only new activities—those you previously did not report.	4
43.	Please explain what new activities were conducted during the reporting period to communicate the goals and results of your work within your organization.	

The Crime Intelligence Detail (CID) at Newton Division and the Research Partner, Justice & Security Strategies, conducted briefings with Captains and staff at four other Divisions in the LAPD. These four Divisions, Foothill, Hollenbeck, Wouthwest, and Wilshire have begun the problem solving process by scanning and analyzing crime problems in their areas.

\*NR = not reported

	Performance Measurement	Data Sources	
44	Did you conduct any data analyses to inform your decision making	Data Sources	
	during the reporting period?		Yes
	Туре	Analyzed	
	Jan - I	- Mar 13	
45.	Which of the following types of data did you analyze in this reporting period	riod?	
	Official police reports of incidents		Yes
	Calls for service		Yes
	Arrest reports		Yes
	Criminal histories		Yes
	Community data (includes foreclosures, health and human services data data, and other community data)	ata, school	No
	Evidentiary or adjudication data (includes any courts data)		No
	Corrections data (includes probation and parole data)		Yes
	Offender risk assessments		No
	Juvenile data		No
	Surveys from officers		No
	Surveys from community members		No
	Surveys from offenders		No
	Surveys from victims		No
	Other		No
	Other (please explain)		n/a
	Performance Measurement	Data Sources	
46.	Did you incorporate any new data sources during this reporting period?		No
47.	Please explain what new data sources you incorporated or suggested could be incorporated during this reporting period.	N/A	
48.	Did you use active links to external automatic/electronic data systems during this reporting period? Include links used throughout your organization, if they are used specifically for the Smart Policing Initiative. An active link is a connection to an external data system. It is said to be automated because information is always available, without requiring manual downloads. An active link can be established with any agency, organization, or group that allows your organization to receive outside data. An example of this would be a system linked with an outside data system to allow real-time access to local arrest data.		Yes
49.	Please explain what types of active links to external automatic/electronic data systems were used during this reporting period.		
	LAPD uses Palantir, a platform that enables officers and analysts to link to ections data	o external data systems. These include Dept. of Motor Vehicle data, and	

Grantee comments were added as follows:

# January to March 2013

[No Comments Entered]





# GMS Report Smart Policing Initiative (SPI) 2009-DG-BX-0118 Reporting Period: July 1 - December 31, 2013

This report is generated for the City of Los Angeles grantee for federal award number 2009-DG-BX-0118. The award amount is \$ 899,959. It reflects performance measurement data for the period July 1 - December 31, 2013. Any funds reported only represent an estimate of dollars allocated or used for activities covered by this award.

## **Project Description**

Performance Measurement	Program Characteristics		
renormance measurement	Jul - Sep 13	Oct - Dec 13	
<ol><li>Does your SPI program follow a specific policing philosophy, methodology, or practice?</li></ol>	Yes	Yes	
Which one of the specific policing philosophies, methodologies, or practices are you following? You may select more than one from the list below, if applicable.			
A. Problem-oriented policing (ex: SARA)	Yes	Yes	
B. Intelligence-led policing	Yes	Yes	
C. Predictive policing	Yes	Yes	
D. Community-oriented policing	No	No	
E. Other	No	No	
F. Other (please explain)			
Jul - Con 12 ND			

Jul - Sep 13 NR

Oct - Dec 13 NR

\*NR = not reported

Performance Measurement		o Massurament	Crime	Analyses
		e Measurement	Jul - Sep 13	Oct - Dec 13
activities several is You will l	? If the ssues, s be able	cific focus of your grant grant is focusing on elect one issue below. to select second and pplicable) in questions 9		
A. Gun	violence	2	Gun violence	Gun violence
B. Other	r (pleas	e explain)		
Jul - Se	ep 13	NR		
Oct - D	ec 13	NR		
conduct selected include in	any crir in ques mpact a ea and	rting period, did you ne analyses on the issue tion 4? Crime analyses nalysis of criminal activity historical analysis of the	Yes	Yes
you condition criminal and checks of included. examine target podulook at which the grant implement the history.	duct an activity of the in . An imp the effection of the comment o	g the reporting period did impact analysis of the selected in question 4? npact analysis should be pact analysis attempts to ect of grant activity on the n, including negative or cts. One approach is to a target would be like if y had not been ne impact analysis and alysis often look at the variables.		
A. Mont	hly		Monthly	Monthly
B. Other	r (pleas	e explain)		
Jul - Se	ep 13	NR		
Oct - D	ec 13	NR		

7.	How often during the reporting period did you conduct an historical analysis of the criminal activity selected in question 4? A historical analysis assesses the current state of the target problem or population, as well as changes that have occurred over time. It may include how often an event occurs, how long it has been a problem, and what precipitating conditions may affect it. Historical analyses are often used as a baseline for an Impact Analysis.		
	A. Weekly B. Other (please explain)	Weekly	Monthly
	Jul - Sep 13 NR		
	Oct - Dec 13 NR		
8.	Do you have a second issue (other than the issue selected in question 4) that you are focusing on with your SPI grant?	Yes	Yes
9.	What is the second specific focus of your grant activities? If the grant is focusing on several issues, select your second issue below. You will be able to select a third issue (if applicable) in question 13.		
	<ul><li>A. Other</li><li>B. Other (please explain)</li></ul>	Other	Other
	Jul - Sep 13 Property crimes including b	ourglary, burglary from motor vehicles, and motor vehic	le theft
		burglary, burglary from motor vehicles, and auto theft.	
10.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 9? Checks of the impact analysis should be included.		
	A. Monthly  B. Other (please explain)	Monthly	Weekly
	Jul - Sep 13 NR Oct - Dec 13 NR		
11			
11.	How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 9? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist.  A. Weekly	Weekly	Weekly
	B. Other (please explain)		
	Jul - Sep 13 NR		
	Oct - Dec 13 NR		
12.	Do you have a third issue (other than the issues selected in questions 4 and 9) that you are focusing on with your SPI grant?	No	No
13.	What is the third specific focus of your grant activities? This issue should be different from the issues selected in questions 4 and 9.		
	A. Other (please explain)		
	Jul - Sep 13 NR		

	Oct - Dec 13	NR		
14.	you conduct an criminal activity	ig the reporting period did impact analysis of the selected in question 13? inpact analysis should be se explain)		
	Jul - Sep 13	NR		
	Oct - Dec 13			
15.	you conduct a h targeted probler A historical anal often the target			
	•			
	Jul - Sep 13 Oct - Dec 13			
*NR	R = not reported			
	744 - 1640		Goals and	Objectives
	Performan	ce Measurement	Jul - Sep 13	Oct - Dec 13
16.	project during the Objectives are to tasks that you a	pped, revised, or jectives for your SPI he reporting period? he specific activities or implementing to reach sof your SPI project.	Yes	Yes
17.	period did you o	s during the reporting develop, revise, or ectives for the Smart	1	2
18.	reprioritization of	was the revision or of your SPI <b>objectives</b> och findings and/or data	Significantly	Significantly
19.	you check to see	ng this reporting period did e if you were on track to the Policing objectives?	Weekly	Monthly
	Jul - Sep 13			
	Oct - Dec 13			
*NP	R = not reported			
INI	r – not reported		Int	ervention
	Performa	ance Measurement	Jul - Sep 13	Oct - Dec 13
	strategic plan problem(s)? A s for the SPI gran include your ove	rting period, did you revise a to address the targeted trategic plan is your global pl t project. The strategic plan erall goals for the SPI grant.	an	
21.	Please explain h modifications	ow you <b>revised or made</b> to your strategic plan.		
	Jul - Sep 13  The strategic plan was broadened to include four more divisions Foothill, Hollenbeck, Southwest and Wilshire. These divisions has incorporated a Crime Intelligence Detail (CID), are now analyzing data weekly, and are now engaged in interventions to reduce a variety of crimes.		peck, Southwest and Wilshire. These divisions have dare now engaged in interventions to reduce a	

73)	Oct - Dec 13		added two more Divisions to Operation LASER. To lovember 2013. These area stations are focusing of	opanga and Devonshire Divisions adopted the Smart on property crimes using the LASER model.
22.	a new <u>tactical</u> address the targ	rting period, did you implement plan(s) or revise any to geted problems? A tactical plan the day-to-day activities of you		es No
23.	A. During the r implement a	rting period, how many new b) did you implement? eporting period, did you new tactical plan(s) or revise ess the targeted problems?		1 0
	B. Number of r	new tactical plan(s) implemented		5 NR
24.	Please explain h	now you implemented your <b>5)</b> .		
	Jul - Sep 13	methods developed by officers		so began to identify chronic offenders based on the Captains, CIDs, and officers began to create missions
	Oct - Dec 13	NR		
25.	During the repo	rting period, how many <u>tactica</u> I revise?	-	0 NR
26.		now you <b>revised or made</b> to your tactical plan(s).		
	Jul - Sep 13	N/A		
	Oct - Dec 13	NR		
*NR	= not reported			
			Eval	uation
	Performanc	ce Measurement	Jul - Sep 13	Oct - Dec 13
27.	meetings or rev activities? After debriefings afte that activity's re used to compar with the actual	t any after-action iews of your tactical plan -action reviews are r an activity to review sults. This process is e the intended results results. After-action iews can take place er an activity or	Yes	Yes
28.		rou hold these meetings ag this reporting period?		
	A. Monthly B. Other (pleas	se explain)	Monthly	Monthly
	Jul - Sep 13	NR		
	Oct - Dec 13	NR		
29.	assessment after strategic plan? assessment is u	t an effectiveness er implementing the An effectiveness sed to measure and ategic plan that was		

No

No

implemented.

30. Did the research partner provide any interim results to police leadership?

31. Please explain any interim results provided by the research partner to police leadership.

 Jul - Sep 13
 N/A

 Oct - Dec 13
 NR

No

No

	Performance Measurement –	Organizati	onal Change
	Performance Measurement –	Jul - Sep 13	Oct - Dec 13
32.	Has your department or organization created or updated any <b>policies</b> that address evidence-based or data-driven practices? A policy provides an overarching philosophy and organizational position concerning a topic. It establishes a general goal to be achieved and principles underlying its achievement.	No	No
33.	How many new <b>policies</b> has your department or organization created that address evidence-based or data-driven practices?	NR	NR
34.	How many existing <b>policies</b> have your department or organization updated that address evidence-based or data-driven practices?	NR	NR
35.	Has your department or organization created or updated any <b>standard operating procedures</b> based on evidence-based or data-driven practices? A standard operating procedure (SOP) provides the specific means or steps that a department wants or requires officers to take (or not take) in order to meet that goal/policy. Procedures are also the underpinning of departmental training necessary to achieve the goal as stated in the policy.	No	No
36.	How many new <b>standard operating procedures</b> has your department or organization created based on evidence-based or data-driven practices?	NR	NR
37.	How many existing <b>standard operating</b> <u>procedures</u> has your department or organization updated based on evidence-based or data-driven practices?	NR	NR
38.	Has your department or organization attended <b>internal or external</b> trainings on evidence-based or data- driven topics or practices?	No	No
19.	How many <b>internal or external</b> trainings on evidence-based or data-driven topics or practices has your department or organization attended? Count the number of trainings attended, regardless of how many individuals attended the training.	NR	NR
10.	How many <u>internal</u> trainings on evidence-based or data-driven topics were made available to department personnel this reporting period?		
	A. Training for field-trained officers	NR	N
	B. Training for patrol officers	NR	N
	C. Training for analysts or civilian personnel	NR	N
	D. Training for all Department personnel	NR	N
	E. Training for other types of personnel     F. Training for other types of personnel (please explain)	NR	NR
	Jul - Sep 13 NR		
	Oct - Dec 13 NR		
<del>1</del> 1.	Has your SPI team conducted any new		
	activities to communicate the goals and results of your work within your organization?	No	No

42.	How many new activities were conducted during the reporting period to communicate the goals and results of your work within your organization? During the first reporting period, report all of the activities you are conducting to communicate the goals and results of your work within your organization. From that point forward, report only new activities—those you previously did not report.	o t	NR		NR
43.	Please explain what new activities were conducted during the reporting period to communicate the goals and results of your work within your organization.				
	Jul - Sep 13 NR				
	Oct - Dec 13 NR				
*NR	= not reported				
			Data Source	s	
	Performance Measurement ———	Jul - Sep 13		Oct - Dec 13	
44.	Did you conduct any data analyses				
	to inform your decision making during the reporting period?		Yes		Yes
	Туре			Analyzed	
		Jul - Sep 13			
45.	Which of the following types of data did you a				
	Official police reports of incidents				Yes
	Calls for service				Yes
	Arrest reports				Yes
	Criminal histories				Yes
	Community data (includes foreclosures, headata, and other community data)	Ith and human services data, school			No
	Evidentiary or adjudication data (includes a	ny courts data)			No
	Corrections data (includes probation and pa	role data)			Yes
	Offender risk assessments				No
	Juvenile data				No
	Surveys from officers				No
	Surveys from community members				No
	Surveys from offenders				No
	Surveys from victims				No
	Other		No		
	Other (please explain)				n/a
	Туре			Analyzed	
		Oct - Dec 13	*		3
	Official police reports of incidents				Yes
	Calls for service				Yes
	Arrest reports				Yes
	Criminal histories				Yes
	Community data (includes foreclosu school data, and other community of	res, health and human services data, lata)			No
	Evidentiary or adjudication data (inc	cludes any courts data)			No
	Corrections data (includes probation	and parole data)			Yes

Offender risk assessments		No
Juvenile data		No
Surveys from officers		No
Surveys from community members		No
Surveys from offenders		No
Surveys from victims		No
Other	No	
Other (please explain)		n/a
	Data 9	Sources
Performance Measurement	Jul - Sep 13	Oct - Dec 13
46. Did you incorporate any new data sources during this reporting period?	No	No
47. Please explain what new data sources you incorporated of suggested could be incorporated during this reporting period.	or	
Jul - Sep 13 N/A		
Oct - Dec 13 N/A		
48. Did you use active links to external automatic/electronic data systems during this reporting period? Include links used throughout your organization, if they are used specifically for the Smart Policing Initiative. An active link a connection to an external data system. It is said to be automated because information is always available, without requiring manual downloads. An active link can be established with any agency, organization, or group that allows your organization to receive outside data. An example of this would be a system linked with an outside data system to allow real-time access to local arrest data	e e	Yes
<ol> <li>Please explain what types of active links to external automatic/electronic data systems were used during this reporting period.</li> </ol>		
Jul - Sep 13 NR		
Oct - Dec 13 External links include probation and pare	ole data, access to the LA Sheriffs data, and state	DMV records.
*NR = not reported		

Grantee comments were added as follows:

July to September 2013		
[No Comments Entered]		
October to December 2013		
[No Comments Entered]		

## **Narrative**

Grantee-level narrative for the period July 1, 2013 - December 31, 2013 were reported as follows:

## **BJA 7 Questions**

Question: What were your accomplishments during reporting period?

#### Response:

During the six month period Operation LASER was expanded to include a total of 7 LAPD Divisions (out of 21). This represents on-third of the department's patrol operations. Crime Intelligence Details (CID) are being formed in each division. CIDs are comprised of one or two officers and a crime analyst who are continually analyzing data and providing information to patrol Captains, lieutenants, sergeants and officers. The research partner, JSS, continues to meet with Divisions on a monthly basis to assist with data analysis and strategic planning.

Question: What goals were accomplished, as they relate to your grant application?

#### Response:

During this period, the Austin Police, Spokane Police, and Las Vegas Metro Police visited the LAPD to see the activities of Operation LASER at Newton Division and other area stations. In October, the LAPD conducted a webinar with CNA and presented highlights of Operation LASER to a relatively large audience. In August, Dr. Uchida, the research partner, and Captain Sean Malinowski were invited to present findings in Minneapolis, MN.

Dr. Uchida also made presentations at the annual conference of the International Association of Crime Analysts in September.

Question: What problems/barriers did you encounter, if any, within the reporting period that prevented you from reaching your goals or milestones?

#### Response:

No problems or barriers.

Question: Is there any assistance that BJA can provide to address any problems/barriers identified in question #3?

## Response:

No ·

NR

**Question:** Are you on track to fiscally and programmatically complete your program as outlined in your grant application? (Please answer YES or NO and if no, please explain.)

## Response:

Yes

NR

Question: What major activities are planned for the next 6 months?

#### Response:

During the next six months and beyond, Operations LASER will be implemented in the 7 LAPD divisions. Dr. Uchida will work with the CIDs in each Division to ensure that they are analyzing data routinely and providing information to the Captains and others. The Divisions are:

Newton (property and violent crime)

Foothill (property)

Hollenbeck (property)

Southwest (property and violent)

Wilshire (property)

Topanga (property)

Devonshire (property)

For each area chronic hot spot corridors and chronic offenders are/will be identified. CID will create weekly missions for patrol officers that will direct them to specific hot spot corridors. Chronic offenders lists will be disseminated to patrol and other units for information purposes. Officers involved in LASER will be trained on Palantir and the Omega Dashboard -- two software tools that assist them in identifying people and places.

Captain Malinowski will be hosting the 2nd annual Crimefighter's Conference in February that will showcase Smart Policing in the LAPD. Deputy Director Kristen Mahoney will be the keynote speaker at lunch. Dr. Uchida will discuss chronic offenders.

Dr. Uchida will be presenting a paper on LASER at the annual conference of the Academy of Criminal Justice Sciences in February.

Question: Based on your knowledge of the criminal justice field, are there any innovative programs/accomplishments that you would like to share with BJA?

## Response:

N/A

\*NR = not reported



# GMS Report Smart Policing Initiative (SPI) 2009-DG-BX-0118 Reporting Period: July 1 - September 30, 2013

This report is generated for the City of Los Angeles grantee for federal award number 2009-DG-BX-0118. The award amount is \$ 899,959. It reflects performance measurement data for the period July 1 - September 30, 2013. Any funds reported only represent an estimate of dollars allocated or used for activities covered by this award.

## **Project Description**

Performance Measurement Data					
	Performance Measurement	Program Characteristics			
	Does your SPI program follow a specific policing philosophy, methodology, or practice?	Yes			
	Which one of the specific policing philosophies, methodologies, or practices are you following? You may select more than one from the list below, if applicable.				
	A. Problem-oriented policing (ex: SARA)	Yes			
	B. Intelligence-led policing	Yes			
	C. Predictive policing	Yes			
	D. Community-oriented policing	No			
	E. Other	No			
	F. Other (please explain)	NR			
*NF	R = not reported				
	Performance Measurement	Crime Analyses			
4.	What is the specific focus of your grant activities? If the grant is focusing on several issues, select one issue below. You will be able to select second and third issues (if applicable) in questions 9 and 13.				
	A. Gun violence	Gun violence			
_	B. Other (please explain)	NR			
5.	During this reporting period, did you conduct any crime analyses on the issue selected in question 4? Crime analyses include impact analysis of criminal activity in the area and historical analysis of the problem.	Yes			
6.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 4? Checks of the impact analysis should be included. An impact analysis attempts to examine the effect of grant activity on the target population, including negative or unintended effects. One approach is to look at what the target would be like if the grant activity had not been implemented. The impact analysis and the historical analysis often look at the same or similar variables.				
	A. Monthly	Monthly			
	B. Other (please explain)	NR			
7.	How often during the reporting period did you conduct an historical analysis of the criminal activity selected in question 4? A historical analysis assesses the current state of the target problem or population, as well as changes that have occurred over time. It may include how often an event occurs, how long it has been a problem, and what precipitating conditions may affect it. Historical analyses are often used as a baseline for an Impact Analysis.				
	A. Weekly	Weekly			
	B. Other (please explain)	NR			
8.	Do you have a second issue (other than the issue selected in question 4) that you are focusing on with your SPI grant?	Yes			
9.	What is the second specific focus of your grant activities? If the grant is focusing on several issues, select your second issue below. You will be able to select a third issue (if applicable) in question 13.				
	A. Other	Other			
	B. Other (please explain)	Property crimes including burglary, burglary from motor vehicles, and motor vehicle theft			
10.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 9? Checks of the impact analysis should be included.				
	A. Monthly	Monthly			
	B. Other (please explain)	NR			

11. How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 9. A listorical analysis may include how often the target problem species, how long it has been a problem, and what precipitaling conditions exist.  A. Weedy  12. Do you have a third issue (other than the issues selected in questions 4 and 9) that you are focusing on with your SPI grant?  13. What is the third specific focus of your grant activities? This issue should be different from the issues selected in questions 4 and 9) that you are focusing on with your SPI grant?  14. How often during the reporting period did you conduct an impact analysis of the criminal activity selected in questions 13.7 Checks of the impact analysis should be included.  A. Other (please explain)  NR  NR  NR  NR  NR  NR  NR  NR  NR  N						
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	25.	During the reporting period, how many <u>tactical plan(s)</u> did you revise?	0			

26.	Please explain how you <b>revised or made modifications</b> to your tactical plan(s).	N/A
	Performance Measurement	Evaluation
27.	Did you conduct any after-action meetings or reviews of your tactical plan activities? After-action reviews are debriefings after an activity to review that activity's results. This process is used to compare the intended results with the actual results. After-action meetings or reviews can take place immediately after an activity or periodically.	Yes
28.	How often did you hold these meetings or reviews during this reporting period?	
	A. Monthly	Monthly
	B. Other (please explain)	NR
29.	Did you conduct an effectiveness assessment after implementing the strategic plan? An effectiveness assessment is used to measure and evaluate the strategic plan that was implemented.	No
30.	Did the research partner provide any interim results to police leadership?	No
31.	Please explain any interim results provided by the research partner to police leadership.	N/A
*NR	= not reported	
	Performance Measurement	Organizational Change
32.	Has your department or organization created or updated any <b>policies</b> that address evidence-based or data-driven practices? A policy provides an overarching philosophy and organizational position concerning a topic. It establishes a general goal to be achieved and principles underlying its achievement.	No
33.	How many new <b>policies</b> has your department or organization created that address evidence-based or data-driven practices?	NR
34.	How many existing <b>policies</b> have your department or organization updated that address evidence-based or data-driven practices?	NR
35.	Has your department or organization created or updated any <b>standard operating <u>procedures</u></b> based on evidence-based or data-driven practices? A standard operating procedure (SOP) provides the specific means or steps that a department wants or requires officers to take (or not take) in order to meet that goal/policy. Procedures are also the underpinning of departmental training necessary to achieve the goal as stated in the policy.	No
36.	How many new <b>standard operating <u>procedures</u></b> has your department or organization created based on evidence-based or data-driven practices?	NR
37.	How many existing <b>standard operating <u>procedures</u></b> has your department or organization updated based on evidence-based or data-driven practices?	NR
38.	Has your department or organization attended <b>internal or external</b> trainings on evidence-based or data- driven topics or practices?	No
39.	How many <u>internal or external</u> trainings on evidence-based or data-driven topics or practices has your department or organization attended? Count the number of trainings attended, regardless of how many individuals attended the training.	NR
40.	How many <u>internal</u> trainings on evidence-based or data-driven topics were made available to department personnel this reporting period?	
	A. Training for field-trained officers	NR
	B. Training for patrol officers	NR
	C. Training for analysts or civilian personnel	NR
	D. Training for all Department personnel	NR
	E. Training for other types of personnel	NR
	F. Training for other types of personnel (please explain)	NR

43.	How many new activities were conducted during the reporting period to communicate the goals and results of your work within your organization? During the first reporting period, report all of the activities you are conducting to communicate the goals and results of your work within your organization. From that point forward, report only new activities—those you previously did not report.  Please explain what new activities were conducted during the reporting period to communicate the goals and results of your work within your organization.  R = not reported  Performance Measurement	NR Data Sources	NR		
44.	Did you conduct any data analyses to inform your decision making during the reporting period?	Data Sources	Yes		
ē.	Туре	Analyzed			
	Jul - S	Sep 13			
45.	Which of the following types of data did you analyze in this reporting period?				
	Official police reports of incidents		Yes		
	Calls for service		Yes		
	Arrest reports		Yes		
	Criminal histories		Yes		
	Community data (includes foreclosures, health and human services data data, and other community data)	ta, school	No		
	Evidentiary or adjudication data (includes any courts data)		No		
	Corrections data (includes probation and parole data)		Yes		
	Offender risk assessments		No		
1	Juvenile data		No		
	Surveys from officers		No		
	Surveys from community members		No		
	Surveys from offenders		No		
	Surveys from victims		No		
	Other		No		
	Other (please explain)		n/a		
	Performance Measurement	Data Sources			
46.	Did you incorporate any new data sources during this reporting period?		No		
47.	Please explain what new data sources you incorporated or suggested could be incorporated during this reporting period.	N/A			
48.	Did you use active links to external automatic/electronic data systems during this reporting period? Include links used throughout your organization, if they are used specifically for the Smart Policing Initiative. An active link is a connection to an external data system. It is said to be automated because information is always available, without requiring manual downloads. An active link can be established with any agency, organization, or group that allows your organization to receive outside data. An example of this would be a system linked with an outside data system to allow real-time access to local arrest data.		No		

NR

\*NR = not reported

49. Please explain what types of active links to external automatic/electronic data systems were used during this reporting period.

Grantee comments were added as follows:

## July to September 2013

[No Comments Entered]