



# GMS Report Smart Policing Initiative (SPI) 2009-DG-BX-0118 Reporting Period: January 1 - June 30, 2012

This report is generated for the City of Los Angeles grantee for federal award number 2009-DG-BX-0118. The award amount is \$ 899,959. It reflects performance measurement data for the period January 1 - June 30, 2012. Any funds reported only represent an estimate of dollars allocated or used for activities covered by this award.

# **Project Description**

Performance Measurement	Program Characteristics		
renormance measurement	Jan - Mar 12	Apr - Jun 12	
Does your SPI program follow a specific policing philosophy, methodology, or practice?	Yes	Yes	
<ol><li>Which one of the specific policing philosophies, methodologies, or practices are you following? You may select more than one from the list below, if applicable.</li></ol>			
A. Problem-oriented policing (ex: SARA)	Yes	Yes	
B. Intelligence-led policing	Yes	Yes	
C. Predictive policing	Yes	Yes	
D. Community-oriented policing	Yes	Yes	
E. Other	No	No	
F. Other (please explain)			
Jan - Mar 12 NR			

\*NR = not reported

Apr - Jun 12 NR

Performance Measurement	Crime A	nalyses
Performance Measurement	Jan - Mar 12	Apr - Jun 12
What is the specific focus of your grant activities? If the grant is focusing on several issues, select one issue below. You will be able to select second and third issues (if applicable) in questions 9 and 13.		
A. Gun violence	Gun violence	Gun violence
B. Other (please explain)		
Jan - Mar 12 NR		
Apr - Jun 12 NR		
<ol> <li>During this reporting period, did you conduct any crime analyses on the issue selected in question 4? Crime analyses include impact analysis of criminal activity in the area and historical analysis of the problem.</li> </ol>	Yes	Yes
did you conduct an impact analysis of the criminal activity selected in question 4? Checks of the impact analysis should be included. An impact analysis attempts to examine the effect of grant activity on the target population, including negative or unintended effects. One approach is to look at what the target would be like if the grant activity had not been implemented. The impact analysis and the historical analysis often look at the same or similar variables.		
A. Weekly	Weekly	2-3 Times a Week
B. Other (please explain)		
Jan - Mar 12 NR		
Apr - Jun 12 NR		

7.	did you conduct the criminal acti 4? A historical a current state of population, as v occurred over ti often an event of been a problem conditions may	ig the reporting period an historical analysis of vity selected in question analysis assesses the the target problem or well as changes that have me. It may include how occurs, how long it has affect it. Historical en used as a baseline for recise.		
	A. Weekly  B. Other (pleas		Weekly	2-3 Times a Week
	Jan - Mar 12			
	Apr - Jun 12			
8.	the issue selecte	second issue (other than ed in question 4) that you with your SPI grant?	Yes	Yes
9.	grant activities? on several issue issue below. You	ond specific focus of your If the grant is focusing is, select your second u will be able to select a oplicable) in question 13.	Gang activity	Gang activity
	B. Other (pleas	se explain)		
	Jan - Mar 12 Apr - Jun 12			
10.	did you conduct criminal activity	ng the reporting period e an impact analysis of the selected in question 9? mpact analysis should be		
	A. Weekly     B. Other (pleas)	e explain)	Weekly	Weekly
	Jan - Mar 12	De Sa		
	Apr - Jun 12	1500		
11.	How often durin did you conduct the targeted pro 9? A historical a often the target	ing the reporting period is a historical analysis of oblem selected in question inalysis may include how problem happens, how is a problem, and what inditions exist.	Monthly	Weekly
	Jan - Mar 12	NR		
	Apr - Jun 12	NR		
12.	issues selected	hird issue (other than the in questions 4 and 9) using on with your SPI	No	Yes
13.	grant activities?	d specific focus of your This issue should be ne issues selected in 9.		
	A. Other violen		NR	Other violent crimes
	B. Other (pleas	se explain)		

	Jan - Mar 12	NR		
	Apr - Jun 12	NR		
14.	did you conduct criminal activity	g the reporting period an impact analysis of the selected in question 13? npact analysis should be		
	A. 2-3 Times a	Week	NR	2-3 Times a Week
	B. Other (pleas	e explain)		
	Jan - Mar 12	NR		
	Apr - Jun 12	NR		
15.	did you conduct the targeted pro 13? A historical often the target long it has been precipitating cor			
	A. 2-3 Times a		NR	2-3 Times a Week
	B. Other (pleas	e explain)		
	Jan - Mar 12	NR		
	Apr - Jun 12	NR		
*NF	t = not reported			
	Performanc	e Measurement	Goals and C	Objectives
	· ciroimane	e ricasarcinicite	Jan - Mar 12	Apr - Jun 12
16.	Have you develo	oped, revised, or		
	project during the Objectives are that tasks that you a	iectives for your SPI ne reporting period? he specific activities or re implementing to Il goals of your SPI	No	No
17.	project during the Objectives are the tasks that you a reach the overal project.  How many times period did you described the project.	ne reporting period? he specific activities or re implementing to ll goals of your SPI s during the reporting levelop, revise, or ectives for the Smart	No NR	No NR
2000000	project during the Objectives are that tasks that you a reach the overall project.  How many times period did you deprioritize <b>objectives</b> How often during did you check to track to meet you objectives?	ne reporting period? he specific activities or re implementing to ll goals of your SPI s during the reporting levelop, revise, or ectives for the Smart	NR	NR
2000000	project during the Objectives are the tasks that you a reach the overal project.  How many times period did you deprioritize <b>object</b> ?  How often during did you check to track to meet your object.	ne reporting period? the specific activities or re implementing to Il goals of your SPI  s during the reporting levelop, revise, or sectives for the Smart  g this reporting period o see if you were on our Smart Policing	NR	
2000000	project during the Objectives are the tasks that you a reach the overal project.  How many times period did you desprioritize objectives?  How often during did you check to track to meet you objectives?  A. Monthly	ne reporting period? the specific activities or re implementing to Il goals of your SPI  s during the reporting levelop, revise, or sectives for the Smart  g this reporting period o see if you were on our Smart Policing  e explain)	NR	NR
2000000	project during the Objectives are the tasks that you a reach the overall project.  How many times period did you desprioritize objectives?  How often during did you check to track to meet you objectives?  A. Monthly  B. Other (pleass)	ne reporting period? The specific activities or re implementing to all goals of your SPI  Is during the reporting levelop, revise, or sectives for the Smart  In g this reporting period of see if you were on our Smart Policing  The explain of the section of the	NR	NR
19.	project during the Objectives are the tasks that you a reach the overal project.  How many times period did you desprioritize objectives?  How often during did you check to track to meet you objectives?  A. Monthly  B. Other (please)	ne reporting period? The specific activities or re implementing to all goals of your SPI  Is during the reporting levelop, revise, or sectives for the Smart  In g this reporting period of see if you were on our Smart Policing  The explain of the section of the	NR	NR
19.	project during the Objectives are the tasks that you a reach the overall project.  How many times period did you desprioritize objectives?  How often during did you check to track to meet you objectives?  A. Monthly  B. Other (pleas)  Jan - Mar 12  Apr - Jun 12	ne reporting period? The specific activities or re implementing to all goals of your SPI  Is during the reporting levelop, revise, or sectives for the Smart  In g this reporting period of see if you were on our Smart Policing  The explain of the section of the	NR Monthly	Monthly
19.	project during the Objectives are the tasks that you a reach the overal project.  How many times period did you deprioritize objectives Policing project?  How often durind did you check to track to meet your objectives?  A. Monthly  B. Other (pleast Jan - Mar 12  Apr - Jun 12  R = not reported	ne reporting period? The specific activities or re implementing to all goals of your SPI  Is during the reporting levelop, revise, or sectives for the Smart  In g this reporting period of see if you were on our Smart Policing  The explain of the section of the	NR Monthly	NR
19.	project during the Objectives are to tasks that you a reach the overall project.  How many times period did you deprioritize objectives?  How often during did you check to track to meet you objectives?  A. Monthly  B. Other (pleass  Jan - Mar 12  Apr - Jun 12  Re not reported  Performation  During the repostrategic plan problem(s)? A sfor the SPI gran	ne reporting period? he specific activities or re implementing to il goals of your SPI  s during the reporting levelop, revise, or lectives for the Smart  g this reporting period o see if you were on our Smart Policing  NR  NR	Monthly  Inte Jan - Mar 12	Monthly

	Jan - Mar 12	NR		
	Apr - Jun 12	We expanded Operation I	ASER to include two new Divisions.	
22.	a new <u>tactical</u> address the targ	rting period, did you imple plan(s) or revise any to geted problems? A tactical the day-to-day activities o t.	plan f	No Yes
23.	tactical plan(s	rting period, how many ne  j did you implement?	w	
	implement a	eporting period, did you new tactical plan(s) or revess the targeted problems?		0 1
	B. Number of r implemented	new tactical plan(s) d		NR 1
24.	Please explain h tactical plan(s	now you implemented your s).		
	Jan - Mar 12	NR		
	Apr - Jun 12		ASER to two new Divisions we analyzed data, created ne to assist in creating new tactical plans. In May and June	
25.		rting period, how many  j) did you revise?	N	IR 2
26.		now you <b>revised or made</b> to your tactical plan(s).		
	Jan - Mar 12	NR		
	Apr - Jun 12	adjustments to them at the	nentation of the tactical plans that were developed in May ne end of the month. We changed two tactical plans (one that implementation was occurring.	
*NR	= not reported			
*NR			Evalu	ation
*NR		e Measurement	Evalu Jan - Mar 12	ation Apr - Jun 12
	Performance Did you conduct meetings or rev activities? After debriefings after that activity's re used to company with the actual	t any after-action iews of your tactical plan -action reviews are r an activity to review sults. This process is e the intended results results. After-action iews can take place		
27.	Performance Did you conduct meetings or revactivities? After debriefings after that activity's reused to company with the actual meetings or revimmediately after periodically.  How often did y	t any after-action iews of your tactical plan -action reviews are r an activity to review sults. This process is e the intended results results. After-action iews can take place	Jan - Mar 12	Apr - Jun 12
27.	Performance Did you conduct meetings or revactivities? After debriefings after that activity's reused to company with the actual meetings or revimmediately after periodically.  How often did y	t any after-action iews of your tactical plan -action reviews are r an activity to review sults. This process is e the intended results results. After-action iews can take place er an activity or	Jan - Mar 12 Yes	Apr - Jun 12
27.	Did you conduct meetings or revactivities? After debriefings after that activity's reused to compan with the actual meetings or revimmediately after periodically.  How often did yor reviews during	t any after-action iews of your tactical plan -action reviews are r an activity to review sults. This process is e the intended results results. After-action iews can take place er an activity or	Jan - Mar 12 Yes	Apr - Jun 12 Yes
27.	Did you conduct meetings or rev activities? After debriefings after that activity's re- used to compan- with the actual meetings or rev immediately after periodically. How often did y or reviews during A. Weekly	t any after-action iews of your tactical plan -action reviews are r an activity to review sults. This process is e the intended results results. After-action iews can take place er an activity or ou hold these meetings ng this reporting period? se explain)	Jan - Mar 12 Yes	Apr - Jun 12 Yes
27.	Did you conduct meetings or revactivities? After debriefings after that activity's reused to comparwith the actual meetings or reviews during the debriefings of reviews during the debriefings of the debr	t any after-action iews of your tactical plan -action reviews are r an activity to review isults. This process is e the intended results results. After-action iews can take place er an activity or  you hold these meetings ing this reporting period?  see explain)  NR	Jan - Mar 12 Yes	Apr - Jun 12 Yes
27.	Did you conduct meetings or revactivities? After debriefings after that activity's reused to compare with the actual meetings or reviews during.  How often did yor reviews during.  A. Weekly  B. Other (please)  Jan - Mar 12  Apr - Jun 12  Did you conduct assessment after strategic plan? assessment is u	t any after-action iews of your tactical plan -action reviews are r an activity to review isults. This process is e the intended results results. After-action iews can take place er an activity or  you hold these meetings ing this reporting period?  see explain)  NR	Jan - Mar 12 Yes	Apr - Jun 12 Yes
27.	Did you conduct meetings or revactivities? After debriefings after that activity's reused to comparwith the actual meetings or reviews during.  How often did yor reviews during.  A. Weekly  B. Other (pleases)  Jan - Mar 12  Did you conduct assessment after strategic plan? assessment is urevaluate the strimplemented.  Did the research	t any after-action iews of your tactical plan -action reviews are r an activity to review sults. This process is e the intended results results. After-action iews can take place er an activity or  ou hold these meetings of this reporting period?  se explain)  NR  NR  t an effectiveness er implementing the An effectiveness sed to measure and	Jan - Mar 12 Yes Weekly	Apr - Jun 12  Yes  Weekly

# Jan - Mar 12 During this reporting period Dr. Craig Uchida (Research Partner) presented preliminary results of Operation LASER to Deputy Chief Rick Jacobs (in February) and to Assistant Chief Paysinger (in March). The results included a preliminary report and a powerpoint slide show of activities in Newton Division regarding gun and gang violence.

Preliminary results show that after the implementation of Operation LASER in October 2011, gun-related crime decreased over a four-month period. The number of gun-related crimes from October 2011 to January 2012 was 214. Compared to figures from the previous year (October 2010 to January 2011) when 228 gun incidents occurred, this represents a 6.14 percent decrease. While we cannot yet attribute the decrease solely to the treatment effects of Operation LASER, we believe that the trend will continue and that the effects of LASER will be positive and significant. Similarly, the interventions in the hotspot areas had an effect on homicides, as we found that from October 2011 to January 2012 eight homicides occurred compared to 12 in the same time period of one year ago (a drop of 33.3 percent). More importantly, we found that over an eight-week period from November 1 to December 24, 2011 no homicides occurred; a record for Newton that stretches back at least 25 years.

### Apr - Jun 12

Dr. Uchida of JSS provided a briefing to two deputy chiefs and an assistant chief regarding the success of activities in Newton Division. As a result of the results, the chiefs decided to expand Operation LASER to two new Divisions. The results showed that gun-related crime declined during the intervention period, that homicides decreased by 67 percent, that gold chain thefts and assaults were reduced by 50 percent.

	Performance Measurement	Organizatio	nal Change
	Performance Measurement	Jan - Mar 12	Apr - Jun 12
32.	Has your department or organization created or updated any <b>policies</b> that address evidence-based or data-driven practices? A policy provides an overarching philosophy and organizational position concerning a topic. It establishes a general goal to be achieved and principles underlying its achievement.	No	No
33.	How many new <b>policies</b> has your department or organization created that address evidence-based or data-driven practices?	NR ·	NR
34.	How many existing <b>policies</b> have your department or organization updated that address evidence-based or data-driven practices?	NR	NR
35.	Has your department or organization created or updated any <b>standard operating procedures</b> based on evidence-based or data-driven practices? A standard operating procedure (SOP) provides the specific means or steps that a department wants or requires officers to take (or not take) in order to meet that goal/policy. Procedures are also the underpinning of departmental training necessary to achieve the goal as stated in the policy.	No	No
36.	How many new <b>standard operating procedures</b> has your department or organization created based on evidence-based or data-driven practices?	NR	NR
37.	How many existing <b>standard operating procedures</b> has your department or organization updated based on evidence-based or data-driven practices?	NR	NR
38.	Has your department or organization attended internal or external trainings on evidence-based or data- driven topics or practices?	No	No
39.	How many <b>internal or external</b> trainings on evidence-based or data-driven topics or practices has your department or organization attended? Count the number of trainings attended, regardless of how many individuals attended the training.	NR.	NR
40.	How many <u>internal</u> trainings on evidence-based or data-driven topics were made available to department personnel this reporting period?		
	A. Training for field-trained officers	NR	NR
	B. Training for patrol officers	NR	NR

	C. Training for	analysts or civilian pe	rsonnel		NR		NR
	D. Training for	all Department person	nnel		NR		NR
	E. Training for other types of personnel		NR	NR			
	F. Training for (please expl	other types of person ain)	inel				
	Jan - Mar 12	NR					
	Apr - Jun 12	NR					
41.	activities to com	am conducted any new municate the goals ar work within your orgar	nd		No		Yes
42.	during the report the goals and re- organization? Du report all of the to communicate work within you	activities were conducting period to commusults of your work wituring the first reporting activities you are conducted the goals and results rorganization. From tonly new activities—thot report.	thin your g period, ducting of your		NR		2
43.	conducted durin	what new activities we g the reporting period e goals and results of r organization.	d to				
	Jan - Mar 12	NR					
	Apr - Jun 12					two occasions. Slide show presentations that measures, and evaluation methods were	
		described.					
	= not reported						
↑INK	Посторонов						
	No. 1999	Measurement			Data Sourc	7,3408	
1	Performance			Jan - Mar 12	Data Sourc	es Apr - Jun 12	23
ı	Performance	any data analyses lecision making		Jan - Mar 12	Data Sourc	7,3408	Yes
1	Performance Did you conduct to inform your d	any data analyses lecision making ting period?	уре	Jan - Mar 12		7,3408	Yes
1	Performance Did you conduct to inform your d	any data analyses lecision making ting period?	уре	Jan - Mar 12 Jan - Mar 12		Apr - Jun 12	Yes
44.	Performance Did you conduct to inform your d during the repor	t any data analyses lecision making ting period?				Apr - Jun 12	Yes
44.	Performance  Did you conduct to inform your d during the report  Which of the fol	t any data analyses lecision making ting period?		Jan - Mar 12		Apr - Jun 12	Yes
44.	Performance  Did you conduct to inform your d during the report  Which of the fol	t any data analyses lecision making tring period?  Ty  lowing types of data or reports of incidents		Jan - Mar 12		Apr - Jun 12	
44.	Performance  Did you conduct to inform your d during the report  Which of the fol Official police	any data analyses lecision making tring period?  Ty  lowing types of data or reports of incidents  ce		Jan - Mar 12		Apr - Jun 12	Yes
44.	Performance  Did you conduct to inform your d during the report  Which of the fol Official police  Calls for servi	any data analyses lecision making ting period?  Type lowing types of data or reports of incidents ce		Jan - Mar 12		Apr - Jun 12	Yes Yes
44.	Performance  Did you conduct to inform your d during the report  Which of the fol Official police  Calls for servi Arrest reports  Criminal histor	any data analyses lecision making ting period?  Ty  lowing types of data or reports of incidents  ce  siries	did you anal	Jan - Mar 12		Apr - Jun 12	Yes Yes Yes
44.	Performance  Did you conduct to inform your during the report  Which of the fol Official police  Calls for servi Arrest reports  Criminal histor Community dudata, and oth	lecision making tring period?  Ty  lowing types of data or reports of incidents ce  series  ata (includes foreclosus	did you anal	Jan - Mar 12 yze in this reporting period? and human services data, school		Apr - Jun 12	Yes Yes Yes
44.	Performance  Did you conduct to inform your d during the report  Which of the fol Official police  Calls for servi Arrest reports  Criminal histor  Community didata, and oth Evidentiary or	lecision making tring period?  Type lowing types of data or reports of incidents ce  series ata (includes foreclosuer community data)	did you anal ures, health cludes any	Jan - Mar 12 yze in this reporting period?  and human services data, school courts data)		Apr - Jun 12	Yes Yes Yes Yes
44.	Performance  Did you conduct to inform your d during the report  Which of the fol Official police  Calls for servi Arrest reports  Criminal histor  Community didata, and oth Evidentiary or	lecision making ting period?  Type lowing types of data or reports of incidents ce  ata (includes forecloster community data)  r adjudication data (includes probation ata (includes probation ata (includes probation)	did you anal ures, health cludes any	Jan - Mar 12 yze in this reporting period?  and human services data, school courts data)		Apr - Jun 12	Yes Yes Yes Yes No
44.	Performance  Did you conduct to inform your during the report of the following the fol	lecision making ting period?  In the second	did you anal ures, health cludes any	Jan - Mar 12 yze in this reporting period?  and human services data, school courts data)		Apr - Jun 12	Yes Yes Yes Yes No No
44.	Performance  Did you conduct to inform your d during the report  Which of the fol Official police  Calls for servi Arrest reports  Criminal histor  Community didata, and oth Evidentiary or Corrections do Offender risk	lecision making ting period?  Type lowing types of data or reports of incidents ce sata (includes foreclosuer community data) and adjudication data (includes probation assessments	did you anal ures, health cludes any	Jan - Mar 12 yze in this reporting period?  and human services data, school courts data)		Apr - Jun 12	Yes Yes Yes No No No Yes
44.	Performance  Did you conduct to inform your during the report during the report of the following the	lecision making ting period?  Type lowing types of data or reports of incidents ce sata (includes foreclosuer community data) and adjudication data (includes probation assessments	did you anal ures, health cludes any n and parol	Jan - Mar 12 yze in this reporting period?  and human services data, school courts data)		Apr - Jun 12	Yes Yes Yes No No No No Yes No
44.	Performance  Did you conduct to inform your during the report during the report of the following the	lecision making tring period?  In the second	did you anal ures, health cludes any n and parol	Jan - Mar 12 yze in this reporting period?  and human services data, school courts data)		Apr - Jun 12	Yes Yes Yes No
44.	Performance  Did you conduct to inform your during the report during the report of the fol Official police  Calls for servitarian histor Community during the reports of the fol Official police of the fol Offici	lowing types of data or reports of incidents ce ata (includes forecloster community data) assessments  officers community members coffenders	did you anal ures, health cludes any n and parol	Jan - Mar 12 yze in this reporting period?  and human services data, school courts data)		Apr - Jun 12	Yes Yes Yes No

		Туре		Analyzed	
			Apr - Jun 12		
	Officia	al police reports of incidents	· · · · · · · · · · · · · · · · · · ·	Y	
	Calls t	for service		Y	
	Arrest	reports		Y	
	Crimir	nal histories		Y	
		nunity data (includes foreclosures, health an I data, and other community data)	d human services data,	Υ	
	Evide	ntiary or adjudication data (includes any cou	irts data)	ı	
	Corre	ctions data (includes probation and parole d	ata)	· Y	
	Offen	der risk assessments		1	
	Juven	ile data		i	
	Surve	ys from officers		1	
	Surve	ys from community members		1	
	Surve	ys from offenders		1	
	Surve	ys from victims		)	
	Other		No		
	Other	(please explain)		n	
			Data Sources		
	Регто	ormance Measurement	Jan - Mar 12	Apr - Jun 12	
	you incorpor orting period	rate any new data sources during this		\130	
	orting period	?	Yes	N	
	ase explain w	? what new data sources you incorporated or be incorporated during this reporting	Yes	N	
sug peri	ase explain w gested could iod.	rhat new data sources you incorporated or be incorporated during this reporting	Yes ton Divsion began using data from License Plate		
sug peri	ase explain w gested could iod.	that new data sources you incorporated or be incorporated during this reporting  The Crime Intelligence Detail (CID) at New sources in the platform called Palantir.			
Ap  8. Did data use speris a auto with esta allor exa	ase explain was gested could id.  In - Mar 12  I you use action a systems due throughout ecifically for the connection to connection to the connection to connection ablished with lows your organization of this comple of this	that new data sources you incorporated or be incorporated during this reporting  The Crime Intelligence Detail (CID) at New sources in the platform called Palantir.		Readers. These were added to the data	
Ap  8. Did data user speris a autor exa data  9. Plea autor exa	ase explain wagested could iod.  In - Mar 12  In - Jun 12  In you use active a systems due offically for the connection to connection to contend became to the count requiring ablished with lows your organization of this consecution of the counter	The Crime Intelligence Detail (CID) at New sources in the platform called Palantir.  N/A  ve links to external automatic/electronic ring this reporting period? Include links to your organization, if they are used ne Smart Policing Initiative. An active link to an external data system. It is said to be use information is always available, g manual downloads. An active link can be any agency, organization, or group that unization to receive outside data. An would be a system linked with an outside allow real-time access to local arrest data.	ton Divsion began using data from License Plate	Readers. These were added to the data	
Ap  8. Did data use speris a auto exa data  9. Plea auto report	ase explain was gested could income i	The Crime Intelligence Detail (CID) at New sources in the platform called Palantir.  N/A  ve links to external automatic/electronic tring this reporting period? Include links to your organization, if they are used the Smart Policing Initiative. An active link to an external data system. It is said to be use information is always available, granual downloads. An active link can be any agency, organization, or group that inization to receive outside data. An awould be a system linked with an outside allow real-time access to local arrest data. What types of active links to external onic data systems were used during this our purple this quarter, electronic data were used buring this quarter, electronic data were used.	ton Divsion began using data from License Plate	Readers. These were added to the data  N Palantir. This system allows the Crime	

Grantee comments were added as follows:

20	January to March 2012
	[No Comments Entered]
	April to June 2012
	[No Comments Entered]

## **Narrative**

Grantee-level narrative for the period January 1, 2012 - June 30, 2012 were reported as follows:

### **BJA 7 Questions**

Question: What were your accomplishments during reporting period?

#### Response:

We have conducted preliminary analyses using gun-related crime data for the period of January 1, 2006 to June 30, 2012

- · Preliminary results indicate that LASER is resulting in tangible reductions in gun-related crime.
- · Interrupted Time Series Analysis:
- · Examine changes in monthly gun-related crime for all of Newton
- From January 1, 2006 to June 30 2012 -78 month period
- Results suggest gun-related crime is falling nearly 4X faster in Newton after LASER was implemented in Sept 2011
- Differences are not statistically significant due to the small number of post-intervention observations, but the project will continue through the summer and we should have more observations by then.
- · Panel Data Analysis Results:
- Compares monthly gun-related crime for the Reporting Districts involved in hot-spot corridor patrols to other RDs in the city
- Results show that gun-related crime decreases an additional 5.3% per month in LASER RDs
- These results may change when additional covariates are included.

Operation LASER also has a positive effect on homicides. From January 1, 2012 to July 20, 2012 there have been 6 homicides in Newton. From Jan. 1, 2011 to July 20, 2011 there were 25 homicides. This is a reduction of 76%.

Lastly, Newton has moved up in the rankings of overall crime decreases for the City. That is, when Operation LASER began in September 2011 Newton was ranked 13th out of 21 Divisions in decreases in Part 1 crimes. In July 2012 Newton had moved up to third; this is the highest ranking that Newton has achieved in the five years that LAPD has kept track of this particular statistic.

Question: What goals were accomplished, as they relate to your grant application?

#### Responses

As discussed in a previous report, we have conducted location-based and offender-based analyses. Using the findings from those analyses, Newton Division has conducted interventions within specific hot-spot corridors and has apprehended chronic offenders. Patrol officers, bike units, foot patrol, and a Parole Compliance Unit are involved in the interventions.

The results of the interventions are described in Question 1.

As a result of the success of the work in Newton Division, the department has decided to expand Operation LASER to 77th and Southeast Divisions, where gun-related crime is the highest in the city. The expansion also means that the Smart Policing Initiative will be sustained within the LAPD.

Question: What problems/barriers did you encounter, if any, within the reporting period that prevented you from reaching your goals or milestones?

### Response:

No problems were encountered.

Question: Is there any assistance that BJA can provide to address any problems/barriers identified in question #3?

### Response:

No

NR

**Question:** Are you on track to fiscally and programmatically complete your program as outlined in your grant application? (Please answer YES or NO and if no, please explain.)

### Response:

Yes

NR

Question: What major activities are planned for the next 6 months?

### Response:

We will continue to implement and measure Operation LASER in Newton Division. We will also expand Operation LASER to two other divisions – 77th and Southeast. We will conduct analyses of gun-related crimes in the two divisions, deploy officers appropriately, and determine the specific dosage of activities that are needed from patrol and Metro Division.

In all three divisions we will continue to measure the interventions using a pre-post design and quasi-experimental design using comparison areas

Question: Based on your knowledge of the criminal justice field, are there any innovative programs/accomplishments that you would like to share with BJA?

### Response

Operation LASER Is an innovative program that will be beneficial to other police agencies. A draft report on the implementation and impact of Operation LASER is forthcoming and will be provided to BJA and the other SPI sites in the fall.



# GMS Report Smart Policing Initiative (SPI) 2009-DG-BX-0118 Reporting Period: January 1 - March 31, 2012

This report is generated for the City of Los Angeles grantee for federal award number 2009-DG-BX-0118. The award amount is \$ 899,959. It reflects performance measurement data for the period January 1 - March 31, 2012. Any funds reported only represent an estimate of dollars allocated or used for activities covered by this award.

# **Project Description**

	Performance Measurement	Program Characteristics
	Does your SPI program follow a specific policing philosophy, methodology, or practice?	Yes
	Which one of the specific policing philosophies, methodologies, or practices are you following? You may select more than one from the list below, if applicable.	
	A. Problem-oriented policing (ex: SARA)	Yes
	B. Intelligence-led policing	Yes
	C. Predictive policing	Yes
	D. Community-oriented policing	Yes
	E. Other	No
	F. Other (please explain)	NR
*NF	R = not reported	
	Performance Measurement	Crime Analyses
4.	What is the specific focus of your grant activities? If the grant is focusing on several issues, select one issue below. You will be able to select second and third issues (if applicable) in questions 9 and 13.	•
	A. Gun violence	Gun violence
	B. Other (please explain)	NR
5.	During this reporting period, did you conduct any crime analyses on the issue selected in question 4? Crime analyses include impact analysis of criminal activity in the area and historical analysis of the problem.	Yes
6.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 4? Checks of the impact analysis should be included. An impact analysis attempts to examine the effect of grant activity on the target population, including negative or unintended effects. One approach is to look at what the target would be like if the grant activity had not been implemented. The impact analysis and the historical analysis often look at the same or similar variables.	
	A. Weekly	Weekly
	B. Other (please explain)	NR
7.	How often during the reporting period did you conduct an historical analysis of the criminal activity selected in question 4? A historical analysis assesses the current state of the target problem or population, as well as changes that have occurred over time. It may include how often an event occurs, how long it has been a problem, and what precipitating conditions may affect it. Historical analyses are often used as a baseline for an Impact Analysis.	
	A. Weekly	Weekly
	B. Other (please explain)	NR
8.	Do you have a second issue (other than the issue selected in question 4) that you are focusing on with your SPI grant?	Yes
9.	What is the second specific focus of your grant activities? If the grant is focusing on several issues, select your second issue below. You will be able to select a third issue (if applicable) in question 13.	
	A. Gang activity	Gang activity
	B. Other (please explain)	NR
10.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 9? Checks of the impact analysis should be included.	
	A. Weekly	Weekly
	B. Other (please explain)	NR

	Performance Measurement	Evaluation
*NR	= not reported	
	tactical plan(s).	NR
	Please explain how you revised or made modifications to your	, inc
	During the reporting period, how many <u>tactical plan(s)</u> . did you revise?	NR NR
24	B. Number of new tactical plan(s) implemented  Please explain how you implemented your tactical plan(s).	NR NR
	or revise any to address the targeted problems?	0 ND
	implement?  A. During the reporting period, did you implement a new tactical plan(s)	
23.	includes the day-to-day activities of your SPI project.  During the reporting period, how many new <u>tactical plan(s)</u> did you	No
22.	During the reporting period, did you implement a new <u>tactical plan(s)</u> or revise any to address the targeted problems? A tactical plan usually	
21.	Please explain how you <b>revised or made modifications</b> to your strategic plan.	NR
20.	During the reporting period, did you revise a <b>strategic plan</b> to address the targeted problem(s)? A strategic plan is your global plan for the SPI grant project. The strategic plan may include your overall goals for the SPI grant.	No
	Performance Measurement	Intervention
*NR	= not reported	
	B. Other (please explain)	NR
	A. Monthly	Monthly
19.	How often during this reporting period did you check to see if you were on track to meet your Smart Policing <u>objectives?</u>	INF
17.	project.  How many times during the reporting period did you develop, revise, or reprioritize <b>objectives</b> for the Smart Policing project?	No.
16.	Have you developed, revised, or reprioritized <u>objectives</u> for your SPI project during the reporting period? Objectives are the specific activities or tasks that you are implementing to reach the overall goals of your SPI	N.
	Performance Measurement	Goals and Objectives
*NR	= not reported	
	A. Other (please explain)	NR
15.	How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 13? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist.	
	impact analysis should be included.  A. Other (please explain)	NR
14.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 13? Checks of the	
	A. Other (please explain)	NR
13.	What is the third specific focus of your grant activities? This issue should be different from the issues selected in questions 4 and 9.	
2.	Do you have a third issue (other than the issues selected in questions 4 and 9) that you are focusing on with your SPI grant?	N
	B. Other (please explain)	NR
	A. Monthly	Monthl
1.	How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 9? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist.	

27.	Did you conduct any after-action meetings or reviews of your tactical plan activities? After-action reviews are debriefings after an activity to review that activity's results. This process is used to compare the intended results with the actual results. After-action meetings or reviews can take place immediately after an activity or periodically.	Yes
28.	How often did you hold these meetings or reviews during this reporting period?  A. Weekly  B. Other (please explain)	Weekly NR
29.	Did you conduct an effectiveness assessment after implementing the strategic plan? An effectiveness assessment is used to measure and evaluate the strategic plan that was implemented.	Yes
30.	Did the research partner provide any interim results to police leadership?	Yes
31.	Please explain any interim results provided by the research partner to police leadership.	

During this reporting period Dr. Craig Uchida (Research Partner) presented preliminary results of Operation LASER to Deputy Chief Rick Jacobs (in February) and to Assistant Chief Paysinger (in March). The results included a preliminary report and a powerpoint slide show of activities in Newton Division regarding gun and gang violence.

Preliminary results show that after the implementation of Operation LASER in October 2011, gun-related crime decreased over a four-month period. The number of gun-related crimes from October 2011 to January 2012 was 214. Compared to figures from the previous year (October 2010 to January 2011) when 228 gun incidents occurred, this represents a 6.14 percent decrease. While we cannot yet attribute the decrease solely to the treatment effects of Operation LASER, we believe that the trend will continue and that the effects of LASER will be positive and significant. Similarly, the interventions in the hotspot areas had an effect on homicides, as we found that from October 2011 to January 2012 eight homicides occurred compared to 12 in the same time period of one year ago (a drop of 33.3 percent). More importantly, we found that over an eight-week period from November 1 to December 24, 2011 no homicides occurred; a record for Newton that stretches back at least 25 years.

	V VIDEORD 1 - ANN BELLEVINS	AND THE PROPERTY OF THE PROPER
	Performance Measurement	Organizational Change
32.	Has your department or organization created or updated any <b>policies</b> that address evidence-based or data-driven practices? A policy provides an overarching philosophy and organizational position concerning a topic. It establishes a general goal to be achieved and principles underlying its achievement.	No
33.	How many new <b>policies</b> has your department or organization created that address evidence-based or data-driven practices?	NR
34.	How many existing <b>policies</b> have your department or organization updated that address evidence-based or data-driven practices?	NR
35.	Has your department or organization created or updated any <b>standard operating procedures</b> based on evidence-based or data-driven practices? A standard operating procedure (SOP) provides the specific means or steps that a department wants or requires officers to take (or not take) in order to meet that goal/policy. Procedures are also the underpinning of departmental training necessary to achieve the goal as stated in the policy.	No
36.	How many new <b>standard operating <u>procedures</u></b> has your department or organization created based on evidence-based or data-driven practices?	NR
37.	How many existing <b>standard operating <u>procedures</u></b> has your department or organization updated based on evidence-based or data-driven practices?	NR
38.	Has your department or organization attended <u>internal or external</u> trainings on evidence-based or data- driven topics or practices?	No
39.	How many <u>internal or external</u> trainings on evidence-based or data-driven topics or practices has your department or organization attended? Count the number of trainings attended, regardless of how many individuals attended the training.	NR
40.	How many <u>internal</u> trainings on evidence-based or data-driven topics were made available to department personnel this reporting period?  A. Training for field-trained officers	NR
	B. Training for patrol officers	NR.
	C. Training for analysts or civilian personnel	NR.
	D. Training for all Department personnel	NR.
	E. Training for other types of personnel	NR.

i i		B	
1212	F. Training for other types of personnel (please explain)	NR	
41.	Has your SPI team conducted any new activities to communicate the goals and results of your work within your organization?		No
42.	How many new activities were conducted during the reporting period to communicate the goals and results of your work within your organization? During the first reporting period, report all of the activities you are conducting to communicate the goals and results of your work within your organization. From that point forward, report only new activities—those you previously did not report.		NR
43.	Please explain what new activities were conducted during the reporting period to communicate the goals and results of your work within your organization.	NR	
*NR	= not reported		
	Performance Measurement		Data Sources
44.	Did you conduct any data analyses to inform your decision making during the reporting period?		Yes
	Туре		Analyzed
	Jan - I	Mar 12	
45.	Which of the following types of data did you analyze in this reporting period	od?	
	Official police reports of incidents		Yes
	Calls for service		Yes
	Arrest reports		Yes
	Criminal histories		Yes
	Community data (includes foreclosures, health and human services data data, and other community data)	a, school	No
	Evidentiary or adjudication data (includes any courts data)		No
	Corrections data (includes probation and parole data)		No
	Offender risk assessments		Yes
	Juvenile data		No
	Surveys from officers		No
	Surveys from community members		No
	Surveys from offenders		No
	Surveys from victims		No
	Other		No
	Other (please explain)		n/a
	Performance Measurement		Data Sources
46.	Did you incorporate any new data sources during this reporting period?		Yes
47.	Please explain what new data sources you incorporated or suggested could be incorporated during this reporting period.		
	Crime Intelligence Detail (CID) at Newton Divsion began using data from Led Palantir.	icense Pla	te Readers. These were added to the data sources in the platform
48.	Did you use active links to external automatic/electronic data systems during this reporting period? Include links used throughout your organization, if they are used specifically for the Smart Policing Initiative. An active link is a connection to an external data system. It is said to be automated because information is always available, without requiring manual downloads. An active link can be established with any agency, organization, or group that allows your organization to receive outside data. An example of this would be a system linked with an outside data		
49.	system to allow real-time access to local arrest data.  Please explain what types of active links to external automatic/electronic		Yes
D	data systems were used during this reporting period.	D karanin	as Dalantiv. This system allows the Crime Tabelliness Debil to
	ing this quarter, electronic data were used through the new platform at LAF tiple data sources (calls for service, crime reports, arrest reports, criminal h		

Grantee comments were added as follows:

# January to March 2012

[No Comments Entered]

For more information contact bjapmt@usdoj.gov Toll-free Technical Assistance Helpdesk Number: 1-888-252-6867





# GMS Report Smart Policing Initiative (SPI) 2009-DG-BX-0118 Reporting Period: July 1 - December 31, 2012

This report is generated for the City of Los Angeles grantee for federal award number 2009-DG-BX-0118. The award amount is \$ 899,959. It reflects performance measurement data for the period July 1 - December 31, 2012. Any funds reported only represent an estimate of dollars allocated or used for activities covered by this award.

# **Project Description**

Performance Measurement	Program Ch	naracteristics
renormance measurement	Jul - Sep 12	Oct - Dec 12
Does your SPI program follow a specific policing philosophy, methodology, or practice?	Yes	Yes
Which one of the specific policing philosophies, methodologies, or practices are you following? You may select more than one from the list below, if applicable.		
A. Problem-oriented policing (ex: SARA)	Yes	Yes
B. Intelligence-led policing	Yes	Yes
C. Predictive policing	Yes	Yes
D. Community-oriented policing	Yes	Yes
E. Other	No	No
F. Other (please explain)		
Jul - Son 13 ND		

Jul - Sep 12 NR

Oct - Dec 12 NR

	Performance Measurement	Crime A	Analyses
	remonitance measurement	Jul - Sep 12	Oct - Dec 12
1.	What is the specific focus of your grant activities? If the grant is focusing on several issues, select one issue below. You will be able to select second and third issues (if applicable) in questions 9 and 13.		
	A. Gun violence	Gun violence	Gun violence
	B. Other (please explain)		
	Jul - Sep 12 NR		
	Oct - Dec 12 NR		
5.	During this reporting period, did you conduct any crime analyses on the issue selected in question 4? Crime analyses include impact analysis of criminal activity in the area and historical analysis of the problem.	Yes	Ye
j.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 4? Checks of the impact analysis should be included. An impact analysis attempts to examine the effect of grant activity on the target population, including negative or unintended effects. One approach is to look at what the target would be like if the grant activity had not been implemented. The impact analysis and the historical analysis often look at the same or similar variables.		
	A. Weekly	Weekly	Weekly
	B. Other (please explain)		
	Jul - Sep 12 NR		
	Oct - Dec 12 NR		

7.	How often during the reporting period di you conduct an historical analysis of the criminal activity selected in question 4? A historical analysis assesses the current state of the target problem or population as well as changes that have occurred over time. It may include how often an event occurs, how long it has been a problem, and what precipitating conditions may affect it. Historical analyses are often used as a baseline for an Impact Analysis.		
	A. Daily	Daily	Weekly
	B. Other (please explain)		
	Jul - Sep 12 NR		
	Oct - Dec 12 NR		
8.	Do you have a second issue (other than the issue selected in question 4) that you are focusing on with your SPI grant?	Yes	No
9.	What is the second specific focus of your grant activities? If the grant is focusing on several issues, select your second issue below. You will be able to select a third issue (if applicable) in question 13.		
	A. Other violent crimes	Other violent crimes	NR
	B. Other (please explain)		
	Jul - Sep 12 NR		
	Oct - Dec 12 NR		
10	. How often during the reporting period di you conduct an impact analysis of the criminal activity selected in question 9? Checks of the impact analysis should be included.	1	
	A. Weekly	Weekly	NR
	B. Other (please explain)		
	Jul - Sep 12 NR		
	Oct - Dec 12 NR		
11	. How often during the reporting period divided you conduct a historical analysis of the targeted problem selected in question 9? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist.		
	A. Daily	Daily	NR
	B. Other (please explain)		
	Jul - Sep 12 NR		
	Oct - Dec 12 NR		
12	. Do you have a third issue (other than the issues selected in questions 4 and 9) tha you are focusing on with your SPI grant?		NR
13	What is the third specific focus of your grant activities? This issue should be different from the issues selected in questions 4 and 9.		
	A. Other (please explain)		
	Jul - Sep 12 NR		

	Oct - Dec 12 NR		
14.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 13? Checks of the impact analysis should be included.  A. Other (please explain)		
	Jul - Sep 12 NR		
	Oct - Dec 12 NR		
15.	How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 13? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist.  A. Other (please explain)		
	Jul - Sep 12 NR		
	Oct - Dec 12 NR		
***			
*NF	R = not reported		
	Performance Measurement		Objectives
		Jul - Sep 12	Oct - Dec 12
16.	Have you developed, revised, or reprioritized <b>objectives</b> for your SPI project during the reporting period? Objectives are the specific activities or tasks that you are implementing to reach the overall goals of your SPI project.	No	No
17.	How many times during the reporting period did you develop, revise, or reprioritize <b>objectives</b> for the Smart Policing project?	NR	NR
19.	How often during this reporting period did you check to see if you were on track to meet your Smart Policing <b>objectives?</b> A. Monthly	Monthly	Weekly
	B. Other (please explain)		·
	Jul - Sep 12 NR Oct - Dec 12 NR		
*NF	R = not reported		
	Performance Measurement		ervention
		Jul - Sep 12	Oct - Dec 12
20.	During the reporting period, did you revise <b>strategic plan</b> to address the targeted problem(s)? A strategic plan is your global for the SPI grant project. The strategic pla include your overall goals for the SPI grant	plan n may	No No
21.	Please explain how you <b>revised or made modifications</b> to your strategic plan.		33.53
	Jul - Sep 12 NR		
	Oct - Dec 12 NR		
22.	During the reporting period, did you implet a new <u>tactical plan(s)</u> or revise any to address the targeted problems? A tactical usually includes the day-to-day activities o SPI project.	plan f your	es No

23.	A. During the rimplement a	orting period, how many new b) did you implement? reporting period, did you a new tactical plan(s) or revise ess the targeted problems?		1 0
1	B. Number of r	new tactical plan(s) implement	ed	1 NR
24.	Please explain h	now you implemented your s).		
	Jul - Sep 12	LASER was successfully used		ASER using a special unit in two Divisions. Operation e strategy in other areas. While the strategies stayed
	Oct - Dec 12	NR		
25.	During the repo	orting period, how many <b>tacti</b> on revise?	<u>cal</u>	5 NR
26.		now you <b>revised or made</b> to your tactical plan(s).		
	Jul - Sep 12		N/a	e also tested new technology in the field hand-held
		devices that assisted in ident	ifying chronic offender residences and that made use	e of data from the Palantir platform.
	Oct - Dec 12	NR		
*NR	= not reported			
	2 <u>~</u> 24		Eval	uation
	Performanc	ce Measurement —	Jul - Sep 12	Oct - Dec 12
27.	meetings or rev activities? After debriefings afte that activity's re used to compar with the actual	t any after-action riews of your tactical plan r-action reviews are r an activity to review esults. This process is e the intended results results. After-action riews can take place er an activity or	Yes	Yes
28.	or reviews durin	you hold these meetings ng this reporting period?	Provide and the second	
	<ul><li>A. Biweekly</li><li>B. Other (please</li></ul>	se explain)	Biweekly	Monthly
	Jul - Sep 12	NR		
	Oct - Dec 12			
29.	assessment after strategic plan? assessment is u	t an effectiveness er implementing the An effectiveness used to measure and eategic plan that was	Yes	Yes
30.		h partner provide any to police leadership?	Yes	Yes
31.		eny interim results research partner to p.		
	Jul - Sep 12	the narrative below, we anor We found that gun-related or original analysis we found th	lymized the reporting districts (RDs).]  Time in 77th decreased by almost 12% compared to the second	the same period of 2011 (June 1 to August 31). In our test areas for gun crimes. In revisiting those data we ayed the same, and nine showed increases. The most
		dramatic changes occurred in an increase from seven incid	RD X where the number of gun-related crimes incre ents to 24; and RD showed an increase from nine to	passed from three in 2011 to 15 in 2012. RD A showed 15. In contrast, RD C showed a decrease from 23 to ere not hotspots. we found that RD D increased from

five to 12 gun-related crimes.

In Southeast Division gun-related crime increased by about 9.5% from 211 in 2011 to 232 in 2012. Decreases in gun crime occurred in five of 11 RDs that included hot spot corridors, one RD stayed the same and five showed increases in gun crime.

It appears that 'displacement' may have occurred in Southeast as non-hot spot RDs showed increases in gun-related crimes, notably RDs 1, 2, 3, and 4. In looking at the density map for 2012, it appears that gun crimes were more dispersed than in 2011.

Overall, we could not attribute the changes in gun-related crimes to activities of Metro officers.

Oct - Dec 12 During this time period, Dr Uchida provided briefings to police Captains within the department. He explained the results of the evaluation that assessed the impact of LASER using interrupted time series analysis. The SPI team analyzed monthly crime data for Newton and 18 other divisions from January 2006 – June 2012. Results show that Part I violent crimes, homicide and robbery all decreased significantly in Newton after Operation LASER began. Part I violent crimes in Newton dropped by an average of 5.4 crimes per month and homicides dropped by 22.6 percent per month, after LASER was implemented. Importantly, the crime declines did not occur in the other LAPD divisions, which provide strong evidence that Operation LASER caused the Newton declines.

Performance Measurement	Organizational Change	
renormance measurement	Jul - Sep 12	Oct - Dec 12
32. Has your department or organization created or updated any <b>policies</b> that address evidence-based or data-driven practices? A policy provides an overarching philosophy and organizational position concerning a topic. It establishes a general goal to be achieved and principles underlying its achievement.	No	No
33. How many new <u>policies</u> has your department or organization created that address evidence-based or data-driven practices?	NR	NR
34. How many existing <u>policies</u> have your department or organization updated that address evidence-based or data-driven practices?	NR	NR
35. Has your department or organization created or updated any <b>standard operating procedures</b> based on evidence-based or data-driven practices? A standard operating procedure (SOP) provides the specific means or steps that a department wants or requires officers to take (or not take) in order to meet that goal/policy. Procedures are also the underpinning of departmental training necessary to achieve the goal as stated in the policy.	No	No
36. How many new standard operating <u>procedures</u> has your department or organization created based on evidence-based or data-driven practices?	NR	NR
37. How many existing <b>standard operating procedures</b> has your department or organization updated based on evidence-based or data-driven practices?	NR	NR
38. Has your department or organization attended internal or external trainings on evidence-based or data- driven topics or practices?	No	No
<ol> <li>How many <u>internal or external</u> trainings on evidence-based or data-driven topics or practices has your department or organization attended? Count the number of trainings attended, regardless of how many individuals attended the training.</li> </ol>	NR	NR
40. How many <u>internal</u> trainings on evidence-based or data-driven topics were made available to department personnel this reporting period?		
A. Training for field-trained officers	NR	NR
B. Training for patrol officers	NR	NR

	C. Training for analysts or civilian per	sonnel	NR		NR
	D. Training for all Department person	nel	NR		NR
	E. Training for other types of personn	el	NR	NR	
	F. Training for other types of personn (please explain)	el			
	Jul - Sep 12 NR	'			
	Oct - Dec 12 NR				
41.	Has your SPI team conducted any new activities to communicate the goals and of your work within your organization?		No		No
42.	How many new activities were conduct during the reporting period to communithe goals and results of your work with organization? During the first reporting report all of the activities you are cond communicate the goals and results of work within your organization. From the forward, report only new activities—the previously did not report.	icate in your period, ucting to our at point	NR		NR
43.	Please explain what new activities were conducted during the reporting period communicate the goals and results of y work within your organization.	to			
3	Jul - Sep 12 NR				
	Oct - Dec 12 NR				
*NR	t = not reported				
			Data Sour	rces	
	Performance Measurement				
		Jul - Sep 12		Oct - Dec 12	
	Did you conduct any data analyses to inform your decision making during the reporting period?	Jul - Sep 12	Yes	Oct - Dec 12	Yes
	to inform your decision making during the reporting period?	Jul - Sep 12	Yes	Oct - Dec 12  Analyzed	Yes
	to inform your decision making during the reporting period?		Yes		Yes
44.	to inform your decision making during the reporting period?	pe Jul - Sep 12	Yes		Yes
44.	to inform your decision making during the reporting period?	pe Jul - Sep 12	Yes		Yes
44.	to inform your decision making during the reporting period?  Ty  Which of the following types of data di	pe Jul - Sep 12	Yes		
44.	to inform your decision making during the reporting period?  Ty  Which of the following types of data di Official police reports of incidents	pe Jul - Sep 12	Yes		Yes
44.	to inform your decision making during the reporting period?  Ty  Which of the following types of data di Official police reports of incidents Calls for service	pe Jul - Sep 12	Yes		Yes Yes
44.	to inform your decision making during the reporting period?  Ty  Which of the following types of data di Official police reports of incidents Calls for service Arrest reports Criminal histories	pe Jul - Sep 12	Yes		Yes Yes Yes
44.	to inform your decision making during the reporting period?  Ty  Which of the following types of data di Official police reports of incidents Calls for service Arrest reports Criminal histories Community data (includes foreclosur	pe  Jul - Sep 12 d you analyze in this reporting period?  res, health and human services data, school	Yes		Yes Yes Yes Yes
44.	Which of the following types of data di Official police reports of incidents Calls for service Arrest reports Criminal histories Community data (includes foreclosur data, and other community data)	pe  Jul - Sep 12 d you analyze in this reporting period?  res, health and human services data, school ludes any courts data)	Yes		Yes Yes Yes Yes
44.	Which of the following types of data di Official police reports of incidents Calls for service Arrest reports Criminal histories Community data (includes foreclosur data, and other community data (incidents) Evidentiary or adjudication data (incidents)	pe  Jul - Sep 12 d you analyze in this reporting period?  res, health and human services data, school ludes any courts data)	Yes		Yes Yes Yes Yes No
44.	Which of the following types of data di Official police reports of incidents Calls for service Arrest reports Criminal histories Community data (includes foreclosur data, and other community data) Evidentiary or adjudication data (includes probation	pe  Jul - Sep 12 d you analyze in this reporting period?  res, health and human services data, school ludes any courts data)	Yes		Yes Yes Yes Yes No No Yes
44.	Which of the following types of data di Official police reports of incidents Calls for service Arrest reports Criminal histories Community data (includes foreclosur data, and other community data) Evidentiary or adjudication data (inc	pe  Jul - Sep 12 d you analyze in this reporting period?  res, health and human services data, school ludes any courts data)	Yes		Yes Yes Yes No No Yes Yes
44.	Which of the following types of data di Official police reports of incidents Calls for service Arrest reports Criminal histories Community data (includes foreclosur data, and other community data) Evidentiary or adjudication data (includes probation) Offender risk assessments Juvenile data	pe  Jul - Sep 12 d you analyze in this reporting period?  res, health and human services data, school ludes any courts data)	Yes		Yes Yes Yes Yes No No Yes Yes
44.	Which of the following types of data di Official police reports of incidents Calls for service Arrest reports Criminal histories Community data (includes foreclosur data, and other community data) Evidentiary or adjudication data (inc Corrections data (includes probation Offender risk assessments Juvenile data Surveys from officers	pe  Jul - Sep 12 d you analyze in this reporting period?  res, health and human services data, school ludes any courts data)	Yes		Yes Yes Yes No No Yes Yes No No
44.	Which of the following types of data di Official police reports of incidents Calls for service Arrest reports Criminal histories Community data (includes foreclosur data, and other community data) Evidentiary or adjudication data (inc Corrections data (includes probation Offender risk assessments Juvenile data Surveys from officers Surveys from community members	pe  Jul - Sep 12 d you analyze in this reporting period?  res, health and human services data, school ludes any courts data)	Yes		Yes Yes Yes No No Yes No No No No No No No
44.	Which of the following types of data di Official police reports of incidents Calls for service Arrest reports Criminal histories Community data (includes foreclosur data, and other community data) Evidentiary or adjudication data (inc Corrections data (includes probation Offender risk assessments Juvenile data Surveys from officers Surveys from community members Surveys from offenders	pe  Jul - Sep 12 d you analyze in this reporting period?  res, health and human services data, school ludes any courts data)	Yes		Yes Yes Yes No No Yes Yes No No No No No
44.	Which of the following types of data di Official police reports of incidents Calls for service Arrest reports Criminal histories Community data (includes foreclosur data, and other community data) Evidentiary or adjudication data (inc Corrections data (includes probation Offender risk assessments Juvenile data Surveys from officers Surveys from community members Surveys from offenders Surveys from victims	pe  Jul - Sep 12 d you analyze in this reporting period?  res, health and human services data, school ludes any courts data)			Yes Yes Yes No No Yes Yes No No No No No

	Oct - Dec 12	
Official police reports of incidents	·	Ye
Calls for service		Ye
Arrest reports  Criminal histories  Community data (includes foreclosures, health and human services data, school data, and other community data)  Evidentiary or adjudication data (includes any courts data)  Corrections data (includes probation and parole data)		Ye
		Y
		N
		Υ
Offender risk assessments		Υ
Juvenile data		1
Surveys from officers		1
Surveys from community members		1
Surveys from offenders		1
Surveys from victims		ı
Other	No	
Other (please explain)		n
	Data Sources	
Performance Measurement	Jul - Sep 12	
	Jui-Sep 12	Oct - Dec 12
5. Did you incorporate any new data sources during this reporting period?	No	Oct - Dec 12
<ul><li>5. Did you incorporate any new data sources during this reporting period?</li><li>7. Please explain what new data sources you incorporated or suggested could be incorporated during this reporting period.</li></ul>	No	
reporting period?  7. Please explain what new data sources you incorporated or suggested could be incorporated during this reporting period.	No	
reporting period?  7. Please explain what new data sources you incorporated or suggested could be incorporated during this reporting period.  Jul - Sep 12 N/A	No	
reporting period?  7. Please explain what new data sources you incorporated or suggested could be incorporated during this reporting period.  Jul - Sep 12 N/A  Oct - Dec 12 N/A	No	
reporting period?  7. Please explain what new data sources you incorporated or suggested could be incorporated during this reporting period.  Jul - Sep 12 N/A	No	
reporting period?  7. Please explain what new data sources you incorporated or suggested could be incorporated during this reporting period.  3. Jul - Sep 12 N/A  Oct - Dec 12 N/A  3. Did you use active links to external automatic/electronic data systems during this reporting period? Include links used throughout your organization, if they are used specifically for the Smart Policing Initiative. An active link is a connection to an external data system. It is said to be automated because information is always available, without requiring manual downloads. An active link can be established with any agency, organization, or group that allows your organization to receive outside data. An example of this would be a system linked with an outside	No	
7. Please explain what new data sources you incorporated or suggested could be incorporated during this reporting period.  Jul - Sep 12 N/A  Oct - Dec 12 N/A  Did you use active links to external automatic/electronic data systems during this reporting period? Include links used throughout your organization, if they are used specifically for the Smart Policing Initiative. An active link is a connection to an external data system. It is said to be automated because information is always available, without requiring manual downloads. An active link can be established with any agency, organization, or group that allows your organization to receive outside data. An example of this would be a system linked with an outside data system to allow real-time access to local arrest data.  Please explain what types of active links to external automatic/electronic data systems were used during this	No	N

Grantee comments were added as follows:

	July to September 2012	
[No Comments Entered]		
	October to December 2012	
[No Comments Entered]		

### **Narrative**

Grantee-level narrative for the period July 1, 2012 - December 31, 2012 were reported as follows:

### **BJA 7 Questions**

Question: What were your accomplishments during reporting period?

### Response:

Operation LASER continued in Newton Division during this time period. Homicides, robberies, and gun-related crimes continued to decline as a result of the interventions in chronic locations and chronic offenders. Newton Division ended 2012 with an all-time low of 16 homicides. This was a 56% decrease compared to 2011 and 59% decrease compared to 2010. Overall, violent crime dropped 19% in Newton (from 2011 to 2012). Newton ranked number 1 in violent crime reduction in the entire LAPD for 2012 (out of 21 Divisions).

Question: What goals were accomplished, as they relate to your grant application?

### Response:

Newton Division's Crime Intelligence Detail (CID) was formed during the grant period to assist with data collection, data analysis, targeting hotspots, and identifying chronic offenders. During this period, CID continues to track and monitor areas where gun-violence may re-emerge. The unit also continues to create Chronic Offender Bulletins which are used by patrol officers and detectives in the Division. Lastly, the unit makes use of Palantir, the software platform that allows them to search multiple databases in one location.

Question: What problems/barriers did you encounter, if any, within the reporting period that prevented you from reaching your goals or milestones?

### Response:

There were no problems or barriers that were encountered during this time period.

Question: Is there any assistance that BJA can provide to address any problems/barriers identified in question #3?

### Response:

No

NR

**Question:** Are you on track to fiscally and programmatically complete your program as outlined in your grant application? (Please answer YES or NO and if no, please explain.)

### Response:

Yes

NR

Question: What major activities are planned for the next 6 months?

### Response:

Newton Division continues to implement LASER and Dr. Uchida continues to evaluate its effects. Dr. Uchida will analyze data through the first quarter of 2013. This would mean a 20-month period to measure the intervention and perhaps show the sustainability of LASER in one division.

Crime analysts, officers, and detectives will be trained on Palantir, a platform that allows for the use of multiple databases in one place. Recently, BJA approved the expansion of a training room at RACR Division for the purpose of increasing the number of students who could be trained on the technology. Palantir has been used by Newton Division's Crime Intelligence Detail (CID) to create Chronic Offender Bulletins, to track vehicles using data from the Automated License Plate Reader, to examine social networks, and for other investigative purposes. The expansion of the training room is not yet completed, but once it is, more people will be trained. This should occur in the next six months.

Question: Based on your knowledge of the criminal justice field, are there any innovative programs/accomplishments that you would like to share with BJA?

### Response:

We have shared the findings of Operation LASER with BJA through the "Spotlight" publication that now appears on the Smart Policing Initiative website.

\*NR = not reported

For more information contact bjapmt@usdoj.gov Toll-free Technical Assistance Helpdesk Number: 1-888-252-6867





# GMS Report Smart Policing Initiative (SPI) 2009-DG-BX-0118 Reporting Period: July 1 - September 30, 2012

This report is generated for the City of Los Angeles grantee for federal award number 2009-DG-BX-0118. The award amount is \$ 899,959. It reflects performance measurement data for the period July 1 - September 30, 2012. Any funds reported only represent an estimate of dollars allocated or used for activities covered by this award.

# **Project Description**

	Performance Measurement	Program Characteristics
	Does your SPI program follow a specific policing philosophy, methodology, or practice?	Yes
	Which one of the specific policing philosophies, methodologies, or practices are you following? You may select more than one from the list below, if applicable.	
	A. Problem-oriented policing (ex: SARA)	Yes
	B. Intelligence-led policing	Yes
	C. Predictive policing	Yes
	D. Community-oriented policing	Yes
	E. Other	No
	F. Other (please explain)	NR
*NF	R = not reported	
	Performance Measurement	Crime Analyses
4.	What is the specific focus of your grant activities? If the grant is focusing on several issues, select one issue below. You will be able to select second and third issues (if applicable) in questions 9 and 13.	
	A. Gun violence	Gun violence
	B. Other (please explain)	NR
5.	During this reporting period, did you conduct any crime analyses on the issue selected in question 4? Crime analyses include impact analysis of criminal activity in the area and historical analysis of the problem.	Yes
6.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 4? Checks of the impact analysis should be included. An impact analysis attempts to examine the effect of grant activity on the target population, including negative or unintended effects. One approach is to look at what the target would be like if the grant activity had not been implemented. The impact analysis and the historical analysis often look at the same or similar variables.	
	A. Weekly	Weekly
	B. Other (please explain)	NR
7.	How often during the reporting period did you conduct an historical analysis of the criminal activity selected in question 4? A historical analysis assesses the current state of the target problem or population, as well as changes that have occurred over time. It may include how often an event occurs, how long it has been a problem, and what precipitating conditions may affect it. Historical analyses are often used as a baseline for an Impact Analysis.	
	A. Daily	Daily
	B. Other (please explain)	NR
8.	Do you have a second issue (other than the issue selected in question 4) that you are focusing on with your SPI grant?	Yes
9.	What is the second specific focus of your grant activities? If the grant is focusing on several issues, select your second issue below. You will be able to select a third issue (if applicable) in question 13.	
	A. Other violent crimes	Other violent crimes
	B. Other (please explain)	NR
10.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 9? Checks of the impact analysis should be included.	
	A. Weekly	Weekly
	B. Other (please explain)	NR

4.4		
11.	How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 9? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist.	
	A. Daily	Daily
	B. Other (please explain)	NR
12.	Do you have a third issue (other than the issues selected in questions 4 and 9) that you are focusing on with your SPI grant?	No
13.	What is the third specific focus of your grant activities? This issue should be different from the issues selected in questions 4 and 9.	
	A. Other (please explain)	NR
14.	How often during the reporting period did you conduct an impact analysis of the criminal activity selected in question 13? Checks of the impact analysis should be included.	
	A. Other (please explain)	NR
15.	How often during the reporting period did you conduct a historical analysis of the targeted problem selected in question 13? A historical analysis may include how often the target problem happens, how long it has been a problem, and what precipitating conditions exist.	
	A. Other (please explain)	NR
*NR	= not reported	
	Performance Measurement	Goals and Objectives
16.	Have you developed, revised, or reprioritized <b>objectives</b> for your SPI project during the reporting period? Objectives are the specific activities or tasks that you are implementing to reach the overall goals of your SPI project.	No
17.	How many times during the reporting period did you develop, revise, or reprioritize <b>objectives</b> for the Smart Policing project?	NR
19.	How often during this reporting period did you check to see if you were	
	on track to meet your Smart Policing <b>objectives?</b>	
	on track to meet your Smart Policing <b>objectives?</b> A. Monthly	Monthly
	CONT. NOTICE, SOLEDE.	Monthly NR
*NR	A. Monthly	20.000
*NR	A. Monthly B. Other (please explain)	20.000
	A. Monthly B. Other (please explain) = not reported	NR
20.	A. Monthly B. Other (please explain) = not reported  Performance Measurement  During the reporting period, did you revise a strategic plan to address the targeted problem(s)? A strategic plan is your global plan for the SPI grant project. The strategic plan may include your overall goals for the	Intervention Intervention
20.	A. Monthly B. Other (please explain)  = not reported  Performance Measurement  During the reporting period, did you revise a strategic plan to address the targeted problem(s)? A strategic plan is your global plan for the SPI grant project. The strategic plan may include your overall goals for the SPI grant.  Please explain how you revised or made modifications to your	Intervention No
20. 21. 22.	A. Monthly B. Other (please explain)  = not reported  Performance Measurement  During the reporting period, did you revise a strategic plan to address the targeted problem(s)? A strategic plan is your global plan for the SPI grant project. The strategic plan may include your overall goals for the SPI grant.  Please explain how you revised or made modifications to your strategic plan.  During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually	Intervention  No NR
20. 21. 22.	A. Monthly B. Other (please explain)  = not reported  Performance Measurement  During the reporting period, did you revise a strategic plan to address the targeted problem(s)? A strategic plan is your global plan for the SPI grant project. The strategic plan may include your overall goals for the SPI grant.  Please explain how you revised or made modifications to your strategic plan.  During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.  During the reporting period, how many new tactical plan(s) did you	Intervention  No NR
20. 21. 22.	A. Monthly B. Other (please explain)  = not reported  Performance Measurement  During the reporting period, did you revise a strategic plan to address the targeted problem(s)? A strategic plan is your global plan for the SPI grant project. The strategic plan may include your overall goals for the SPI grant.  Please explain how you revised or made modifications to your strategic plan.  During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.  During the reporting period, how many new tactical plan(s) did you implement?  A. During the reporting period, did you implement a new tactical plan(s)	Intervention  No NR  Yes
20. 21. 22. 23.	A. Monthly B. Other (please explain)  = not reported  Performance Measurement  During the reporting period, did you revise a strategic plan to address the targeted problem(s)? A strategic plan is your global plan for the SPI grant project. The strategic plan may include your overall goals for the SPI grant.  Please explain how you revised or made modifications to your strategic plan.  During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.  During the reporting period, how many new tactical plan(s) did you implement?  A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems?	Intervention  No NR  Yes
20. 21. 22. 23. 24. Duriused offee	A. Monthly B. Other (please explain)  R = not reported  Performance Measurement  During the reporting period, did you revise a strategic plan to address the targeted problem(s)? A strategic plan is your global plan for the SPI grant project. The strategic plan may include your overall goals for the SPI grant.  Please explain how you revised or made modifications to your strategic plan.  During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.  During the reporting period, how many new tactical plan(s) did you implement?  A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems?  B. Number of new tactical plan(s) implemented  Please explain how you implemented your tactical plan(s).  Ing the months of June through September, the LAPD pilot tested Operation of in Newton Division, so executives wanted to test the strategy in other area.	Intervention  No  NR  Yes  1  LASER using a special unit in two Divisions. Operation LASER was successfully as. While the strategies stayed the same (focusing on locations and chronic officers who are trained in crime suppression techniques. They were deployed
20. 21. 22. 23. 24. Duriused offer to 7	A. Monthly B. Other (please explain)  R = not reported  Performance Measurement  During the reporting period, did you revise a strategic plan to address the targeted problem(s)? A strategic plan is your global plan for the SPI grant project. The strategic plan may include your overall goals for the SPI grant.  Please explain how you revised or made modifications to your strategic plan.  During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems? A tactical plan usually includes the day-to-day activities of your SPI project.  During the reporting period, how many new tactical plan(s) did you implement?  A. During the reporting period, did you implement a new tactical plan(s) or revise any to address the targeted problems?  B. Number of new tactical plan(s) implemented  Please explain how you implemented your tactical plan(s).  Ing the months of June through September, the LAPD pilot tested Operation of in Newton Division, so executives wanted to test the strategy in other are needed. The Metro Unit is a special group of uniformed	Intervention  No  NR  Yes  1  LASER using a special unit in two Divisions. Operation LASER was successfully as. While the strategies stayed the same (focusing on locations and chronic officers who are trained in crime suppression techniques. They were deployed

We also tested new technology in the field -- hand-held devices that assisted in identifying chronic

offender residences and that made use of data from the Palantir platform.

\*NR = not reported

	Performance Measurement	Evaluation
27.	Did you conduct any after-action meetings or reviews of your tactical plan activities? After-action reviews are debriefings after an activity to review that activity's results. This process is used to compare the intended results with the actual results. After-action meetings or reviews can take place immediately after an activity or periodically.	Yes
28.	How often did you hold these meetings or reviews during this reporting period?	
	A. Biweekly	Biweekly
	B. Other (please explain)	NR
29.	Did you conduct an effectiveness assessment after implementing the strategic plan? An effectiveness assessment is used to measure and evaluate the strategic plan that was implemented.	Yes
30.	Did the research partner provide any interim results to police leadership?	Yes
31.	Please explain any interim results provided by the research partner to police leadership.	

The primary outcome for this project was the reduction of crime in 77th and Southeast Divisions using officers from Metro Division. [In the narrative below, we anonymized the reporting districts (RDs).]

We found that gun-related crime in 77th decreased by almost 12% compared to the same period of 2011 (June 1 to August 31). In our original analysis we found that 25 of 39 Reporting Districts (RDs) included the hottest areas for gun crimes. In revisiting those data we found that 12 of those same RDs showed reductions in gun-related crime, four stayed the same, and nine showed increases. The most dramatic changes occurred in RD X where the number of gun-related crimes increased from three in 2011 to 15 in 2012. RD A showed an increase from seven incidents to 24; and RD showed an increase from nine to 15. In contrast, RD C showed a decrease from 23 to 10 incidents in 2012 and RD D decreased from 13 to 4. Among those RDs that were not hotspots, we found that RD D increased from five to 12 gun-related crimes.

In Southeast Division gun-related crime increased by about 9.5% from 211 in 2011 to 232 in 2012. Decreases in gun crime occurred in five of 11 RDs that included hot spot corridors, one RD stayed the same and five showed increases in gun crime.

It appears that 'displacement' may have occurred in Southeast as non-hot spot RDs showed increases in gun-related crimes, notably RDs 1, 2, 3, and 4. In looking at the density map for 2012, it appears that gun crimes were more dispersed than in 2011.

Overall, we could not attribute the changes in gun-related crimes to activities of Metro officers.

	Performance Measurement	Organizational Change
32.	Has your department or organization created or updated any <b>policies</b> that address evidence-based or data-driven practices? A policy provides an overarching philosophy and organizational position concerning a topic. It establishes a general goal to be achieved and principles underlying its achievement.	No
33.	How many new <b>policies</b> has your department or organization created that address evidence-based or data-driven practices?	NR
34.	How many existing <b>policies</b> have your department or organization updated that address evidence-based or data-driven practices?	NR
35.	Has your department or organization created or updated any <b>standard operating <u>procedures</u></b> based on evidence-based or data-driven practices? A standard operating procedure (SOP) provides the specific means or steps that a department wants or requires officers to take (or not take) in order to meet that goal/policy. Procedures are also the underpinning of departmental training necessary to achieve the goal as stated in the policy.	No
36.	How many new <b>standard operating <u>procedures</u></b> has your department or organization created based on evidence-based or data-driven practices?	NR
37.	How many existing <b>standard operating <u>procedures</u></b> has your department or organization updated based on evidence-based or data-driven practices?	NR
38.	Has your department or organization attended <u>internal or external</u> trainings on evidence-based or data- driven topics or practices?	No

	How many <u>internal or external</u> trainings on evidence-based or data-driven topics or practices has your department or organization attended? Count the number of trainings attended, regardless of how many individuals attended the training.	NR
40.	How many <u>internal</u> trainings on evidence-based or data-driven topics were made available to department personnel this reporting period?	
	A. Training for field-trained officers	NR
	B. Training for patrol officers	NR
	C. Training for analysts or civilian personnel	NR
	D. Training for all Department personnel	NR
	E. Training for other types of personnel	NR
	F. Training for other types of personnel (please explain)	NR
41.	Has your SPI team conducted any new activities to communicate the goals and results of your work within your organization?	No
42.	How many new activities were conducted during the reporting period to communicate the goals and results of your work within your organization? During the first reporting period, report all of the activities you are conducting to communicate the goals and results of your work within your organization. From that point forward, report only new activities—those you previously did not report.	NR
43.	Please explain what new activities were conducted during the reporting period to communicate the goals and results of your work within your organization.	NR
*NR	= not reported	
	Performance Measurement	Data Sources
44.	Did you conduct any data analyses to inform your decision making during the reporting period?	Yes
	Туре	Analyzed
	795 to 1	
l	Jul - S	Sep 12
45.	<b>Jul - S</b> Which of the following types of data did you analyze in this reporting period	A CONTRACTOR OF THE CONTRACTOR
45.		A CONTRACTOR OF THE CONTRACTOR
45.	Which of the following types of data did you analyze in this reporting period	d?
45.	Which of the following types of data did you analyze in this reporting period Official police reports of incidents	d? Yes
45.	Which of the following types of data did you analyze in this reporting period Official police reports of incidents Calls for service	d? Yes Yes
45.	Which of the following types of data did you analyze in this reporting period Official police reports of incidents Calls for service Arrest reports	Yes Yes Yes Yes Yes
45.	Which of the following types of data did you analyze in this reporting period Official police reports of incidents  Calls for service  Arrest reports  Criminal histories  Community data (includes foreclosures, health and human services data	Yes Yes Yes Yes Yes Yes
45.	Which of the following types of data did you analyze in this reporting period Official police reports of incidents  Calls for service  Arrest reports  Criminal histories  Community data (includes foreclosures, health and human services data data, and other community data)	Yes Yes Yes Yes Yes Yes No
45.	Which of the following types of data did you analyze in this reporting period Official police reports of incidents  Calls for service  Arrest reports  Criminal histories  Community data (includes foreclosures, health and human services data data, and other community data)  Evidentiary or adjudication data (includes any courts data)	Yes Yes Yes Yes Yes Yes No
45.	Which of the following types of data did you analyze in this reporting period Official police reports of incidents  Calls for service  Arrest reports  Criminal histories  Community data (includes foreclosures, health and human services data data, and other community data)  Evidentiary or adjudication data (includes any courts data)  Corrections data (includes probation and parole data)	Yes Yes Yes Yes Yes Yes No No Yes
45.	Which of the following types of data did you analyze in this reporting period Official police reports of incidents  Calls for service Arrest reports Criminal histories  Community data (includes foreclosures, health and human services data data, and other community data)  Evidentiary or adjudication data (includes any courts data)  Corrections data (includes probation and parole data)  Offender risk assessments	Yes Yes Yes Yes Yes Yes No No Yes
45.	Which of the following types of data did you analyze in this reporting period Official police reports of incidents  Calls for service Arrest reports Criminal histories  Community data (includes foreclosures, health and human services data data, and other community data)  Evidentiary or adjudication data (includes any courts data)  Corrections data (includes probation and parole data)  Offender risk assessments  Juvenile data	Yes Yes Yes Yes Yes Yes No
45.	Which of the following types of data did you analyze in this reporting period Official police reports of incidents  Calls for service Arrest reports Criminal histories  Community data (includes foreclosures, health and human services data data, and other community data)  Evidentiary or adjudication data (includes any courts data)  Corrections data (includes probation and parole data)  Offender risk assessments  Juvenile data  Surveys from officers	Yes Yes Yes Yes Yes Yes Yes Yes No No No No No No No No No
45.	Which of the following types of data did you analyze in this reporting period Official police reports of incidents  Calls for service  Arrest reports  Criminal histories  Community data (includes foreclosures, health and human services data data, and other community data)  Evidentiary or adjudication data (includes any courts data)  Corrections data (includes probation and parole data)  Offender risk assessments  Juvenile data  Surveys from officers  Surveys from community members	Yes Yes Yes Yes Yes , school No No No Yes Yes No No No
45.	Which of the following types of data did you analyze in this reporting period Official police reports of incidents  Calls for service Arrest reports Criminal histories  Community data (includes foreclosures, health and human services data data, and other community data)  Evidentiary or adjudication data (includes any courts data)  Corrections data (includes probation and parole data)  Offender risk assessments  Juvenile data  Surveys from officers  Surveys from community members  Surveys from offenders	Yes Yes Yes Yes Yes Yes Yes Yes No
45.	Which of the following types of data did you analyze in this reporting period Official police reports of incidents  Calls for service  Arrest reports  Criminal histories  Community data (includes foreclosures, health and human services data data, and other community data)  Evidentiary or adjudication data (includes any courts data)  Corrections data (includes probation and parole data)  Offender risk assessments  Juvenile data  Surveys from officers  Surveys from community members  Surveys from offenders  Surveys from victims	Yes Yes Yes Yes , school No
45.	Which of the following types of data did you analyze in this reporting period Official police reports of incidents  Calls for service  Arrest reports  Criminal histories  Community data (includes foreclosures, health and human services data data, and other community data)  Evidentiary or adjudication data (includes any courts data)  Corrections data (includes probation and parole data)  Offender risk assessments  Juvenile data  Surveys from officers  Surveys from community members  Surveys from offenders  Surveys from victims  Other	Yes Yes Yes Yes Yes Yes Yes Yes No
	Which of the following types of data did you analyze in this reporting period Official police reports of incidents  Calls for service  Arrest reports  Criminal histories  Community data (includes foreclosures, health and human services data data, and other community data)  Evidentiary or adjudication data (includes any courts data)  Corrections data (includes probation and parole data)  Offender risk assessments  Juvenile data  Surveys from officers  Surveys from community members  Surveys from offenders  Surveys from victims  Other  Other (please explain)	d?         Yes           Yes         Yes           Yes         Yes           No         No           Yes         Yes           No         No

48. Did you use active links to external automatic/electronic data systems during this reporting period? Include links used throughout your organization, if they are used specifically for the Smart Policing Initiative. An active link is a connection to an external data system. It is said to be automated because information is always available, without requiring manual downloads. An active link can be established with any agency, organization, or group that allows your organization to receive outside data. An example of this would be a system linked with an outside data system to allow real-time access to local arrest data.

No

49. Please explain what types of active links to external automatic/electronic data systems were used during this reporting period.

NR

Grantee comments were added as follows:

# July to September 2012

[No Comments Entered]

For more information contact bjapmt@usdoj.gov Toll-free Technical Assistance Helpdesk Number: 1-888-252-6867